PUBLIC SERVICE COMMISSION

OF THE DISTRICT OF COLUMBIA

IN THE MATTER OF THE JOINT : Formal Case APPLICATION OF EXELON : No. 1119 CORPORATION, PEPCO HOLDINGS, : INC., POTOMAC ELECTRIC POWER : COMPANY, EXELON ENERGY DELIVERY COMPANY, LLC AND NEW SPECIAL PURPOSE ENTITY, LLC : FOR AUTHORIZATION AND APPROVAL : OF PROPOSED MERGER TRANSACTION :

Washington, D.C.

Tuesday, November 17, 2015

The Community Hearing in the above-captioned matter began at 10:00 a.m., at the Public Service Commission of the District of Columbia, 1325 G Street, N.W., Washington, D.C.

BEFORE: BETTY ANN KANE - CHAIRMAN

JOANNE DODDY FORT - COMMISSIONER

WILLIE L. PHILLIPS - COMMISSIONER

Before: Bonnie L. Russo

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1	PROCEEDINGS	
2	CHAIRMAN KANE: Good morning. Good	
3	morning.	
4	Today is Tuesday, November 17, 2015.	
5	We are I am calling to order the community	
6	hearing of the D.C. Public Service Commission	
7	in Formal Case 1119 in the matter of the joint	
8	application of Exelon Corporation; Pepco	
9	Holdings, Inc.; Potomac Electric Power Company;	
10	Exelon Energy Delivery Company, LLC; and New	
11	Special Purpose Entity for authorization and	
12	approval of a proposed merger transaction.	
13	I'm Betty Ann Kane, the chairman of	
14	the commission.	
15	Seated to my right is Commissioner	
16	Joanne Doddy Fort. And seated to my left is	
17	Commissioner Willie L. Phillips.	
18	We are convening in the hearing room	
19	of the commission at 1325 G Street, Northwest,	
20	at 10:05 a.m.	
21	Today is the first day of a two-day	
22	community hearing that the commission will be	

- 1 holding to solicit public input on the
- 2 nonunanimous settlement agreement filed on
- 3 October 6, 2015, and signed by the joint
- 4 applicants, the Office of People's Counsel, the
- 5 Apartment and Office Building Association of
- 6 Metropolitan Washington, the District of
- 7 Columbia Government, the District of Columbia
- 8 Water and Sewer Authority, the National
- 9 Consumer Law Center, National Housing Trust,
- 10 and the National Housing Trust Enterprise
- 11 Preservation Corporation. And these parties
- 12 will be referred to collectively as the
- 13 settling parties.
- 14 This hearing is for the purpose of
- 15 allowing interested persons who are not parties
- 16 to this hearing and wish to comment on the
- 17 nonunanimous settlement agreement to do so at
- 18 this hearing.
- 19 Let me give a little background
- 20 again for the record. On April 30th, 2015,
- 21 Exelon Corporation announced Exelon's purchase
- 22 of Pepco Holdings, Inc., or PHI.

		4
1	On June 18th, 2014, the joint	
2	applicants filed a joint application for	
3	approval by the Commission, pursuant to D.C.	
4	Code 34-504 and 34-1001, for a change of	
5	control of Pepco to be affected by the proposed	
6	merger of PHI with Purple Acquisition Corp.,	
7	wholly owned subsidiary of Exelon.	
8	The commission convened four	
9	community hearings seeking input from the	
10	public on the joint application. The hearings	
11	were held between December 17th, 2014, and	
12	January 20th, 2015, at various times and	
13	locations throughout the District of Columbia.	
14	Eleven days of evidentiary hearings	
15	were held on March 30th to April 8th and April	
16	20th to 22nd, 2015. On May 27th, 2015, the	
17	record closed.	
18	On August 27th, 2015, the commission	
19	issued Order No. 17947, which denied the joint	
20	application and found that the proposed merger	
21	was not in the public interest.	
22	On September 28, 2015, the joint	

5 applicants filed an application for reconsideration of Order No. 17947. On October 6th, 2015, the joint 3 applicants filed a motion to reopen the record in Formal Case 1119 to allow for consideration of a settlement agreement attached to that motion. Among other things, the joint applicants requested that the commission toll consideration of the application for reconsideration for such period as time as the 10 11 commission requires to fully consider the 12 merits of the settlement agreement and toll 13 time for responses to the application for 14 reconsideration. 15 By order issued on October 26th, 2015, the commission tolled the deadline for 16 17 action on merits of the joint application's 18 application for reconsideration and the filing 19 of responses to the application for 20 reconsideration until the commission renders a decision on the nonunanimous settlement 21 22 agreement or until the commission determines

6 1 otherwise. 2 In an order issued October 28th, 3 2015, the commission granted the motion to reopen the record in Formal Case No. 1119 to allow for consideration of the nonunanimous settlement agreement and set forth the 7 procedural schedule pursuing -- pertaining to such consideration. 8 9 On November 5th, 2015, the commission posted on its Web site a notice of 10 11 community hearing and public interest hearing. 12 The public interest hearing is scheduled to 13 commence on December 2nd, 2015, to determine if 14 the proposed nonunanimous settlement agreement is in the public interest pursuant to 16 Section 130.11 of the commission's rules of 17 practice and procedure. 18 During the course of that hearing, the settling parties will present witnesses to 19 testify regarding the proposed settlement 21 agreement and may be cross-examined by

nonsettling parties and questioned by the

- 1 commission on whether the settlement agreement
- 2 is in the public interest.
- 3 We come to the community hearings
- 4 today. This two-day community hearing is being
- 5 convened, as I said, to give interested persons
- 6 who are not parties to the proceeding and wish
- 7 to comment on the nonunanimous settlement
- 8 agreement an opportunity to do so.
- 9 Representatives of organizations
- 10 shall be permitted five minutes maximum for
- 11 oral presentation. And individuals will be
- 12 presented a maximum of three minutes for oral
- 13 presentation.
- 14 The magnitude and importance of this
- 15 hearing -- this proceeding has lead to a
- 16 voluminous number of persons who request
- 17 speaking at the community hearing.
- 18 We have already received
- 19 preregistration from more than 200 interested
- 20 persons. Given the allotted time for each
- 21 speaker, just those persons who have
- 22 preregistered so far could result in taking

- 1 most, if not all, of the time set aside during
- 2 this two-day hearing.
- 3 We will try to accommodate as many
- 4 of the speakers as possible. It's clear,
- 5 however, that, even with this extended two-day
- 6 schedule, we may not be able to accommodate all
- 7 persons who preregister or walk-in speakers.
- 8 So we encourage you to be brief, to not be
- 9 terribly repetitious. And please do file
- 10 written comments to follow up.
- We note that the community hearing
- 12 will end promptly at 7:00 p.m. on each of the
- 13 two days. As I said, we highly encourage the
- 14 public to consider the submission of written
- 15 statement to the commission secretary's office
- 16 in lieu of an oral statement at a hearing.
- 17 Written comments or statements can be filed
- 18 until the close of the record, which is
- 19 December 18th, 2015, by sending them -- and
- 20 this is also for the information of those who
- 21 are watching this, as it is being streamed
- 22 live, by sending them to Brenda

- 1 Westbrook-Sedgwick, commission secretary, the
- 2 Public Service Commission of the District of
- 3 Columbia, at 1325 G Street, Northwest, Suite
- 4 800, Washington, D.C. 20005; or by e-mail,
- 5 PSC-commissionsecretary@dc.gov. That's
- 6 PSC-commissionsecretary@dc.gov.
- 7 The secretary's office has assigned
- 8 seats to witnesses in the order in which they
- 9 signed up to speak. Witnesses have been asked
- 10 to sit in those seats to make the process of
- 11 coming forward go more smoothly.
- 12 I'm going to call three names at a
- 13 time. I'm asking you to please move as quickly
- 14 as you can to the witness table. As I said, we
- 15 have a large number of witnesses. We want to
- 16 hear from all of you. And in order to give
- 17 everyone a chance to express their views, I am
- 18 going to ask you, as I said, not to exceed your
- 19 allotted time.
- One other housekeeping matter.
- 21 Please be sure you have turned off your phones
- 22 or anything else that transmits an electric

- 1 signal. They do sometimes interfere with our
- 2 electric system here as well as just being
- 3 distracting. And we want to be sure that we do
- 4 hear everything that everyone has to say.
- 5 This hearing is also being streamed
- 6 live on our commission Web site. And it will
- 7 be archived. It will be archived for future
- 8 viewing. It is also being taken down by a
- 9 court reporter, and a transcript will also be
- 10 available on our Web site.
- 11 Let me do one correction. Our
- 12 witness table is set up for four. So I'm going
- 13 to call you up four at a time instead of three.
- 14 Thank you, Commissioner Fort.
- 15 Also I'll ask you, when you are
- 16 speaking, if you would state your name and
- 17 whether you're testifying as an individual or
- 18 whether you are representing an organization.
- 19 So now, with that logistics
- 20 described, I will call the first four
- 21 witnesses: David Jonas Bardin, Robert Vincent
- 22 Brannum, Sheila Josh -- Joshi, and John

- 1 Thompson.
- Okay. Secretary's office informed
- 3 me that there's a little difficulty with
- 4 streaming this. So they're going to take a few
- 5 minutes.
- 6 Now, I see three people here. John
- 7 Thompson is not here. So let me go John
- 8 McGregor. He'll be number four.
- 9 I wish to ask your indulgence for a
- 10 couple of minutes. We do want everyone to hear
- 11 all of this. It's always the technology, isn't
- 12 it?
- Okay. We're good. Thank you.
- 14 Mr. Bardin.
- MR. BARDIN: Good morning.
- 16 CHAIRMAN KANE: Good morning.
- 17 MR. BARDIN: Chairman Kane,
- 18 Commissioners Fort and Phillips, I'm David
- 19 Bardin.
- 20 CHAIRMAN KANE: Bardin. Excuse me.
- 21 MR. BARDIN: I'm a citizen. I live
- 22 at 4701 Connecticut Avenue, Northwest.

- 1 Testifying for myself.
- 2 Last week I submitted a detailed
- 3 statement of position for your record. And
- 4 Sunday night I submitted my written testimony
- 5 for today. But I'm going to summarize them.
- 6 I'm contributing to you a discussion
- 7 of one provision only of this proposed
- 8 settlement, the paragraph that is 116(d), as in
- 9 David. And it's about withdrawal of electric
- 10 utility system -- systems from the PJA -- PJM
- 11 interconnection of which D.C. has been a member
- 12 ever since it was first founded in 1927.
- 13 I think this commission is familiar
- 14 with PJM, so I'm not going to describe PJM as I
- 15 did in my statement of position.
- I'm object to that provision,
- 17 strongly object, unless it's amended. And if
- 18 it's not amended, then I am opposed to the
- 19 entire settlement.
- 20 If it is amended, corrected, to
- 21 conform to what the D.C. Government originally
- 22 proposed, then I have no position on the

- 1 settlement.
- The withdrawals or threats of
- 3 withdrawals could weaken PJM, hurting its roles
- 4 in keeping bulk power cost down and, no less
- 5 important, its roles in keeping reliability up.
- 6 A strong PJM uniquely benefits D.C. more so
- 7 than any other state involved.
- Now, I'm not going to read to you
- 9 the provision. It's in my testimony. But it's
- 10 one sentence. And while it seems to be a
- 11 commitment by Exelon to stay in PJM through
- 12 2024, when you look at it, it doesn't do that
- 13 because there's a proviso immediately that
- 14 carves out the possibility for various reasons,
- 15 which plausibly could readily happen at
- 16 Exelon's discretion, the commitment contracts.
- 17 It's not enforceable. Contrary to
- 18 what Exelon said in its reply brief in May, it
- 19 is not consistent with what the D.C. Government
- 20 was proposing, which was a commitment to be
- 21 indefinitely in PJM, not for a short period of
- 22 time.

- 1 This commitment, which seems, aside
- 2 from the proviso, to be for less than nine
- 3 years really is peanuts as things go in the
- 4 electric power industry. It's much, much too
- 5 short.
- 6 And unlike to D.C. Government's
- 7 proposal, which was an indefinite commitment,
- 8 they don't have to come back to this commission
- 9 to get permission to try to withdraw.
- 10 An enforceable condition would say
- 11 you have to come back to the commission. If
- 12 you have a public interest justification for
- 13 withdrawing, show it to the commissioners.
- 14 Have the process here. But they just can go to
- 15 FERC any time they want to.
- Now, I'd like you to reject that.
- 17 I'd like you to note that, when the testimony
- 18 was submitted by Exelon in December of last
- 19 year, on the one hand their chairman of the
- 20 board was asked under what circumstances might
- 21 they want to withdraw from PJM, and he gave us
- 22 an example, the possibility of somebody coming

- 1 up -- somebody, a passive voice -- with a
- 2 superior arrangement to PJM which is better for
- 3 Exelon and its customers.
- 4 That shouldn't be a question for
- 5 Exelon to decide. If there's anything better,
- 6 and I very much it will be, it should be a
- 7 question for you commissioners to decide.
- 8 CHAIRMAN KANE: Thank you, Mr.
- 9 Bardin.
- MR. BARDIN: Just in closing, you
- 11 had a -- three years ago you had a -- Maryland
- 12 had a merger involving Constellation. And
- 13 Exelon has repeatedly cited the fact that that
- 14 merger commits them to stay until 2022. Said
- 15 it in its testimony here in December. Said it
- 16 to FERC.
- 17 But that condition had no proviso,
- 18 no escape clauses. That was a firm condition
- 19 to 2022, and it had a possibility of extending
- 20 it. That's what we have here is something
- 21 that's really troublesome.
- Thank you very much.

16 1 CHAIRMAN KANE: Thank you very much, Mr. Bardin. 3 Mr. Brannum. MR. Brannum: Good morning. My name is Robert Vincent Brannum. And I am following up my earlier testimony in support of the merger. I feel today, as I did then, that the merger is in the best interest of the residents of the District of Columbia. 10 And I want to state on the record that I am not 11 paid by Exelon. 12 I think there has been great 13 comments on the merger by many of my colleagues and citizen friends who are opposed to the merger and using such words as "immoral," 15 "unethical" and "corrupt." 16 17 I hope that their opposition on 18 those grounds they are not calling the American Red Cross unethical, corrupt or immoral or the 20 United Way, because that is what would be meant by a symmetry. 21 22 The Boys Clubs of the Greater

- 1 Washington and Salvation Army are not corrupt,
- 2 unethical or immoral for supporting this
- 3 merger. And 1,200 residents of the District of
- 4 Columbia has -- more than that have signed
- 5 individual petitions supporting the merger.
- I hope my friends on the other side
- 7 are not saying that their neighbors are --
- 8 collectively who support this deal are immoral,
- 9 unethical and less intelligent than they are.
- 10 I would also say that I think that
- 11 great weight should be given to the residents
- 12 who live in the District of Columbia and not so
- 13 many of the petitions that have come in
- 14 opposition to this from individuals that live
- 15 outside the District, such as in Clarksburg,
- 16 Maryland; Solomons, Maryland; Baltimore,
- 17 Maryland; and even one that lives in Mill
- 18 Valley, California.
- 19 I think the District residents
- 20 should be the one deciding on this merger and
- 21 not those that live outside its borders
- 22 particularly be interested in

- 1 self-determination and statehood.
- 2 So with that, I feel this merger
- 3 assists in the district's future, helps with
- 4 reliability and service. And I would urge the
- 5 commission to approve this merger. Thank you.
- 6 CHAIRMAN KANE: Thank you very much,
- 7 Mr. Brannum.
- 8 Now, is it Joshi?
- 9 MS. JOSHI: Shilpa Joshi speaking on
- 10 behalf of an organization.
- 11 My name is Shilpa Joshi, and I'm a
- 12 resident of the District here on behalf of the
- 13 Chesapeake Climate Action Network and our 2,000
- 14 supporters in the District of Columbia.
- We are the oldest environmental
- 16 advocacy group organizing citizen in D.C.,
- 17 Maryland and Virginia to fight for clean energy
- 18 and stop dirty energy projects and proposals.
- 19 And we believe that a merger between Pepco and
- 20 Chicago-based energy giant Exelon will not be
- 21 in the public interest for D.C. ratepayers or
- 22 for a clean energy future for our city.

- 1 Thank you for the opportunity for --
- 2 to speak with you today and voice our continued
- 3 opposition to this merger.
- In Order No. 17947, this commission
- 5 appropriately rejected the proposed merger on
- 6 the basis that the merger was not in the public
- 7 interest.
- 8 In that order, the commission noted
- 9 that the transition to clean and green fuel
- 10 sources will require a partner that is willing
- 11 to make changes to the local distribution
- 12 system to accommodate new generation sources.
- 13 The commission concluded that Exelon was not
- 14 that partner.
- Meanwhile, nothing in the mayor's
- 16 proposed settlement will result in the Exelon
- 17 utility becoming the partner that the District
- 18 needs. The settlement terms do not demonstrate
- 19 that Exelon will support District customers'
- 20 desire for more autonomy over their energy
- 21 supply.
- To the contrary, the settlement

- 1 demonstrates that there is no bundle of
- 2 conditions which can ameliorate the pervasive
- 3 risks this merger posses for the conservation
- 4 of natural resources, preservation of
- 5 environmental quality and the District
- 6 residents' right to control their energy supply
- 7 future.
- 8 Like the original merger proposal
- 9 that the commission rejected as contrary to the
- 10 public interest, this new proposal will have a
- 11 profound and lasting adverse effect on the
- 12 provision of electricity service in the
- 13 district.
- 14 Exelon and Pepco are asking this
- 15 commission to risk the District's environmental
- 16 and economic future for a group of concessions
- 17 that are ambiguous, uncertain, and which fail
- 18 to address the structural problems inherent in
- 19 the merger.
- 20 The settlement does not address the
- 21 fundamental conflict of interest in allowing
- 22 Exelon, which owns approximately 33,000

1 megawatts of generation and seeks to sell its

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- 2 electricity at the highest possible price, to
- 3 control its distribution system.
- 4 Exelon is financially dependent on
- 5 its generation fleet and will act in its own
- 6 self-interest to maximize the value of these
- 7 assets.
- 8 Exelon's issues with regard to
- 9 protecting its generation and avoiding
- 10 independent competition are structural. No
- 11 settlement can alter that dynamic. If Exelon
- 12 acquires Pepco, it will have the incentive to
- 13 kill or weaken independent distributed
- 14 generation. This inherent incentive ultimately
- 15 will have an adverse impact on the District's
- 16 pursuit of policies intended to increase
- 17 reliability on renewable energy sources.
- 18 The settlement does nothing to
- 19 resolve this poor dilemma. And moreover, the
- 20 District has committed to being an
- 21 environmental leader. The public interest
- 22 requires a utility which shares that vision.

1	Exelon will never be a true partner
2	with the District when seeking the best energy
3	source to meet customers' needs because
4	Exelon's corporate generation interest will
5	always receive paramount consideration.
6	As the evidence in this case
7	demonstrated, Exelon utilities have an abysmal
8	record with regard to penetration of
9	distributed generation. Thus, rather than
10	remain a national leader regarding how to
11	improve distributed generation and penetration,
12	the District will be left behind as Exelon's
13	corporate values will lead to backsliding on
14	this crucial issue.
15	Exelon will undoubtedly point to the
16	settlement conditions establishing microgrids
17	and developing wind and solar energy as
18	demonstrating its support for renewables and
19	distributed generation. These concessions to
20	help distributive energy resources and
21	microgrids actually constitute a harm to
22	competition because the conditions ensure that

- 1 the resources will be developed by the
- 2 incumbent rather than by a third-party
- 3 competitor.
- 4 This commission should continue to
- 5 find that the District will not benefit from
- 6 having Exelon as a partner in the district's
- 7 transition to a cleaner and greener
- 8 environment. Even with the settlement, the
- 9 applicant cannot meet their burden to show that
- 10 the revised application satisfies the public
- 11 interest criteria.
- 12 Finally, even beyond these facts
- 13 arguing against the mayor's settlement, we are
- 14 deeply concerned about how the mayor reached
- 15 the settlement. We are particularly concerned
- 16 about what some in the media have referred to
- 17 as Soccergate.
- 18 Why did Mayor Bowser make a dramatic
- 19 change and support the settlement deal that
- 20 falls so short of addressing the core problems
- 21 that caused the PSC to reject the merger in the
- 22 first place? Why, just days before the

- 1 settlement was announced, did Pepco give the
- 2 mayor's office \$25 million for vague naming
- 3 rights connected to the proposed D.C. United
- 4 Soccer stadium?
- 5 Moreover, did the mayor's
- 6 controversial Super PAC, known as FreshPAC, ask
- 7 Pepco and Exelon for donations to the PAC
- 8 during the exact same period the mayor's office
- 9 was negotiating with the companies over a
- 10 merger settlement? When directly asked by
- 11 members of the media, neither company will
- 12 confirm nor deny that it was asked to donate to
- 13 a PAC. These are questions which the public
- 14 deserves answers.
- In conclusion, the City needs to be
- 16 protected from this merger. Commissioners, you
- 17 did the right thing in unanimously rejecting
- 18 the original merger in August. Please now
- 19 reject this inadequate settlement during this
- 20 increasingly controversial chapter in our
- 21 City's history. Thank you.
- 22 CHAIRMAN KANE: Thank you very much.

		25
1	Mr. Thompson is not here.	
2	Mr. McGregor.	
3	MR. McGREGOR: Thank you.	
4	My name is John McGregor. I live in	
5	Ward 3, and I am representing D.C. Climate	
6	Action. We are a local civic group dedicated	
7	to helping the District mitigate climate change	
8	and adapt to its impact.	
9	I studied the settlement agreement,	
10	and I was looking for changes from the earlier	
11	rejected proposal. And objectively I have to	
12	say this agreement is an improvement. But	
13	equally objectively, it fails the public	
14	interest test, especially over the medium to	
15	long term.	
16	What would the settlement agreement	
17	give us? Well, its premier offering, the	
18	customers investment fund, is mostly like	
19	cotton candy. It's very sweet. It melts in	
20	your mouth. And by early 2019, there's nothing	
21	left.	
22	For the long term we get an electric	
I		

- 1 company owned by a powerful out-of-state
- 2 corporation that profits from generating and
- 3 selling more electricity at the highest price
- 4 it can get. The conflict of interest renames
- 5 between Exelon's need to earn more from sales
- 6 and D.C.'s wish to hold down our costs.
- 7 This powerful corporation will have
- 8 extra influence on rate making. Let's be
- 9 conservative though and say this results in
- 10 rates that average just one-tenth of a cent per
- 11 kilowatt hour more in the future than they
- 12 otherwise would be. Do the math. That tiny
- 13 increase would outweigh the entire CIF in about
- 14 six years from the time it starts. After that,
- 15 we would all be losers.
- 16 What can the settlement agreement
- 17 offer to compensate us for that? Well, for one
- 18 thing, a little over \$5 million in grants for a
- 19 workforce development program. That's good.
- 20 But 5 million would be swallowed by that
- 21 tenth-of-a-cent increase in about five months.
- There's also a \$5 million fund for

- 1 D.C. Government entities to develop renewable
- 2 energy, but it's a loan made at market rates.
- 3 That's not a net benefit. They could go out
- 4 and get that on their own.
- 5 The settlement agreement offers
- 6 jobs. But the few offered would be more than
- 7 offset by the negative effects of higher rates
- 8 on D.C. business investments. Even a tenth of
- 9 1 percent shift in business investment would
- 10 put D.C. well into negative net jobs from this
- 11 deal.
- 12 Community organizations, of which
- 13 there are many present today, are offered an
- 14 increase in charitable giving, which is nice.
- 15 But there's no dollar figure or percentage
- 16 promised. So that counts to me as essentially
- 17 zero net benefit.
- The offer of a hundred megawatts of
- 19 wind energy generation isn't specifically for
- 20 D.C. It's for PHI. So it wouldn't help us in
- 21 the district towards our renewable energy
- 22 goals. And the wording allows it to be met

- 1 simply by buying renewable energy credits,
- 2 which Pepco already does.
- 3 A support for 10 to -- 7 to 10
- 4 megawatts of solar power development in D.C. is
- 5 a little bit vaguely worded. But both wind and
- 6 solar project would be commercially viable,
- 7 which is a good thing. So PHI could implement
- 8 them now. It's not like we need this
- 9 settlement in order to get those.
- The agreement's treatment of
- 11 interconnection and support for customer-owned
- 12 behind-the-meter generation and of microgrids
- 13 is full of qualifiers, conditions and criteria
- 14 to be decided later.
- 15 It seems that Exelon will do just
- 16 enough on renewable energy to seem to meet the
- 17 commission's seven criterion on environment.
- 18 In fact, this section adds little to what Pepco
- 19 is already planning.
- The agreement's section on service
- 21 reliability has targets for improvement. These
- 22 are what Pepco can, should and plans to do

- 1 anyway without Exelon, not an incremental
- 2 benefit of an Exelon buy-out.
- 3 What Pepco is and should be planning
- 4 is already the subject of Formal Case 1130,
- modernizing the energy delivery system for
- 6 increased sustainability. This case has great
- 7 potential, but many of its topics will be
- 8 prejudged by approval of this settlement
- 9 agreement.
- 10 The commission should give these
- 11 topics full consideration under FC 1130. This
- 12 requires, given the time limits involved in FC
- 13 1119, rejecting the settlement agreement.
- I have one final point. This
- 15 agreement would saddle us with more risk. The
- 16 risk and cost of assessing properly the
- 17 utilities costs in future rate cases is
- 18 essentially unchanged from that in the original
- 19 proposal. Even worse, the risk of legal
- 20 challenges to the ring-fencing provisions of
- 21 the -- in the event of an Exelon bankruptcy,
- 22 that risk remains.

1	Exelon faces serious losses in
2	running and especially in decommissioning its
3	nuclear plants. In a bankruptcy proceeding, a
4	good attorney could persuade a reasonable judge
5	that, if Exelon owns the intermediary, SPE, and
6	if the SPE owns Pepco, then Pepco is an Exelon
7	asset. So Pepco would go on the block.
8	In sum, the settlement agreement
9	gives us short-term benefits, false claims of
10	benefits, vague pledges and long-term risks,
11	higher rates, costs of regulation and exposure
12	to an Exelon financial meltdown.
13	We hope the commission recognizes
14	these flaws and rejects it.
15	CHAIRMAN KANE: Thank you very much.
16	Ivan Frishberg, Robert and Sheryl
17	Berger, Kathy Hollinger, Edmond Fleet.
18	Mr. Robinson, did I call you?
19	MR. ROBINSON: Pardon me?
20	CHAIRMAN KANE: Did I call you?
21	MR. ROBINSON: My name is Robinson.
22	My wife's name is Berger.

		31
1	CHAIRMAN KANE: Oh. Oh, Robert.	
2	Okay. Instead of Robert and Sheryl Berger. It	
3	didn't say Rob Robinson. Thank you.	
4	MR. ROBINSON: We also asked to be a	
5	panel.	
6	CHAIRMAN KANE: Yes.	
7	MR. ROBINSON: With when it comes	
8	to my time to testimony to testify, may I be	
9	joined by some other members of the Consumer	
10	Utility Board?	
11	CHAIRMAN KANE: You're speaking for	
12	the Consumer Utility Board.	
13	MR. ROBINSON: Yes.	
14	CHAIRMAN KANE: It might be five	
15	minutes for the organization.	
16	MR. ROBINSON: They told me, yes.	
17	CHAIRMAN KANE: Yes.	
18	MR. ROBINSON: That's fine. I	
19	understand.	
20	CHAIRMAN KANE: Okay. Thank you.	
21	Mr. Frishberg.	
22	MR. FRISHBERG: Thank you. Good	
١		

- 1 morning.
- 2 My name is Ivan Frishberg. I'm a
- 3 resident of Ward 6 and a former A&C
- 4 commissioner, one of the first commissions to
- 5 raise significant questions about the
- 6 acquisition of Pepco by Exelon.
- 7 First, thank you very much for the
- 8 time and attention that you have given to this
- 9 matter and for the accommodation of so much
- 10 public input.
- I believe that you made the right
- 12 decision for D.C. and its ratepayers when you
- 13 rejected the proposal. I hope you will
- 14 continue to reject the acquisition despite the
- 15 last-minute -- the very significant campaign
- 16 effort by Exelon and Pepco.
- 17 You will hear more from others, as
- 18 you just did a minute ago, about whether or not
- 19 the change, as presented by the utility,
- 20 satisfied the concerns that you had raised
- 21 previously and whether or not those changes
- 22 sufficiently move this to being clearly in the

- 1 public interest. I believe they do not.
- 2 More fundamentally, however, I
- 3 believe that -- I would argue that, in being
- 4 asked to overturn your previous decision, the
- 5 commission is also being asked to undermine
- 6 many years of carefully made decisions by this
- 7 commission and by the District of Columbia
- 8 council.
- 9 Collectively, the decision to move
- 10 to a single distribution utility with customer
- 11 choice was something that was very
- 12 intentionally done. It was done with
- 13 significant deliberation. And it was in the
- 14 best interest of the District. This was a very
- 15 big and important issue for us.
- 16 Subsequently, the series of
- 17 decisions to aggressively support distributed
- 18 clean energy invested in and owned by --
- 19 outside of the dominant distribution utility
- 20 were also very deliberate and clearly in the
- 21 best interest of the district.
- 22 These are fundamental structural

- 1 decisions that the City and commission made.
- 2 No evidence has been presented that these
- 3 reforms were wrong. No evidence has been
- 4 presented that these reforms are not working
- 5 for the District, its businesses or its
- 6 ratepayers.
- But yet here we are fundamentally
- 8 restructuring our utility market because one
- 9 company with one long-term financial
- 10 liabilities wanted to buy a distribution
- 11 company -- not the first -- in part to hedge
- 12 those liabilities. And they apparently were
- 13 willing to pay for it handsomely.
- We make public policy decisions here
- 15 to do good things, to make things work better,
- 16 to protect the citizens of the District.
- 17 Indeed, I believe this merger is a solution in
- 18 search of a problem from the District's
- 19 perspective.
- I don't believe we should be making
- 21 this decision to fix Exelon's board problems,
- 22 but we certainly should not be undoing the

- 1 public policy decisions that we've made as a
- 2 City and you have made as a commission to
- 3 satisfy those boardroom problems.
- 4 After failing to make the case
- 5 persuasively, they are back, you know, with
- 6 some more cash and some short-term promises,
- 7 with mailings, digital ads, push-pulls and all
- 8 the tricks of corporate campaigns. I should
- 9 know. I'm in that business. I see it now.
- 10 And as we read the Washington Post
- 11 with gifts to the City for soccer stadiums,
- 12 possibly now disbanded Super PAC contributions,
- 13 just as Exelon is used to using it's large
- 14 groups like ALEC, it is attempting to subvert
- 15 the process here to meet its own ends.
- 16 It is pretty transparent an attempt
- 17 to pay what they need for a do-over. But it
- 18 should not be enough to change the core
- 19 decisions that we have made about what kind of
- 20 utility structure best serves the Districts.
- 21 Those were decisions that you made, they were
- 22 the council's decisions, and they should not be

- 1 subverted for the needs of one company seeking
- 2 to solve its own problems.
- 3 Thank you for the opportunity to
- 4 testify. And I hope that, after sorting
- 5 through the do-over offerings, you will
- 6 continue to reject this merger.
- 7 CHAIRMAN KANE: Thank you very much,
- 8 Mr. Frishberg.
- 9 Mr. Robinson, if you want a panel,
- 10 I'm going to skip over you and go to the next
- 11 two so you can have your board of people come
- 12 up together.
- MR. ROBINSON: Right.
- 14 CHAIRMAN KANE: Does that work
- 15 better? Okay. Good.
- 16 Kathy -- Mrs. Hollinger.
- MS. HOLLINGER: Thank you.
- 18 I'm Kathy Hollinger, and I'm
- 19 representing an organization. I'm here on
- 20 behalf of the Restaurant Association
- 21 Metropolitan Washington to testify in support
- 22 of the proposed merger of Exelon Corporation

- 1 and Pepco Holdings.
- 2 REMW actively supports small
- 3 business and the Washington, D.C. area food
- 4 service industry on behalf of 950-plus members,
- 5 majority independent restaurant owners and
- 6 operators, food distributors and service
- 7 providers.
- 8 As the restaurant scene in D.C.
- 9 continues to expand, so does our membership.
- 10 It grows daily.
- 11 As a strong advocate on behalf of
- 12 the restaurant and food service industry, we
- 13 stand in support of the approval of the merger.
- 14 The District infrastructure plays a fundamental
- 15 role in vitality and sustainability of our
- 16 economy and environment. And a robust
- 17 infrastructure results in a vibrant business
- 18 community.
- 19 A strong and committed local utility
- 20 has the capacity to enhance public confidence
- 21 in our economy, ensure the reliability of
- 22 access to electricity, invest in the capital

- 1 stock of our electricity distribution
- 2 infrastructure, improve efficiency to allow for
- 3 high quality services at reasonable rates and
- 4 commit to the long-term of its community.
- 5 The merger of Exelon and Pepco will
- 6 benefit the District of Columbia's business
- 7 community and residents. And we look forward
- 8 to the Public Service Commission's
- 9 consideration of the following issues, among
- 10 others, as part of its review of the proposed
- 11 merger.
- 12 One, improving reliability of
- 13 electricity access. The settlement makes
- 14 electricity more reliable for people in the
- 15 district, which supports the health of the
- 16 local small businesses.
- Pepco must exceed PSC's standards
- 18 for frequency and duration of power outages in
- 19 2016 through 2020, which is critical for our
- 20 industry, who have entire kitchens full of
- 21 perishable products. The companies must pay
- 22 large penalties if they don't meet these new

- 1 goals in 2018, 2020. Pepco cannot increase its
- 2 reliability budgets, which protects customers
- 3 from new costs.
- 4 Two, ensuring sustainability. The
- 5 settlement advances the District's long-term
- 6 sustainability goals. Exelon will develop up
- 7 to 10 megawatts of new solar energy and
- 8 purchase 100 megawatts of wind energy, enough
- 9 to power more than 24,000 homes and businesses.
- 10 This also includes seven million data that will
- 11 fund renewable energy and energy efficient seed
- 12 programs in the district.
- 13 Three, invest in the capital stock.
- 14 Pepco has committed to a number of capital
- 15 improvements to enhance the reliability and
- 16 resiliency of our electricity infrastructure,
- 17 such as plans to underground wires across the
- 18 District of Columbia, which will keep
- 19 businesses and homes powered even during the
- 20 most severe storms. These investments require
- 21 significance capital, which Exelon is committed
- 22 to providing in line with current plans.

- 1 In addition, we are pleased that
- 2 Pepco is committed to environmental remediation
- 3 efforts adjacent to the Anacostia River and
- 4 would expect that Exelon will maintain these
- 5 commitments.
- 6 We understand that the review and
- 7 approval process of this merger is only in the
- 8 early stages of an extensive process. However,
- 9 we also believe the merger has the potential to
- 10 provide substantial benefits to the District of
- 11 Columbia and to the small business community by
- 12 providing a positive impact on utility rates,
- 13 service quality and jobs.
- 14 We encourage your thoughtful and
- 15 complete deliberation of this potential merger.
- 16 And we are optimistic about the benefits of
- 17 this transaction for the District of Columbia.
- 18 CHAIRMAN KANE: Thank you very much,
- 19 Ms. Hollinger.
- 20 Mr. Fleet.
- 21 MR. FLEET: Good morning, public
- 22 service commissioners, Chairman Kane,

- 1 Commissioners Fort and Phillips.
- 2 My name is Edmond Fleet, and I'm the
- 3 executive director of Building Bridges Across
- 4 the River at THEARC, a nonprofit located in
- 5 Ward 8. And through my organization and the
- 6 nine other nonprofits that call THEARC home, we
- 7 provide programs and services over to 80,000
- 8 annually.
- 9 Good corporate citizens like Pepco
- 10 have helped us fulfill our mission of improving
- 11 the quality of lives of individuals and
- 12 families that reside east of the Anacostia
- 13 River. I have been impressed with Pepco and
- 14 Exelon's efforts to get more feedback from the
- 15 community and come back with a stronger
- 16 proposal/settlement which provides more
- 17 benefits for District of Columbia residents and
- 18 businesses.
- 19 I'd like to focus my testimony on
- 20 highlighting areas that have the potential for
- 21 the greatest impact on district residents.
- The proposed rate relief in the form

- 1 of no distribution rate increases until 2019
- 2 would allow working families the opportunity to
- 3 stabilize their utility costs for four years.
- 4 And a \$50 bill credit will put monies back this
- 5 their pocket. And 16 million proposed to
- 6 assist our low-income residents allow our most
- 7 vulnerable members of the community invaluable
- 8 help. This assistance is critical to many of
- 9 the District families and seniors as they
- 10 strive to meet the needs of their families.
- 11 Additionally, the investment in our
- 12 local economy in the form of a hundred union
- 13 jobs an 5.2 million for workforce development
- 14 training and a commitment to continue to
- 15 support nonprofits over the next ten years make
- 16 this proposal very comprehensive and address a
- 17 lot of areas that affect the quality of life of
- 18 District residents.
- 19 It is without reservation that I
- 20 wholeheartedly support the merger of Exelon and
- 21 Pepco.
- Thank you.

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1	CHAIRMAN KANE: Thank you very much,	
2	Mr. Fleet.	
3	Now, Mr. Robinson, for your five	
4	minutes do you want to bring the Consumer	
5	Utility Board	
6	MR. ROBINSON: Yes. The other	
7	members that we	
8	CHAIRMAN KANE: Put your microphone	
9	on, please. We want to get every word.	
10	MR. ROBINSON: Oh. Dr. Jerome	
11	Paige, Joyce Robinson-Paul, Akili West and	
12	Andrew Melo.	
13	I don't know that they're all here.	
14	CHAIRMAN KANE: Okay. Well, who is	
15	here?	
16	Go ahead.	
17	MR. ROBINSON: Okay. I'm going try	
18	to make my remarks brief.	
19	The CUB repre	
20	CHAIRMAN KANE: This is the Consumer	
21	Utility Board.	
22	MR. ROBINSON: Consumer Utility	
1		

- 1 Board is an organization that was founded in
- 2 1977. It's been inactive for several years,
- 3 but this summer we reformed the organization.
- 4 It's independent of the government.
- 5 It represents D.C. consumers solely. And we
- 6 have maintained a relationship to the Office of
- 7 People's Counsel.
- 8 We believe that the Public Service
- 9 Commission got it right on August the 25th. We
- 10 do not think that the settlement that was
- 11 negotiated secretly provides answers to the
- 12 reasons that this deal was found to be not in
- 13 the public interest.
- 14 And briefly, those include Exelon's
- 15 inherent conflict of interest remains as a
- 16 dominant power generator and transmission owner
- 17 in serving as a local distribution utility.
- 18 This settlement does not freeze
- 19 rates; rather it facilitates inevitable rate
- 20 increases. And 5 of the \$7 in the consumer
- 21 investment fund will flow back to Exelon. It
- 22 locks ratepayers into a dependence on the

- 1 utility for expensive nuclear and fossil fuels
- 2 without proper access to renewable energy and
- 3 other alternatives.
- 4 It does not adequately protect
- 5 ratepayers from the risk of Exelon's regulated
- 6 power generation. And, in fact, the chairman
- 7 and CEO of Exelon will become the chairman of
- 8 the board of both Pepco and PHI if we read this
- 9 settlement correctly.
- 10 It credits Exelon for making
- 11 improvements which it is not responsible for
- 12 which have already been -- which are already
- 13 underway in D.C., such as the undergrounding
- 14 that will be paid for by ratepayers. And it
- 15 counts for things that it really will have very
- 16 little to do with, like the installations by
- 17 D.C. Water at Blue Plains.
- 18 We do not need Exelon building
- 19 microgrids or controlling the generation of
- 20 renewables. These are things we need
- 21 ratepayers having access to and a competitive
- 22 private sector.

1 We believe that what this is about is about whether or not the community, which has been working in the area of creating a path towards a future with groups like the Public Service Commission, can make accessible in our community things like 21st century technologies, renewables and efficiency to create affordable electricity in the future. What this settlement agreement will do is 10 assure that power in the future will be less 11 affordable. 12 And I'll turn it over to Dr. Paige. 13 CHAIRMAN KANE: Dr. Paige. 14 DR. PAIGE: Thank you. 15 I'd just like to make three quick 16 points. 17 One is on the synergies. From an economic standpoint, when mergers and 18 19 acquisitions take place, if a company is 20 offered a premium, then the stockholders expect 21 that the -- there will be cost savings or new revenues. And at a 1.5 to 2.5 premium, those

- 1 have to be paid somewhere. And it's not clear
- 2 in the proposal where those costs come from
- 3 other than from the ratepayers.
- 4 The second is on reliability. Based
- 5 on the PSC's own data, Pepco is meeting or
- 6 exceeding the reliability standards. So what
- 7 Exelon would have to prove is that they was
- 8 going to do better than what Pepco's already
- 9 doing. What Exelon is trying to do is claim
- 10 the total benefits of the renewable --
- 11 reliability increases as opposed to the
- 12 marginal improvements.
- 13 And thirdly, in all of Exelon's
- 14 positions, it's never given us a base case or
- 15 but for the merger what would take place. We
- 16 don't know exactly what the improvements are,
- 17 the gains are. And from an economic
- 18 standpoint, we have no way to measure the
- 19 marginal benefits and the marginal costs.
- 20 CHAIRMAN KANE: Thank you,
- 21 Dr. Paige.
- 22 MR. WEST: Okay. Akili West here.

- 1 Commissioners, with regard to jobs,
- 2 reliability and the amount of public opposition
- 3 to Exelon, not to the deal, many people held
- 4 out because they were against Exelon the
- 5 company after researching what Exelon was doing
- 6 around the country, in other markets where they
- 7 set their footprint, how many rate hikes there
- 8 have been, and how they have become too big to
- 9 fail and in many ways too big to challenge.
- 10 This is a regulatory nightmare that we don't
- 11 want to take on.
- 12 All of the bobbles, which I call
- 13 beads, beads which have been given or are
- 14 looking to be given as part of this deal, are
- 15 actually just that, smoke and mirrors and beads
- 16 and blankets. And we need to be very careful
- 17 about how we look at that 72.6 million benefit.
- 18 It is a small amount. It's a drop in a bucket.
- 19 And it in no way makes up for getting in bed
- 20 with a company like Exelon.
- 21 So this is our chance now to go in a
- 22 different direction. I know many of us think,

- 1 when we hear about jobs, that many of those
- 2 jobs going to be accessible to some of those
- 3 that we know and need them the most in
- 4 Washington, D.C.
- 5 That's not going to be the case. In
- 6 fact, the Pepco and Exelon folk who have been
- 7 hired to go capture signatures are probably
- 8 going to be the extent of what the average
- 9 Washingtonian will see in terms of a job from
- 10 this Exelon-Pepco merger.
- 11 So with those things said, and then
- 12 also with regards to reliability, we would
- 13 think that larger is better. But with the
- 14 energy future and the rest of the country --
- 15 many places in the country and many places in
- 16 the world looking towards distributed energy,
- 17 larger is not better, particularly for
- 18 Washington, D.C. where we need reliability that
- 19 cannot be determined by a larger company but
- 20 can rather be determined by ratepayers who are
- 21 informed and want to go towards a future where
- 22 we have renewables included.

- 1 CHAIRMAN KANE: Thank you, Mr. West.
- 2 Thank you. It's good to know that the Consumer
- 3 Utility Board is becoming active again.
- 4 MR. ROBINSON: Thank you for helping
- 5 us.
- 6 CHAIRMAN KANE: All right. Anthony
- 7 Williams, Marchant Wentworth, Joseph Persichini
- 8 and Brian Lederer.
- 9 Mr. Williams, welcome.
- 10 MR. WILLIAMS: Madam Chair and
- 11 members of the commission, let me first of all
- 12 say my name is Anthony Williams. I'm the CEO
- 13 of the Federal City Council, former mayor of
- 14 the District of Columbia.
- 15 And I want to take this opportunity
- 16 to thank you, Madam Chair and members of the
- 17 commission, for your service through the
- 18 district, because I think your deliberations
- 19 here are an example of how public service is
- 20 greatly needed, but it's very, very demanding.
- 21 So we thank you for that.
- I'm here to support the settlement

- 1 and support the merger as it's been presented
- 2 to you. And I say that for three reasons that
- 3 I stated over the year in a number of public
- 4 appearances because I believe that it is
- 5 crucial to what we're looking for, and that is
- 6 affordability, reliability and sustainability.
- 7 I think you've heard a number of arguments to
- 8 that point.
- 9 But the two points I want to make
- 10 additionally here are that, when you look at
- 11 where we've come as the District of Columbia
- 12 over the last 10 or 15 years, we've made
- 13 tremendous advances in bringing new investment
- 14 to our economy.
- 15 What has that done? That's allowed
- 16 us to obviously fix and resolve our fiscal
- 17 issues. But more importantly, it's allowed us
- 18 to make important investment in schools, in
- 19 jobs, in housing. And we want to continue to
- 20 do that.
- 21 But in order to continue to do those
- 22 things, we need a strong economy. And I

- 1 believe, in order to have a strong economy, we
- 2 need to have reliable, sustainable service as
- 3 it's been represented to you. And I strongly
- 4 present that -- present -- support this merger
- 5 for those reasons.
- 6 The second reason I support this
- 7 merger is because involved now as I am in the
- 8 Federal City Council, I've become even more
- 9 aware of the critical importance of the
- 10 nongovernmental sector in providing essential
- 11 services to our community. We heard about
- 12 THEARC. You're going to hear other
- 13 presentations to you today.
- 14 All of these efforts need a
- 15 reliable, strong set of corporate partnerships.
- 16 And I believe that Exelon will be a reliable,
- 17 strong partner in our efforts to provide
- 18 additional jobs, job training, intervention
- 19 with adults, to provide for our important work
- 20 along the Anacostia River and very, very
- 21 importantly, a strong partner in our continuing
- 22 efforts to improve education in the District of

- 1 Columbia.
- 2 So for the reasons you've heard in
- 3 so much testimony as to the merits of this
- 4 settlement, but even more importantly for
- 5 underlying -- undergirding our economy and
- 6 presenting a strong partner in our
- 7 nongovernmental efforts, I strongly support the
- 8 settlement in this merger.
- 9 And once again, thank you all for
- 10 your service.
- 11 CHAIRMAN KANE: Thank you. Thank
- 12 you for your service.
- 13 Mr. Lederer, another person who has
- 14 served our city for many years.
- 15 MR. LEDERER: Thank you, Madam
- 16 Chair. You have too. We have past history.
- 17 I thank the commission for holding
- 18 this public hearing today to hear the voice of
- 19 the community and its weighing of the public
- 20 interest in this matter.
- 21 I am testifying on behalf of Kemi
- 22 Morten and the Ward 8 Alliance. I am also a

- 1 person of Ward 3. And this testimony reflects
- 2 really a partnership across the wards of the
- 3 City on this matter.
- I have served as chair of the Ward 3
- 5 Democratic Committee. I have served, as two of
- 6 you know, as People's Counsel.
- 7 And it is our firm view that this
- 8 purchase acquisition is not in the public
- 9 interest. To be sure, they will bring
- 10 benefits. But the most important thing that we
- 11 would lose would be our authority over utility
- 12 services in the District of Columbia.
- 13 I don't believe that there is any
- 14 value that they can bring that the City of
- 15 Washington would give up its authority to
- 16 regulate and control utilities.
- 17 There are many alternatives to this
- 18 proposed acquisition, one of which would be for
- 19 us, the District, to buy the Pepco franchise
- 20 and operate a municipal utility. The city of
- 21 Seattle did that. They run a municipal
- 22 utility. And they were faced with a choice of

- 1 a very large purchase of nuclear power from the
- 2 outside or whether or not they could meet their
- 3 energy needs for the next 15 years through
- 4 local conservation.
- 5 And they did a full study of that --
- 6 the city council did it -- and determined that
- 7 they could meet it. And they rejected that
- 8 proposal because they exercised their authority
- 9 and their sovereignty in this matter.
- 10 The regulation of -- and we can do
- 11 the same thing here. You've heard testimony
- 12 from the Consumer Utility Board. Mrs. Rolark,
- 13 who Kemi Morten worked for, was a member of the
- 14 Consumer Utility Board and was a Ward 8 council
- 15 member. These are matters that we're
- 16 testifying on that we've been thinking about
- 17 for 30 years.
- 18 The Public Service Commission is
- 19 really an agent of the sovereignty of the
- 20 public interest vis-à-vis the case of Munn v.
- 21 Illinois.
- 22 And it is our view that the number

- 1 one responsibility is to exercise and determine
- 2 the public interest in this transaction.
- 3 What has been proposed is a little
- 4 bit more money, a little bit more of this. But
- 5 I don't think any of it can compensate for us
- 6 giving up our authority and foreclosing the
- 7 opportunity to have locally generated
- 8 conservation options. This is something that
- 9 the people have been crying for for a long
- 10 time. And many of you have heard this over the
- 11 years.
- 12 And so we believe that the Public
- 13 Service Commission should exercise its public
- 14 interest authority, not just reject this but
- 15 stand for the authority of the City to control
- 16 its energy policy.
- 17 Thank you.
- 18 CHAIRMAN KANE: Thank you.
- 19 Mr. Wentworth.
- 20 MR. WENTWORTH: Madam Chair and
- 21 members of the commission, my name is Marchant
- 22 Wentworth, and I'm representing Wentworth Green

- 1 Strategies. I reside at 903 Hamlin Street,
- 2 Northeast, in Washington, D.C.
- 3 Thank you for the opportunity to
- 4 present this testimony.
- I urge this commission to reject the
- 6 settlement as presently written because it
- 7 fails to protect the public interest of the
- 8 ratepayers of the District of Columbia.
- 9 For example, Paragraph 116(d)
- 10 describes broad conditions that would allow
- 11 Exelon to leave PJM, a move that many believe
- 12 will both hamper PJM's effectiveness and lead
- 13 to needless rate hikes for district ratepayers.
- 14 As you know, PJM is the regional
- 15 transmission organization that effectively
- 16 balances generation sources, demand and prices
- 17 for our huge transmission territory, stretching
- 18 from Atlantic seaboard to Chicago.
- 19 The benefits of memberships to both
- 20 the utility industry and ratepayers are well
- 21 known. In the first paragraph of 116(d),
- 22 Exelon commits to staying in PJM for ten years.

- 1 Yet in the next phrase, Exelon presents an
- 2 escape clause that allows Exelon and its
- 3 affiliates to exit PJM when there are, and I
- 4 quote, significant changes to the structure of
- 5 the industry or to PJM, including markets
- 6 administrated by PJM, during that period that
- 7 have material impacts on Pepco, Pepco Maryland,
- 8 ACE, Delmarva Power, PICO and APG&E.
- 9 Then any of these companies may file
- 10 with FERC to withdraw from PJM.
- 11 Exelon, itself, has testified that
- 12 it does not intend to leave, but it needs to
- 13 maintain its flexibility on a changing market
- 14 conditions; i.e., anything that may threaten
- 15 its business model.
- 16 Ironically, Exelon, itself,
- 17 presently enjoys significant financial benefits
- 18 for membership in PJM because of lucrative
- 19 capacity payments that benefit its large fleet
- 20 of nuclear power plants. To allow these
- 21 inevitable changes to provide Exelon with an
- 22 excuse to leave PJM is bad public policy.

This section should be rewritten to 1 secure Exelon as a member of PJM for as long as possible, and this escape clause constitutes a 3 not so veiled threat to PJM is unnecessary and 5 should be deleted. I commend the testimony of Mr. Bardin earlier in this Commission. 7 Exelon's commitment to develop wind and solar appear as laudatory; however, close 8 examination reveals that these commitments are 9 not only trivial, but they're already required 10 under existing law. For example, Exelon's 11 committed to develop or aid under the 12 development of 10 megawatts of solar in the 13 district, while this appears impressive, it 14 15 actually represents only 17 percent of the solar energy already required to be obtained by the utility in 2015. 17 18 Similarly, Exelon has committed to purchase a hundred megawatts of wind. 19 represents two-tenths of 1 percent of the total 20

number of wind credits submitted for compliance

21

22

in 2014.

1	Various ads by Exelon imply that
2	these are grand new green investments by
3	Exelon, but no one should mistake these for
4	dramatic new commitments. They are not. These
5	development of renewables would occur in any
6	way under provisions of existing law.
7	Exelon's advocacy against incentives
8	for renewable energy has been well documented
9	in previous testimony before this Commission,
10	and because sustainability of D.C. plan is
11	founded on a continuing development of
12	renewable energy, we had hoped for a clear
13	statement from Exelon that they would
14	discontinue their opposition to these policies.
15	Instead, while Exelon is committed to conduct
16	advocacy on energy efficiency and demand site
17	management, the settlement agreement fails to
18	offer a similar commitment for advocacy for
19	renewable energy.
20	And, finally, several witnesses have
21	offered testimony that given the size and
22	complexity of this statement, the settlement

- 1 present level of resources and staff available
- 2 to the PSC made prove inadequate to furnish the
- 3 required overset and enforcement of this
- 4 settlement. The present imbalance between the
- 5 huge resources available at Exelon and the
- 6 limited resources of PSC invites abuse.
- 7 In conclusion, the proposed
- 8 settlement agreement fails to protect the
- 9 public interest and we urge the Public Service
- 10 Commission to reject it.
- 11 Thank you.
- 12 CHAIRMAN KANE: Thank you very much,
- 13 Mr. Wentworth.
- I will ask you not to applaud at the
- 15 end of each one. It delays us.
- Mr. Persichini.
- MR. PERSICHINI: Good morning.
- 18 My name is Joe Persichini. I'm the
- 19 executive director of the Washington, D.C.
- 20 Police Foundation. Prior to that, I was the
- 21 assistant director in charge of the Washington
- 22 office of the FBI.

- 1 Currently been in my position for
- 2 five years. My first comments will be I
- 3 testified before this committee during the last
- 4 round in support of this merger, and I am here
- 5 today to, again, highlight our support, my
- 6 support, and enhance support with the new offer
- 7 by Exelon.
- 8 My first comments relate to public
- 9 safety and to the safety of the District of
- 10 Columbia, and what a merger or a gaining of an
- 11 asset to the safety of this region could do.
- 12 In the world of public safety, whether natural
- 13 disaster, with issues are occurring around the
- 14 world today, we see anyone in this business as
- 15 an individual who is responsible for the safety
- 16 of this District on the federal level, the
- 17 merger of Exelon provides us an additional
- 18 enormous asset of providing safety and security
- 19 to the District of Columbia. If in the event
- 20 of a natural disaster or God forbid a terrorist
- 21 attack, the private public partnership that
- 22 Mayor Williams talks about is critical to the

- 1 recovery and to the renaissance of the city. I
- 2 believe bringing Exelon in and the assets they
- 3 bring nationally could help us in preparing or
- 4 having to respond to any type of activity.
- 5 My next comments go to as my
- 6 responsibility of the Washington, D.C. Police
- 7 Foundation. As you know, we constantly are
- 8 looking at issues that are facing safety of the
- 9 District of Columbia. We also are involved in
- 10 what I believe important workforce development.
- 11 We have a need to mentor our young youth;
- 12 mainly African-American youth here in the
- 13 District of Columbia, and help them with
- 14 workforce development in jobs.
- In the public safety arena, we
- 16 currently have jobs in the District of Columbia
- 17 and Pepco, and through their membership -- and
- 18 I know Debbie Jarvis is on our board. We have
- 19 a very active program with Chief Lanier and the
- 20 men and women of the police department working
- 21 with youth in the District of Columbia starting
- 22 in the 5th grade, and providing assistance and

- 1 encouragement for them to continue stay in
- 2 school, make the right decisions, and take the
- 3 jobs that we have available in the public
- 4 safety arena here today in the district.
- We are facing a critical crisis as
- 6 it relates to African-American youth with the
- 7 relationship with law enforcement. Pepco has
- 8 been instrumental in helping the police
- 9 department and us mentor that and gain that
- 10 relationship together. I've had conversations
- 11 with Dave Velasquez of Exelon. They have
- 12 committed their resources to help Chief Lanier
- 13 and the police foundation continue to mentor
- 14 and provide assistance to assist our youth in
- 15 gaining those jobs, which are tremendous jobs
- 16 here in the District of Columbia.
- 17 So, again, I support this merger. I
- 18 think the public private partnership is
- 19 mandatory, and bringing Exelon into this is an
- 20 enormous asset of that partnership, and as
- 21 executive director of the Washington, D.C.
- 22 Police Foundation, in the five to ten years

- 1 that I've been working with youth in D.C. to
- 2 promote careers in public safety, we are
- 3 supporting this merger and hope that this board
- 4 considers approving it.
- 5 Thank you very much.
- 6 CHAIRMAN KANE: Thank you very much.
- 7 Thank you all very much.
- 8 CHAIRMAN KANE: Emily Stiever,
- 9 Keshini Ladduwahetty, Jim Judson, Allison
- 10 Archambault.
- 11 Ms. Stiever.
- MS. STIEVER: Hi, my name is Emily
- 13 Stiever. I'm a resident of Ward 1 and a
- 14 homeowner. I have been following this merger
- 15 closely and continue to be strongly opposed to
- 16 Exelon's takeover of Pepco, particularly in
- 17 light of the fact that Mayor Bowser's
- 18 settlement does not address the inherent
- 19 conflict of interest in the deal. There
- 20 continues to be this serious conflict of
- 21 interest between Exelon's goals and those of
- 22 the District. Although the settlement pushed

- 1 through by Mayo Bowser has many fine talking
- 2 points. The actual details of the deal fail to
- 3 address the structural deficiencies that you,
- 4 the commissioners, identified in your initial
- 5 rejection of the proposal.
- 6 Exelon not only uses aggressive
- 7 political lobbying, but funds other groups to
- 8 advocate for its interests. They actively try
- 9 to eliminate pro-clean energy policies that
- 10 conflict with their bottom line. Exelon spends
- 11 more on funding the Anti-Clean Energy Edison
- 12 Electric Institute in one year than all the
- 13 charitable giving it proposes for D.C.
- 14 organizations.
- The settlement does not address this
- 16 conflict of interest. In fact, this deal would
- 17 allow Exelon to use its influence to protect
- 18 its generation interests at the expense of D.C.
- 19 ratepayers. This will also eliminate the
- 20 independent voice of D.C. residents.
- 21 The small changes in the mayor's
- 22 settlement that address board governance and

- 1 where offices are located are minor and they do
- 2 not change the fundamental relationship between
- 3 the District and Exelon, who will remain a
- 4 second-tier subsidiary to a Chicago-based
- 5 company and lose our voice and home rule. This
- 6 deal continues to be an inherent conflict of
- 7 interest and should be rejected again by the
- 8 PSC.
- 9 CHAIRMAN KANE: Thank you, Ms.
- 10 Stiever.
- 11 Ms. Ladduwahetty.
- MS. LADDUWAHETTY: Thank you,
- 13 Commissioners. And I am testifying for an
- 14 organization, as well.
- 15 Good morning. My name is Keshini
- 16 Ladduwahetty. I'm testifying for D.C. for
- 17 Democracy. We are a progressive all volunteer
- 18 community organization with over 500 members in
- 19 every ward.
- 20 I first testified before you in
- 21 January where I saw firsthand the overwhelming
- 22 community opposition to this merger. And,

- 1 Commissioners, when you decided every
- 2 expectation in voting against it you became
- 3 heroes to the community. But, of course, the
- 4 deep-pocket interest that you voted against
- 5 were not about to give up.
- 6 You see, many of us who have paid
- 7 attention to the workings of government have
- 8 learned that Democracy is often window dressing
- 9 that cloaks the reality of how decisions are
- 10 made. We know that after the heartwarming
- 11 rituals of citizens' engagement based on the
- 12 principle of one person, one vote, if the
- 13 verdict rendered is not agreeable to the powers
- 14 that be, the big boys and girls get together in
- 15 the back rooms to develop their own
- 16 self-interest proposal based on the principle
- 17 of \$1, one vote. And that is what happens.
- 18 You know that we would not be here today, you
- 19 would not have taken that unprecedented action
- 20 of reopening this filing if not for the
- 21 enormous financial might and political clout of
- 22 Exelon.

This is the corporation that bullied

the D.C. counsel to eliminate the \$200,000 that 2 had been unanimously approved for the study of municipal ownership of electricity in the 2016 budget. This is the corporation that has the clout to get Mayo Bowser into a back room to 7 negotiate a second deal where no members of the public were invited and none of the 28 AMCs This is how that criticize or oppose the deal. Exelon behaves while they are still knocking at 10 11 our door. Imagine how they will behave after 12 we let them inside.

- 13 It was not enough for Exelon to
- 14 bully our government officials. They used
- 15 their deep pockets to try to make it appear as
- 16 though the public supports them. They have
- 17 wasted full-scale propaganda campaigning with
- 18 recurring full-page ads in local newspapers,
- 19 media spots, paid canvassers, petitions,
- 20 campaign-style flyers and social media
- 21 advertising, and they have tried to spread the
- 22 idea that their victory is inevitable and that

- 1 resistance is futile. That may be so, but
- 2 sometimes all we have is our voice in defense
- 3 of what is right, and despite their bullying
- 4 tactics in light of these pseudocratic power,
- 5 people are still holding firm.
- 6 Of the 28 AMCs that refuse to
- 7 support the original deal, I believe only one
- 8 has changed its position. Six council members
- 9 defied Exelon to protect funding for studying
- 10 municipal ownership of electricity. And at a
- 11 time when the community is badly divided on so
- 12 many issues, I have found it to be
- 13 overwhelmingly united against the takeover
- 14 under the leadership of the grassroots,
- 15 genuinely grassroots, PowerDC Coalition, while
- 16 no grassroots coalition exist to support the
- 17 takeover.
- 18 Given Exelon's well-financed
- 19 propaganda campaign, you would think public
- 20 opinion has changed, but I see no evidence that
- 21 it has, despite some short-term sweeteners that
- 22 were thrown in the deal is not to mitigate the

- 1 long-term risk in terms of rising rates,
- 2 questionable reliability or the future of
- 3 renewable energy.
- 4 And unlike shareholders and
- 5 investors who are focused on short-term
- 6 financial gain, community members are focused
- 7 on long-term value, and this deal is devoid of
- 8 long-term value for the people of the District
- 9 of Columbia.
- 10 The mayor is entitled to her
- 11 opinion, but I do not think she can claim to
- 12 speak for the public on this issue any more
- 13 than she does on Fresh Pack.
- 14 The power of Exelon has convinced
- 15 our mayor, attorney general, people's counsel,
- 16 and others to change their tune and say, in
- 17 effect, that the emperor is wearing a beautiful
- 18 robe. The people of the District of Columbia,
- 19 like the little boy in the fairytale, see
- 20 clearly that Emperor Exelon is quite bear.
- 21 Commissioners, you are making a
- 22 decision of immense importance. As you make

- 1 it, I hope you will be inspired by the courage
- 2 of your first vote. The people of the District
- 3 of Columbia expect big money to control our
- 4 government. This is the hopelessness that is
- 5 so injurious to our democracy. Your decision
- 6 will say much not only about the merits of this
- 7 particular deal, but about the state of our
- 8 democracy and the legitimacy of our government.
- 9 I hope your decision will be inspired and
- 10 guided by the trust that we place in you.
- 11 Thank you.
- 12 CHAIRMAN KANE: Thank you.
- Mr. Judson.
- 14 MR. JUDSON: Tim Judson. I'm also
- 15 representing an organization.
- 16 Commissioners, I want to thank you
- 17 for allowing me the opportunity to testify
- 18 again today. My name is Tim Judson, and I'm
- 19 the executive director of the Nuclear
- 20 Information and Resource Service, and we're a
- 21 national environmental group that watchdogs
- 22 nuclear power industry and we pay particularly

- 1 close attention to Exelon because Exelon is the
- 2 largest nuclear power company in the country.
- 3 And we've also been -- we're also a founding
- 4 member of the PowerDC Coalition, which has
- 5 advocated throughout this process for the
- 6 rejection of the deal.
- 7 And I can't tell you how proud we
- 8 were of the PSC when you issued your decision
- 9 in August rejecting the deal and exhibited, you
- 10 know, exactly the independence and foresight
- 11 and judicious evaluation of the public interest
- 12 that this deal requires, and in your decision
- 13 recognizing the inherent conflict of interest
- 14 that is embedded in Exelon's proposal to take
- 15 over Pepco, as well as the reality that this is
- 16 a decision that, essentially, will last
- 17 forever, potentially for generations of D.C.
- 18 residents, which is really a visionary
- 19 recognition that -- that the short -- whatever
- 20 short term and limited benefits are presented
- 21 in -- you know, in support of the deal, that
- 22 really has to be weighed against the

- 1 significance and long-term and potentially
- 2 permanent risk and -- you know, and harms that
- 3 could result from the takeover of Pepco by
- 4 Exelon.
- 5 What we have seen in the deal that's
- 6 been presented is, you know, the terms of which
- 7 are wholly insufficient, illusory, and in many
- 8 cases irrelevant, and I think where you're
- 9 going to hear a lot of detailed testimony to
- 10 that effect throughout the next couple of days.
- 11 But I think to summarize, you know, some of the
- 12 key terms that have been presented and talked
- 13 about, especially in Exelon's, you know, public
- 14 relation initiatives, there is no rate freeze
- 15 here.
- 16 There is, essentially, a
- 17 postponement of rate hikes in terms of when
- 18 they show up on ratepayers' bills, but if
- 19 Exelon is going to be fully entitled to -- to
- 20 submit the rate cases to increase the rates,
- 21 it's just that those -- the effects of those
- 22 rate increases will, essentially, be shelved

- 1 for up to four years, until 2019, and then they
- 2 will be paid back in full by the ratepayers at
- 3 5 percent interest. This is a potentially
- 4 enormous risk to ratepayers in the future, and
- 5 together with the AOPA's estimation during the
- 6 course of the initial proceedings, that the
- 7 amount of rate increases by that time frame
- 8 could amount to 45 percent increases in utility
- 9 rates. This is a incredibly significant risk,
- 10 and a complete illusory benefit of the proposed
- 11 terms of the deal.
- 12 In addition, the proposed customer
- 13 investment fund largely consists of rate
- 14 credits and not refunds to ratepayers or actual
- 15 protection. These are, essentially, you know,
- 16 a form of anesthetic against the eventual rate
- 17 shock that will take place, you know, in the
- 18 2019 time period. So that, essentially, \$25
- 19 million in rate increases will be absorbed by
- 20 Exelon, but eventually the effects of those
- 21 rate increases will be felt by the ratepayers.
- 22 There are no reliability

- 1 improvements in this deal beyond what Pepco has
- 2 already committed to. And, in fact, Exelon's
- 3 commitment to be evaluated on its reliability
- 4 standards every year instead of every three
- 5 years is -- might just be an illusory benefit.
- 6 There may not be much benefit at all to
- 7 evaluating reliability on a yearly basis as
- 8 opposed to a multi-year average.
- 9 And the commitment to renewables is
- 10 at best insignificant. The 10 megawatts of
- 11 solar that have been committed to are only .1
- 12 percent, one-tenth of 1 percent of the
- 13 District's annual electricity consumption.
- 14 And, in fact, the marginal increase of 2 to 5
- 15 megawatts, at best, represents one-twentieth of
- 16 1 percent of the District's energy supply.
- 17 This is completely inadequate to advance a
- 18 transition to a low carbon energy system in the
- 19 city.
- The commitment to a hundred
- 21 megawatts of wind is really no benefit at all.
- 22 It's, essentially, Exelon offering to, you

- 1 know, act as a procurer of power on behalf of
- 2 the District government, who would,
- 3 essentially, be paying a pass-through charge
- 4 for the cost of that energy no matter who
- 5 provided it to that -- to the District.
- 6 What we have said throughout this
- 7 proceeding are, essentially, two points. D.C.
- 8 may well deserve a better utility than Pepco.
- 9 The problem is that Exelon would actually be
- 10 worse. And to understand why that is the case,
- 11 we need only look at how Exelon has behaved in
- 12 the other jurisdictions where it presently
- 13 operates, and that is a dismal track record,
- 14 which we laid out extensively in the case, in
- 15 which we appreciate that the PSC recognized in
- 16 evaluating the terms of the original proposal.
- 17 Unfortunately, we have not had to
- 18 wait for Exelon to actually become the owner of
- 19 Pepco to see what it will be like to have
- 20 Exelon as our utility company. You will see
- 21 throughout the room today and at various points
- 22 these soccer balls that we've brought forward,

- 1 essentially, to represent the concerns about
- 2 the corruption that we feel has, you know, been
- 3 made -- already infected the process so far.
- 4 And we look to the CSC as really the only
- 5 protection that the D.C. ratepayers have
- 6 against this deal at this point, and we urge
- 7 you to act with the same judicious evaluation
- 8 that you did in the original -- in your
- 9 original decision.
- 10 CHAIRMAN KANE: Thank you, Mr.
- 11 Judson.
- 12 Ms. Archambault.
- MS. ARCHAMBAULT: Thank you for that
- 14 pronunciation. You got it right.
- 15 My name is Allison Archambault, and
- 16 I live and work in the district. I work on
- 17 electricity issues, mostly in other countries,
- 18 but I'm here today because I can't sit on the
- 19 sidelines while I see a threat to our energy
- 20 system here in D.C. And, mostly, I am here to
- 21 say thank you, Commissioner Fort, Commissioner
- 22 Kane, Commissioner Phillips. You guys did it.

1 You rejected the Exelon merger. You stood up

Capital Reporting Company

- 2 for the public interest and you three are
- 3 heroes. It's really appreciated what you have
- 4 done to look at the details of this case.
- 5 You stood up, and we thank you, and
- 6 that's the end of the story, right.
- 7 I mean, you did your job, the
- 8 commissioners served the public interest.
- 9 That's how it works.
- 10 No.
- 11 We're here because Exelon didn't
- 12 like your ruling. They came back and they
- 13 said, well, you guys didn't really understand
- 14 the law, you didn't really understand what we
- 15 were trying to say. It was actually deeply
- 16 insulting. But what they did is they came back
- 17 and they said, no, you regulators, you didn't
- 18 understand what we were trying to do here. And
- 19 then not only did they put that forward, but
- 20 they also went up and did their lobbying and
- 21 their marketing campaign, and that's what this
- 22 really is about, is this question about do the

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۱	1	regulators have the purview to regulate. And	
I	2	you guys did it. You did such a good job, and	
1	3	Exelon didn't like what you did. And they came	
I	4	back with marketing and with lobbying and we're	
Į	5	sitting here again, and I just really hope that	
١	6	you guys stand up for the public interest	
١	7	again. Please do. We are all counting on you.	
	8	Thank you.	
1	9	CHAIRMAN KANE: Thank you all.	
I	10	Lynn Mento, Sean Cahill, I had	
	11	replacing Monroe Harrison, but Sean Cahill,	
	12	Diane D'Arrigo, and Antonio Francis.	
	13	Are you Mr. Cahill?	
	14	MR. CAHILL: Yes.	
	15	CHAIRMAN KANE: Okay.	
	16	And Antonio Francis, is he here?	
	17	All right. Then let me call Tim	
	18	Hampton.	
	19	Tim Hampton?	
	20	No.	
	21	MR. HAMPTON: I'm here.	
	22	CHAIRMAN KANE: Tim Hampton.	

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1	All right. And you're replacing	
2	Keith Sellars?	
3	MR. HAMPTON: Yes.	
4	CHAIRMAN KANE: Okay.	
5	MS. MENTO: Thank you so much.	
6	And so I'm Lynn Mento, I'm executive	
7	director of FONZ, Friends of the National Zoo	
8	up at the lovely National Zoo, and I'm not a	
9	lobbyist and I'm not a marketer and I'm not	
10	involved in the energy industry at all, but	
11	what I am here to share with you is the	
12	valuable community partnership that we have had	
13	with Pepco over the last seven or more years.	
14	They have been an outstanding	
15	corporate citizen to help FONZ fund programs	
16	and education and initiatives to help save	
17	species. They have supported our Zoo Lights	
18	events and have been the lead sponsor of that,	
19	which has thanks to their support, which is	
20	both money and time and resources, that free	
21	event for the D.C. community has grown to	
22	attract over 200,000 people every winter, and	

- 1 it is because of the generosity of Pepco that
- 2 we're able to open the zoo and allow all that
- 3 to happen and to help further the mission of
- 4 saving species.
- 5 They have contributed in many other
- 6 ways, as well, to help Friends of the National
- 7 Zoo in the mission of endangered species,
- 8 including donating office space when there was
- 9 the last government shutdown so FONZ could
- 10 continue operations and raising funds on behalf
- 11 of species preservation.
- 12 I -- it's been a terrific track
- 13 record with them. They've been an outstanding
- 14 social mission partner to us, and I have every
- 15 confidence that with Exelon's history in doing
- 16 the same in community partnerships that their
- 17 support of the Pepco/Exelon support for Friends
- 18 of the National Zoo, other 501(c)(3)s, and the
- 19 D.C. community will not only be maintained, but
- 20 will grow. So that's what I wanted to share.
- 21 CHAIRMAN KANE: Thank you very much.
- 22 Mr. Cahill.

MR. CAHILL: Good afternoon, members

- of the Commission. I am Sean Cahill, president
  of the District of Columbia Building Industry
  Association.

  CHAIRMAN KANE: Okay. So you're
  testifying for the organization?
- 7 MR. CAHILL: Yes.

- 8 CHAIRMAN KANE: Okay. Thank you.
- 9 MR. CAHILL: Thank you.
- The purpose of my testimony is to
- 11 provide further support for the merger of
- 12 Exelon Corporation and Pepco Holdings, Inc. As
- 13 you know, DCBIA and the business community
- 14 testified in support of the merger last year.
- 15 DCBIA also encouraged the Public Service
- 16 Commission's thoughtful and complete
- 17 deliberation of the facts to ensure the
- 18 greatest benefit for the District of Columbia.
- 19 We believe that this process is well underway
- 20 and the merger should be approved for the good
- 21 of the District of Columbia.
- 22 For over 40 years, DCBIA has been a

- 1 voice of the real estate development community
- 2 representing nearly 500 companies and thousands
- 3 of professionals involved in all facets of real
- 4 estate development in the District of Columbia.
- 5 Like all residents, DCBIA's members will be
- 6 directly impacted by any change in utilities in
- 7 the District of Columbia. Above all, reliable
- 8 service and predictable rates are vital to
- 9 successful development.
- 10 As you know, the settlement package
- 11 before us today was specifically shaped to
- 12 address the concerns articulated by the Public
- 13 Service Commission in August or in your August
- 14 order. The settlement agreement more than
- 15 doubles the direct benefits for Pepco consumers
- 16 customers, providing \$78 million in benefits
- 17 for the District that will create fewer and
- 18 shorter power outages, a cleaner and greener
- 19 D.C., and it includes investments in local jobs
- 20 and the local economy.
- 21 Through the settlement, Pepco must
- 22 exceed the Public Service Commission's

- 1 standards for frequency and duration of power
- 2 outages in 2016 through 2020 or face large
- 3 penalties. Further, Pepco cannot increase its
- 4 reliability budget to reach these targets;
- 5 protecting customers from new costs.
- 6 The agreement advances the
- 7 District's long-term sustainability goals,
- 8 including the development of up to 10 megawatts
- 9 of new solar energy and the purchase of 100
- 10 megawatts of wind energy and providing more
- 11 than \$10 million to fund the District's green
- 12 building fund. The settlement also provides
- 13 \$5.2 million of the total benefits to go
- 14 directly to the workforce development and jobs.
- In conclusion, the settlement
- 16 agreement is supported by the mayor, a majority
- 17 of the counsel of the District of Columbia, the
- 18 attorney general for the District of Columbia,
- 19 the people's counsel, the director of the
- 20 Department of Energy, and the environment, the
- 21 Department of Office and Building Association,
- 22 the Metropolitan Washington -- of Metropolitan

- 1 Washington -- sorry -- and many others. It has
- 2 a broad support in the community.
- 3 If the merger does not occur,
- 4 Pepco's parent company, Pepco Holdings, will
- 5 have fewer resources to pursue the District
- 6 energy goals. We strongly encourage the Public
- 7 Service Commission to approve this merger. The
- 8 benefits to the District of Columbia residents
- 9 and businesses are too great to pass up.
- 10 Thank you for the opportunity to
- 11 provide this testimony, and I'm available for
- 12 questions.
- 13 CHAIRMAN KANE: Thank you very much.
- 14 Thank you.
- 15 Ms. D'Arrigo.
- 16 MS. D'ARRIGO: That's right. Diane
- 17 D'Arrigo. I'm a 30-year District of Columbia
- 18 resident and I oppose the merger. I've
- 19 testified before to this.
- 20 I want to thank the Public Service
- 21 Commission for rejecting this merger the first
- 22 time around and ask you to sustain that

- 1 decision.
- 2 Originally, from an area that is
- 3 suffering the consequences of nuclear waste,
- 4 we're merging with a company that is -- as
- 5 mentioned earlier, the largest nuclear
- 6 corporation in America and sees our ratepayers
- 7 as a cash cow for the nuclear debt that it is
- 8 incurring in both operation and decommissioning
- 9 of nuclear power reactors in other parts of the
- 10 country. We, fortunately, don't have that much
- 11 nuclear clear power in this area and our rate
- 12 base should not have to suffer those
- 13 consequences.
- 14 The real reason for the merger is
- 15 for our region to be a new source of revenue
- 16 for a merchant nuclear company. Nuclear power
- 17 takes resources from renewables, which are the
- 18 real solution to climate change. It is not in
- 19 the public interest to merge with a nuclear
- 20 corporation when we need solar wind and
- 21 efficiency.
- The little changes that seem to have

- 1 been made since the last agreement do not
- 2 prevent Exelon from pushing -- from -- do not
- 3 help us in stopping Exelon from its effort to
- 4 overturn efforts on renewables.
- 5 I support all of the charities that
- 6 would get money from the merger, but I
- 7 understand that Pepco is already contributing
- 8 to these organizations and don't understand how
- 9 merging with a company that wants to use us
- 10 more to get money than to give its assets will
- 11 really benefit fully all of these charities.
- 12 It gives, as mentioned earlier, much more each
- 13 year to anti-clean energy associations than it
- 14 does -- than it will -- then it promises for
- 15 the charities in the District of Columbia and
- 16 in this region.
- I want to thank you for your time.
- 18 CHAIRMAN KANE: Thank you very much.
- 19 And Mr. Hampton.
- MR. HAMPTON: Good morning.
- 21 My name is Tim Hampton. I'm a -- I
- 22 live and work in D.C. My kids go to school

- 1 here.
- With Exelon, D.C. families will pay
- 3 until it hurts, and then pay more. This clear
- 4 and central truth is obvious and yet somehow
- 5 disputed because -- because Exelon is paying
- 6 triple the baseline market price for Pepco,
- 7 they will be forced to extract more than triple
- 8 the profit than Pepco is earning. I want to
- 9 say that again. It just seems so important.
- 10 Because Exelon is paying triple, they have to
- 11 make triple the money; otherwise, they're
- 12 essentially losing. There's no way around
- 13 this.
- 14 Anyway, anything less, they'll be
- 15 doing worse than if they simply bought some
- 16 Pepco stock at the open market value and got
- 17 the earnings that way.
- 18 What they're really buying is the
- 19 ability to raise prices on D.C. residents.
- 20 When we're -- the profit is just going to come
- 21 from our pockets; the pockets of D.C.
- 22 ratepayers, many of whom are struggling

- 1 families or small businesses that can ill
- 2 afford to have even more dollars taken from
- 3 them and given as a windfall to Pepco and
- 4 Exelon investors.
- 5 But there's even more at stake here
- 6 than stopping ratepayers from being ripped off.
- 7 The bigger issue is this: Can D.C. residents
- 8 have some trust that the government is working
- 9 in their interest?
- 10 If this deal goes through, a deal
- 11 that is clearly hostile to ratepayers'
- 12 interest, it will crush the trust that some of
- 13 us still place in our elected state officials
- 14 and regulators.
- When you rejected the proposal
- 16 before, it gave us so much hope. We saw that
- 17 principal public servants could resist the
- 18 massive corporate pressure and influence that
- 19 permeates D.C. politics.
- 20 For D.C. residents, for voters, for
- 21 children, for grandchildren, for everyone who
- 22 has ever fought and died democracy, who

91 believes in our government, please continue to stand firm against this deal. 3 Thank you. CHAIRMAN KANE: Thank you, Mr. 4 5 Hampton. 6 Thank you, all. 7 Paula Glover replacing George 8 Lambert. Glover? 9 10 MS. GLOVER: Here. CHAIRMAN KANE: George Lambert is 11 here? 12 13 Okay. And Paula Glover. MS. GLOVER: Right here. 14 15 CHAIRMAN KANE: Okay. It was misinformation, Ms. Glover, that you were 16 17 replacing Mr. Lambert. 18 Are you with the same organization? MS. GLOVER: No. 19 20 CHAIRMAN KANE: No? 21 Okay. Then I have to ask you to wait, Ms. Glover.

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1	MS. GLOVER: Okay.	32
2	CHAIRMAN KANE: Okay.	
3	Mr. Lambert, Joe Andronaco, Allison	
4	Fisher, and Anthony Cancelosi. I had a Leroy	0
5	Hall.	9
6	Mr. Hall replacing Mr. Andronaco?	
7	Fisher and	
8	MS. FISHER: I'm Ms. Fisher.	
9	CHAIRMAN KANE: Yes.	
10	And Mr. Cancelosi is not here.	
11	Elana Orbuch.	
12	Pat Bahn. Bahn. Pat Bahn.	
13	John Chelen?	
14	MR. CHELEN: Yes.	
15	CHAIRMAN KANE: Okay. Mr. Lambert.	
16	MR. LAMBERT: Thank you very much.	
17	Good morning.	
18	I am George Lambert, President/CEO	
19	of Greater Washington Urban League. I'm	
20	delighted to bring comments before this	
21	Commission again.	
22	For the record, the Greater	

- 1 Washington Urban League is a historic civil
- 2 rights social service organization dedicated to
- 3 economic empowerment in underserved urban
- 4 communities. The Greater Washington Urban
- 5 League has closely followed the Commission's
- 6 proceeding regarding the proposed merger of
- 7 Pepco Holdings with Exelon. This matter is of
- 8 significant interest to our organization;
- 9 notably, Pepco has been a reliable and robust
- 10 partner of the Greater Washington Urban League.
- 11 22 months ago when I was appointed
- 12 as president of the Greater Washington Urban
- 13 League, one of the first concerns that was
- 14 brought to my attention by many of the
- 15 residents in our ward were the number of power
- 16 outages in the Columbia Heights group -- in the
- 17 Columbia Heights Ward 1 area. Based on our
- 18 review of the proposal, it is on the strength
- 19 of this commitment for fewer and shorter
- 20 outages that we are supporting the merger.
- 21 On a day-to-day basis, the Greater
- 22 Washington Urban League manages and administers

- 1 numerous programs, particularly in the area of
- 2 employment and training. With that in mind, I
- 3 am also supporting a merger because it promotes
- 4 local jobs and workforce development in the
- 5 District of Columbia. Every job secured is a
- 6 net gain to the constituency that we serve.
- 7 For many years, the Greater
- 8 Washington Urban League has partnered with
- 9 Pepco in administering the utilities assistance
- 10 program for low-income residents. During the
- 11 last fiscal year, through the philanthropy and
- 12 efforts of Pepco, we have assisted over 500
- 13 residents in paying utility bills. It is our
- 14 understanding that Exelon will fully support
- 15 Pepco's much needed philanthropy commitment
- 16 following the commitment -- following the
- 17 completion of the merger. This is yet another
- 18 sale of reason why the Greater Washington Urban
- 19 League is supporting this merger.
- 20 Pepco is also fully integrated as a
- 21 member of this community. Our shared values
- 22 have made our partnership over the years a

- 1 tremendous success, benefiting thousands of
- 2 District of Columbia residents. This merger
- 3 solidifies Pepco's continuing support for the
- 4 local community. The Greater Washington Urban
- 5 League sees great promise in this merger and
- 6 certainly proposes and certainly would support
- 7 the Commission to reach a decision that would
- 8 bring this promise to fruition with the
- 9 approval of the merger.
- 10 Thank you.
- 11 CHAIRMAN KANE: Thank you, Mr.
- 12 Lambert.
- 13 Ms. Fisher.
- MS. FISHER: Thank you.
- 15 Good morning.
- 16 My name is Allison Fisher. I work
- 17 for Public Citizen, which is a national
- 18 consumer advocacy and non-profit organization
- 19 founded here in Washington, D.C. in 1971. I
- 20 would like to say that we take no corporate
- 21 money. We also represent more than 400,000
- 22 members and supporters across the country,

- 1 2,000 of which reside right here in the
- 2 district.
- 3 I'm also a resident of Ward 6, and
- 4 I'm represented by Advisory Neighborhood
- 5 Commission 6-B, which has passed a resolution
- 6 in opposition to the takeover.
- 7 I would first like to thank the
- 8 Commission for rejecting Exelon's initial bid
- 9 to take over Pepco, and for acknowledging the
- 10 role of public participation in this initial
- 11 proceeding.
- 12 As you noted in your order rejecting
- 13 the takeover, quote, "these proceedings
- 14 generated more interest and more active
- 15 participation by the public, which largely
- 16 opposes the merger than in any other proceeding
- 17 in the Commission's 100-plus years of
- 18 operation," end quote.
- 19 And as this filled hearing room
- 20 attests that, public interest has not waned. I
- 21 also want to commend you for extending the
- 22 community hearing comment period. These

- 1 community hearings are an invaluable resource
- 2 to the extent that it allows public -- the
- 3 public a forum to be heard and a space to hear
- 4 all sides of the issue. Because I can tell
- 5 you, outside of this room, the only voice the
- 6 public is hearing is one paid for by Exelon and
- 7 Pepco. You cannot turn on the radio, you
- 8 cannot open your newspaper, you cannot go
- 9 through your mail without hearing about this
- 10 deal from the people that are benefiting from
- 11 it the most.
- 12 What the Exelon and Pepco PR blitz
- 13 does not say is that Pepco shareholders and top
- 14 executives are getting nearly \$2 billion
- 15 windfall if this deal is approved. It does not
- 16 mention that the impetus of this deal is to
- 17 insulate Exelon from its failing nuclear
- 18 generation business. It does not mention that
- 19 the many charitable organizations in support of
- 20 this deal were told that Pepco's charitable
- 21 givings of \$1.9 million would be in jeopardy if
- 22 this deal did not go through. It also doesn't

- 1 mention that the mayor's support for this
- 2 merger came just days after cutting a \$25
- 3 million sponsorship deal with Pepco that has
- 4 paved a way for a new soccer complex here in
- 5 the district. Instead, this PR vehicle lists
- 6 all the benefits of this deal without revealing
- 7 any of the harms.
- For example, I got an e-mail from
- 9 Pepco touting the -- touting the consumer
- 10 benefits of this deal, including the following
- 11 bullet points: 25.6 million to offset
- 12 distribution rate increases for residential
- 13 customers through March 2019 and 14 million in
- 14 direct bill credits for residential customers,
- 15 over \$50 per customer. This sounds pretty
- 16 good. But if you take a closer look at the
- 17 settlement, as previous testifier Tim Judson
- 18 just pointed out, these are illusory.
- 19 We do learn -- if you look -- take a
- 20 close look at the settlement, that this 25.6
- 21 million actually goes straight back to Exelon
- 22 to pay for the immediate rate increases that

- 1 would happen if they merged with Pepco.
- 2 Once March 2019 arrives, things get
- 3 very interesting. The mayor's deal was for
- 4 Exelon to hit D.C. with several years worth of
- 5 accumulated rate increases. Those are the four
- 6 years leading up until that time period, and
- 7 then they allow Exelon to charge an additional
- 8 5 percent on anything that exceeded that 25.6
- 9 credit.
- 10 They also are going to allow Exelon
- 11 to recover its \$50 per customer credit in 2019
- 12 as part of those rate hikes. And,
- 13 conveniently, I point out that these rate hikes
- 14 are going to take place after the next mayoral
- 15 campaign.
- Now, these are only two of the more
- 17 than 120 so-called commitments in the
- 18 Bowser/Exelon deal, and they require that a --
- 19 they require that this Commission provide a
- 20 true understanding for the public that's going
- 21 to be most impacted by this deal.
- 22 So this time around when you're

- 1 evaluating the public's role in these
- 2 proceedings, please consider the money
- 3 influence that is shaping this deal and turning
- 4 one-time opponents into now supporters. And,
- 5 as before, we do expect that you will look
- 6 beyond the bullet points and short-term gains
- 7 in reaching your public interest determination.
- 8 I just want to reiterate the public
- 9 citizens opposes the takeover of Pepco by
- 10 Exelon. We do not feel that this negotiated
- 11 deal between Mayor Bowser and Exelon revolves
- 12 the fundamental issues with this acquisition
- 13 that would create the largest utility in the
- 14 county, and we're very troubled by the
- 15 circumstances in which this settlement was
- 16 reached, and the questions that have merged
- 17 around the ethics and legalities of the
- 18 negotiated settlement.
- 19 In closing, I just want to thank you
- 20 again for your consideration and for your
- 21 diligence in this most important proceeding.
- Thank you.

- 1 CHAIRMAN KANE: Thank you, Ms.
- 2 Fisher.
- 3 Mr. Hall.
- 4 MR. HALL: My name is Leroy Hall.
- 5 I'm a Ward 5 resident, and I'm speaking for the
- 6 Rhode Island Avenue Northeast Group, which
- 7 filed against the tree damage that Pepco did
- 8 years ago.
- 9 Let's look at the good corporate
- 10 citizen that was mentioned. When I worked for
- 11 Pepco for 33 years, during that time, I helped
- 12 plant trees in -- on -- near Benning Road, and
- 13 that neighborhood collected Thanksgiving
- 14 baskets during that time. So, yes, Pepco was
- 15 doing some good things and they still are. So
- 16 we don't need to have another -- a -- what I
- 17 call a 1 percent giant corporation coming in
- 18 and putting in its little 1 percent.
- 19 I'm retired from Pepco. I'm a union
- 20 member -- former union member of I.B.E.W., and
- 21 when Pepco tried to merge with BG&E, we
- 22 rejected that outright because the only reason

- 1 for mergers is to reduce costs, and you reduce
- 2 these costs by reducing the employees. You
- 3 don't need as many employees when you have a
- 4 merger. The only ones benefit are the CEOs.
- 5 On the point of radioactive debris,
- 6 which should be mentioned more, that is the
- 7 most telling of the whole thing with this. If
- 8 this corporation wants us to help them find a
- 9 place to dump their radioactive debris from
- 10 the -- these generating stations because they
- 11 become radioactive and that's why they have to
- 12 be decommissioned. There's nothing you can do
- 13 with them. It's not like a coal plant where
- 14 you can rebuild it or fix it.
- We also heard from one supporter's
- 16 former mayor -- former D.C. mayor, I believe,
- 17 who closed our public hospital. I don't -- I
- 18 see a conflict. Here's someone who would close
- 19 a public hospital and then come out and support
- 20 a private takeover of our electric system by a
- 21 giant corporation.
- I have a couple of minutes.

- 1 The poles that Pepco has been
- 2 putting up all around the city, it seems to me
- 3 weren't we supposed to get some undergrounding
- 4 done? So why are they putting up taller poles,
- 5 putting the wires higher upper up, instead of
- 6 putting down lower into the ground?
- 7 It makes no difference how high the
- 8 wires are because the wind can take them down
- 9 from up there, also, without a tree.
- 10 Hurricanes, tornadoes, earthquakes, they can
- 11 hit D.C. We've had tornadoes within a couple
- 12 of miles of D.C. One at the college, Maryland
- 13 University. We had and earthquake here. I
- 14 quess we won't fall into ocean like California,
- 15 but nevertheless, you don't know what's going
- 16 to happen.
- 17 So to all supporters, think about
- 18 this. All that glitters is not gold. It's
- 19 just copper and copper is much cheaper, you
- 20 know. You're not getting a big deal. Just be
- 21 thankful that you have some electricity and
- 22 make sure that you can maintain a descent

- 1 price. You're not getting anything with a \$50
- 2 credit. I need more like \$500 credit per month
- 3 for the heating season. So we can get some --
- 4 one minute. I've got so much time.
- 5 CHAIRMAN KANE: You don't have to
- 6 take it all. It's okay.
- 7 MR. HALL: All I would say is that I
- 8 hope you will follow your good work that you
- 9 did earlier and realize that thousands of
- 10 people who could have been here if this was at
- 11 6:30 p.m., who couldn't make it to be opposed
- 12 to this deal.
- 13 Thank you.
- 14 CHAIRMAN KANE: Thank you, Mr. Hall.
- 15 Mr. Chelen.
- MR. CHELEN: Thank you.
- 17 Today, I represent D.C. Public
- 18 Power, a local non-profit organization
- 19 dedicated to the provision of affordable and
- 20 reliable electricity for the residents of D.C.
- 21 I'm a member of the Board of Directors, as well
- 22 as secretary, and have served as counsel for

- 1 the pro se filing of two important motions
- 2 before this Commission; a Motion to Intervene
- 3 and the submission of our Notice of Intent to
- 4 require the D.C.-based assets of Pepco, and a
- 5 motion to reconsider the PSC's decision to not
- 6 permit DCPP to intervene.
- 7 While I can speak to the substantive
- 8 matters today and we definitely endorse most of
- 9 the points made here by people of opposition,
- 10 I'm deferring to them and I will, instead,
- 11 demonstrate the problems of the proposed
- 12 abnormalities and failures of these
- 13 proceedings. First, the overall procedure of
- 14 this reopened matter is inadequate. The
- 15 proposed level of inquiry is not commensurate
- 16 with the importance of the decision before you.
- 17 But, instead, appears to be a rush to judgment.
- This proceeding, since it is based
- 19 on a revised proposal that calls for a
- 20 complicated process of adjusting rates with no
- 21 recourse by this Commission, and adequately and
- 22 properly entails rate-making issues in a manner

- 1 unsuitable to a formal case. Moreover, this
- 2 Commission has not provided enough time for
- 3 itself to undertake a sufficiently detailed
- 4 examination of the substance of the proposed
- 5 settlement; let alone, the long-term
- 6 implications.
- 7 For example, the ability of the PSC
- 8 to be able to provide regulatory oversight over
- 9 such a large and complicated entity as Exelon,
- 10 post merger alone should require months of
- 11 investigation of testimony. Additionally, the
- 12 proposed settlement is so vague that detailed
- 13 cross-examinations of multiple experts will be
- 14 necessary and additional clarifying materials
- 15 should be requested from all parties.
- 16 Finally, the procedural order is
- 17 incorrect. There should be expert witness
- 18 testimony before the public speaks, and a more
- 19 informed public better able to understand the
- 20 details and true nature of the proposed
- 21 settlement should be afforded more time to
- 22 comment as well.

- Second, DCPP has improperly been
- 2 denied the opportunity to intervene in this
- 3 matter. DCPP has a vested interest in these
- 4 proceedings as its core mission is to provide
- 5 electricity to the residents of the District of
- 6 Columbia in the most efficient and
- 7 cost-effective manner possible.
- 8 Moreover, based on its articles and
- 9 incorporation -- Articles of Incorporation and
- 10 its bylaws, it inherently only can operate in
- 11 the public interest. Based on its tax exempt
- 12 status, will be subject to the strict
- 13 disclosure requirements of the IRS on the
- 14 501(c)(3) regulations. All operations,
- 15 policies, financial goals and aspects of
- 16 services must be based on these underlying
- 17 founding principles and requirements.
- 18 Additionally, DCPP, including its
- 19 board, consultants, and colleagues, have unique
- 20 perspective and expertise that are crucial to
- 21 these proceedings. For example, each of the
- 22 board members has substantial industry,

- 1 service, financial and regulatory expertise
- 2 that will be relevant and helpful to these
- 3 proceedings.
- 4 Finally, based on the depth and
- 5 sophistication of its filings and materials
- 6 submitted to this Commission, DCPP has
- 7 demonstrated its unique expertise and
- 8 willingness to thoroughly entrust the issues in
- 9 this proceeding. So denying DCPP the
- 10 opportunities to intervene is an abusive
- 11 discretion and violation of due process.
- 12 Third, DCPP's filings should be
- 13 relied upon by this Commission as a benchmark
- 14 test of what is in the public interest. The
- 15 detailed financial analysis we have submitted
- 16 is based on our due diligence efforts to obtain
- 17 financial backing for our intent to acquire the
- 18 D.C.-based assets of Pepco. Our filings
- 19 demonstrate our understanding of where the ball
- 20 is flowing in this proposed settlement and
- 21 where major expenditures could be trimmed to
- 22 provide greater benefits to D.C. residents.

- 1 Therefore, we can assist the Commission in
- 2 determining whether the distribution of
- 3 benefits is equitable and reasonable when
- 4 comparing the effects on shareholders,
- 5 ratepayers, and the community in this proposed
- 6 settlement or any other alternative.
- We can assist the Commission in its
- 8 examination of any alleged benefits to the
- 9 public, how a discounted value should be
- 10 calculated for each of them, and how such
- 11 benefits might be reconciled and totaled. We
- 12 are prepared to demonstrate that the so-called
- 13 investments offered by the new proposal are a
- 14 fraction of what could be obtained by
- 15 divestiture of Pepco's D.C.-based assets to a
- 16 not-for-profit grid operator.
- 17 Indeed, from our reading of the
- 18 proposal by Exelon, the preferred benefits are
- 19 so vague and ill-defined, it will be difficult
- 20 for a reasonable public interest test to be
- 21 met. The Commission should take cognizance of
- 22 the negative consequences and deny DCPP

- 1 intervener status.
- 2 In conclusion, let me add that the
- 3 Commission should be aware of the testimony of
- 4 others who have conflicts of interest and have
- 5 compromised their positions, if not their oaths
- 6 of office, by endorsing this new proposal,
- 7 which has been supported by one of the largest
- 8 corporate PR and lobbying campaigns this city
- 9 has ever seen. The Commission should hold
- 10 itself to a high standard in protecting the
- 11 public interests and should refrain from
- 12 embracing unsupported or even weakly supported
- 13 allegations of the public interest by such
- 14 parties.
- The Commission should hold itself
- 16 accountable by defining and demonstrating what
- 17 it means to be in the public interest, clearly
- 18 stating the quantitative measures it is using
- 19 to assure the public that the possibly tainted
- 20 assertions of public interest are rigorously
- 21 scrutinized, and demonstrating that the
- 22 residents of the District clearly obtain the

- 1 benefit of the bargain, not merely a meager
- 2 portion of the profits that Exelon will enjoy
- 3 if its proposal is accepted by this Commission.
- 4 CHAIRMAN KANE: Summarizing?
- 5 MR. CHELEN: Yes.
- 6 If the Commission accepts this
- 7 seriously flawed proposal, it should do so on a
- 8 provisional basis that would require it to
- 9 revisit and reevaluate its performance within
- 10 three years with a trigger to automatically
- 11 rescind its approval if the public interest has
- 12 not been met.
- 13 Thank you.
- 14 CHAIRMAN KANE: Thank you.
- There were some people who may have
- 16 been out of the room when I -- in the overflow
- 17 when I called names. Check with the secretary.
- 18 Ms. Glover, if you will come
- 19 forward, and then we're going to -- we've been
- 20 going for almost two hours. There was some
- 21 confusion with getting on the list. We're just
- 22 going to take you. Go ahead.

- And then we're going to take a quick
- 2 break. We have to give the court reporter a
- 3 break, too. So don't go away. Then we're just
- 4 going to move, you know, the next 25 in -- into
- 5 their places.
- 6 Ms. Glover, go ahead.
- 7 MS. GLOVER: Good afternoon, Madam
- 8 Chairman, and Commissioners.
- 9 My name is Paula R. Glover, and I'm
- 10 the president and CEO of the American
- 11 Association of Blacks In Energy.
- 12 First, I want to thank you for
- 13 giving me the opportunity to share my thoughts
- 14 in a proposed merger. The American Association
- 15 of Blacks In Energy, we'll call, AABE, support
- 16 the proposed merger between Exelon and Pepco.
- 17 AABE is a National Association of Energy
- 18 Professionals dedicated to ensuring
- 19 African-Americans and other minorities have a
- 20 voice in energy and environmental issues. As
- 21 an association, we are committed to ensuring
- 22 that energy policy has a positive impact on

- 1 communities of color. We're not only
- 2 interested in greater participation of
- 3 African-Americans and other minorities in the
- 4 industry as part of the workforce and as
- 5 suppliers, we have a deeply-held interest in
- 6 seeing our industry develop leadership teams,
- 7 including the board of director level, which a
- 8 representative of the community they serve, and
- 9 we believe that Exelon as -- and its
- 10 subsidiaries, as well as Pepco, are leaders in
- 11 this area.
- 12 AABE has a longstanding history with
- 13 Exelon and Pepco and we count hundreds of their
- 14 employees and their suppliers among our members
- 15 and supporters. In addition, both companies
- 16 are well represented within our leadership.
- We have a best interest in their
- 18 continued success as organizations that have
- 19 promoted the active participation of
- 20 African-Americans in this industry, and we have
- 21 been leaders in providing our -- providing
- 22 access to our communities for business

- 1 opportunities and who have been great corporate
- 2 citizens in the communities where they serve.
- 3 We believe that Exelon and Pepco
- 4 have made commitments in this settlement that
- 5 will benefit their diverse customers, their
- 6 communities, the local and regional economies,
- 7 and employers.
- 8 A particular note, the commitment of
- 9 \$5.2 million towards workforce development to
- 10 hire 100 union employees, to protect the
- 11 current Pepco employee base, and relocate 100
- 12 jobs from outside the District and into the
- 13 city, our commitment will have a long-term
- 14 impact for many families.
- 15 Additionally, the \$19 million in
- 16 charitable contribution is much needed
- 17 supported for organizations which do great work
- 18 in the District of Columbia.
- 19 Finally, the company's promise for
- 20 providing reliability, as well as to preserve
- 21 its supplier diversity programs where they are
- 22 a national leader are also tremendous benefits

- 1 to consumers and businesses. We understand
- 2 that this acquisition will combine two strong
- 3 AABE supporters and large companies, and create
- 4 the largest electric and gas utility in the
- 5 mid-Atlantic area, and one of the largest in
- 6 the nation; making it of importance to our
- 7 organization.
- 8 We see this merger as being positive
- 9 for stakeholders of the utilities and our
- 10 industry as a whole, and for the reasons
- 11 stated, we endorse this combination.
- 12 CHAIRMAN KANE: Thank you very much,
- 13 Ms. Glover.
- Now, as I said, we will take a
- 15 ten-minute break, and the secretary will
- 16 arrange the next 25 witnesses and we will be
- 17 back in ten minutes.
- 18 (A short recess was taken.)
- 19 CHAIRMAN KANE: We will go back on
- 20 the record.
- We will start back to No. 26 on the
- 22 record, Anthony Cancelosi. No.

- 1 All right. Elana Orbuch, Pat Bahn,
- 2 Reverend Kip Banks, Mike Ewall, Sarah Saylor,
- 3 Sam Jordan, Jeffrey Franco, Andrea Molod.
- 4 Ms. Orbuch.
- 5 MS. ORBUCH: Good afternoon. My
- 6 name is Elana Orbuch and I'm here representing
- 7 Interfaith Power and Light. Interfaith Power
- 8 and Light is speaking out today because the
- 9 proposed Pepco-Exelon merger ends all the
- 10 progress we have made in our community to
- 11 advance renewable energy.
- 12 At Interfaith Power and Light, we
- 13 work with communities and congregations with
- 14 all religious traditions to address climate and
- 15 energy issues. Our faith communities have
- 16 worked very hard to promote clean energy. St.
- 17 Alban's Episcopal, Florida Avenue Baptist
- 18 Church, Western Presbyterian and Temple-Sinai
- 19 are four congregations in our community that
- 20 are already getting their energy from heaven
- 21 through solar panels on their roofs. Many more
- 22 faith communities and hundreds of D.C.

- 1 residents have worked with us to support wind
- 2 energy through their energy bills through clean
- 3 energy purchases.
- 4 All over the district, congregations
- 5 have put these reminders on their light
- 6 switches to invite their members to care for
- 7 God's creation by conserving energy and I
- 8 brought these for all of you guys to put in
- 9 your office on your light switches. These
- 10 communities of faith believe that we should act
- 11 responsibly in the image of God to care for
- 12 creation and for each other.
- 13 They understand that we need to
- 14 write the wrong we caused to our planet and our
- 15 global neighbors by burning fossil fuel. Yet,
- 16 you will heard from a colleague, Reverend Kip
- 17 Banks about why his Baptist church opposes the
- 18 merger.
- 19 And right now, I would like to speak
- 20 personally, why my faith and my community
- 21 compel me to oppose the merger. In my own
- 22 Jewish tradition, we are taught that God placed

- 1 humans in the garden of Eden, (speaking in
- 2 Hebrew), to work and to protect it. We humans
- 3 are given the responsibility to care for all
- 4 aspects of the earth. We need to take
- 5 responsibility for our earth and for our past
- 6 actions from the burning of fossil fuels.
- 7 Taking responsibility translates into immediate
- 8 need to transition to clean energy. This
- 9 transition needs to occur on all levels and in
- 10 particular here at the local level.
- 11 For the district, this requires that
- 12 our utility company support and encourage the
- 13 transition to clean energy. Our congregations
- 14 are doing everything we can to shift to clean
- 15 energy. But it's not enough to have thoughtful
- 16 socially aware individuals or groups taking
- 17 action. We need to begin leading in the
- 18 district on clean energy, and this means that
- 19 our utility companies need to focus on
- 20 supporting renewable energy.
- 21 The Pepco-Exelon merger is not in
- 22 the public's interest because it does not

- 1 support the much needed advancement of
- 2 renewable energy in the district. The Public
- 3 Service Commission initially rejected this
- 4 merger in August because of Exelon's conflict
- 5 of interest between developments of clean
- 6 renewable energy platform and their nuclear
- 7 business.
- 8 Nothing in the new proposal
- 9 addresses the issue of providing this clean
- 10 renewable energy.
- 11 Not only does Exelon not support
- 12 renewable energy, but Exelon also spends more
- 13 funding on the anti-clean energy Edison
- 14 Electric Institute in one year than all the
- 15 charitable giving it proposes for D.C.
- 16 organizations. This is the opposite of what we
- 17 need to enable our city to take responsibility
- 18 for caring for our planet and for creation.
- 19 Our failure to take responsibility has major
- 20 consequences, both on the sustainability of our
- 21 planet and health and well-being of our
- 22 neighbors.

120 1 It's a challenge to begin to intentionally and responsibly create a future based on clean energy in the district and we need all the help we can get. Rather than another obstacle, we need clean energy leadership and support for my utility 7 companies. 8 On behalf of all the caring folks in 9 D.C. congregations who are dedicated to a clean energy future, I urge you to make the right 10 decision again and please opposed the proposed 12 merger. 13 CHAIRMAN KANE: Thank you, Ms. 14 Orbuch. 15 Reverend Banks. 16 REVEREND BANKS: Good morning. I am 17 Kip Banks, pastor of the East Washington Heights Baptist Church, I'm speaking as pastor 18 19 on behalf of the East Washington Heights Baptist Church. Thank you for this opportunity 20 21 to testify. 22 Your task today is to determine

- 1 again whether or not this merger is in the best
- 2 interests of the people of the District of
- 3 Columbia and in a moment I will talk about
- 4 that, but before I do, I will say that for the
- 5 past several months, I have been troubled as I
- 6 have listened to the radio. I listened to
- 7 WTOP, I listened to Magic 102.3 and I have a
- 8 heard a colleague of mine, a pastor, saying
- 9 that pastors like himself support the Exelon
- 10 merger.
- I have often wondered what pastors
- 12 was he talking about, because I don't support
- 13 the merger, Coran Gwen at the Episcopal Church
- 14 in southeast Washington, D.C., doesn't support
- 15 the merger. H. Bernard Gruff doesn't support
- 16 the merger, so that was very troubling to me
- 17 that he would constantly say that pastors like
- 18 me support this merger. What pastors was he
- 19 talking about?
- 20 And fortunately, recently, I came
- 21 across this article in the Chronicle of
- 22 Philanthropy that shed some light on what

- 1 Pastor Bell was talking about. This is an
- 2 April article and the title of the article says
- 3 when charities act as a shill for corporate
- 4 interest, the public good suffers. This
- 5 article written by Mark Rosenman, Mark looked
- 6 at this Pepco-Exelon merger and he examined 30
- 7 of the charities who were speaking out in favor
- 8 of the merger and when he found out, he said
- 9 they had two things in common.
- 10 One was that most of them had no
- 11 environmental mission or expertise on energy
- 12 issues and two, they received or benefitted
- 13 financially from Pepco but -- by Pepco. And so
- 14 clearly, what they all had in common was that
- 15 they are in the pockets of Exelon and Pepco.
- 16 This is very troubling to me because I'm not a
- 17 here, I'm a pastor of a church. In our church,
- 18 we feed the hungry, we clothe the naked. I am
- 19 not here because I'm being paid by someone, but
- 20 I'm here because we care about the least about
- 21 brothers and sisters and in East Washington,
- 22 D.C., the numbers of poor and impoverished

- 1 persons are growing.
- 2 They come to our church asking for
- 3 help with their utility bills, asking for food,
- 4 asking for clothing. And the bottom line for
- 5 us as a church, we understand what climate
- 6 change is all about and climate change hurts
- 7 the most the least of our brothers and sisters.
- 8 The bottom line for us is what you
- 9 said sometime time ago, that this merger is not
- 10 in the interests of the people. And that
- 11 calculus has not changed. If you look in the
- 12 long term beyond 2019, the calculus still has
- 13 not changed. It is not in the interests of
- 14 long-term sustainability.
- 15 I work with Interfaith Power and
- 16 Light as a leader. I also work with Courage
- 17 and Justice on a national basis to educate our
- 18 churches about the realities of climate change
- 19 and we must do more to green our churches and
- 20 to green our communities and this merger does
- 21 nothing to tackle those issues.
- 22 The Reverend Dr. Martin Luther King,

- 1 Jr., once said gargantuan industry leaves the
- 2 person outside, the sense of participation is
- 3 lost, the feeling that ordinary individuals
- 4 influence important decisions vanishes and man
- 5 becomes separate and diminished. This merger
- 6 will diminish the voice of the everyday person
- 7 and we urge you to reject it once again. Thank
- 8 you.
- 9 CHAIRMAN KANE: Thank you, Reverend
- 10 Banks. Mike Ewall is not here. Sarah Saylor
- 11 is not here. Sam Jordan is not here. Ms.
- 12 Molod -- Oh, Jeffrey Franco. Yes.
- 13 MR. FRANCO: Good afternoon. Thank
- 14 you for the opportunity to testify at this
- 15 hearing today. My name is Jeff Franco and I
- 16 serve as a vice president and executive
- 17 director of City Year Washington, D.C., and I'm
- 18 here testifying on behalf of the merger between
- 19 Pepco PHI and Exelon and to attest that Pepco's
- 20 reputation is a valued corporate citizen in our
- 21 community.
- 22 City Year Washington, D.C., gives

- 1 its full support to the proposed merger. City
- 2 Year is an education focused, nonprofit
- 3 organization that works to end the high school
- 4 dropout crisis. We deploy Americarp volunteers
- 5 between the ages of 17 and 24 years old in high
- 6 need urban schools where they serve full time
- 7 as near peer tutors, mentors and role models to
- 8 off-track students.
- We implement what we call the whole
- 10 school whole child program, what it supports
- 11 students who are at risk of dropping out in
- 12 attendance, behavior and course performance.
- 13 Today in Washington, D.C., we have
- 14 169 City or Americarp members serving over 6500
- 15 students in 16 D.C. public schools. City of
- 16 Washington, D.C. would not -- could not help
- 17 these 6500 students in these schools and keep
- 18 them on track to succeed without the support of
- 19 corporate champions. It's part of the model in
- 20 terms of how we provide our service. And Pepco
- 21 is one of them.
- 22 In addition to their financial

- 1 investment, Pepco routinely has our employees
- 2 roll up their sleeves to serve in the
- 3 volunteer, to help City Year's mission. For
- 4 example, Pepco is holding vice president
- 5 performance management in support services,
- 6 Charles Dickerson serves on our board of
- 7 directors.
- 8 In 2015, Pepco Holdings sponsored
- 9 our Martin Luther King, Jr., day of service and
- 10 has committed to giving the same sponsorship in
- 11 this year and 2016. Most recently, Pepco
- 12 Holdings sponsored our legal community
- 13 breakfast fundraiser, and their chief
- 14 compliance officer, Joy Dorsey, served on our
- 15 host committee. All these are just a few of
- 16 the examples of how Pepco is much more than a
- 17 corporate fundraiser. They are true partners
- 18 in our community, helping us to achieve our
- 19 mission, and Pepco leverages its people to do
- 20 as much good as possible, not only for our
- 21 community but certainly for City Year,
- 22 Washington, D.C.

- 1 And through the support of City Year
- 2 and our education focused nonprofits like ours,
- 3 Pepco has demonstrated deep commitment of
- 4 support of the students in the district, and we
- 5 are hoping that through the proposed and
- 6 approved merger, that the support will continue
- 7 not only for City Year but for further
- 8 education nonprofits and actually expand the
- 9 philanthropy offered in these organizations
- 10 that were relying so heavily in order to do the
- 11 work that we do in this community. Thank you.
- 12 CHAIRMAN KANE: Thank you very much,
- 13 Mr. Franco.
- 14 Ms. Molod.
- 15 MS. MOLOD: I'm Andrea Molod, ANC
- 16 commissioner for single member District 3F05.
- 17 I have been authorized by ANC3F to speak on
- 18 their behalf at this proceeding in opposition
- 19 of the Exelon takeover of Pepco.
- 20 By profession, I'm an atmospheric
- 21 scientist with NASA. A climate modeler, in
- 22 particular, and my initial interest in these

- 1 proceedings comes from my appreciation of the
- 2 many dangers of continuing the practice of
- 3 obtaining most of our energy from fossil fuel.
- 4 It seems clear to me that the
- 5 partnership of the district government, Pepco
- 6 and this commission have made great strides
- 7 forward in the use of renewables and I do not
- 8 believe that Exelon is going to be a willing
- 9 partner in the future of that endeavor. Most
- 10 of what I'm going to include in my remarks
- 11 today is not going to be new to you. I will
- 12 speak mostly about what you wrote in your
- 13 August 25 order rejecting the Exelon takeover
- 14 of Pepco as not in the public interest.
- 15 I argue here that the vast majority
- 16 of the findings of fact that were the basis for
- 17 the rejection of the takeover are still true.
- 18 The new settlement notwithstanding. I say
- 19 takeover and will continue to do so even though
- 20 we all know very well that the applicants are
- 21 calling this a merger. I do not believe that
- 22 term can be used when the relative size of the

- 1 two companies merging is so great as what we
- 2 have before us.
- Before I go much further, I would
- 4 like to express my agreement with the bold
- 5 decision reached by this commission in August.
- 6 I encourage you to remain as bold in protecting
- 7 the public interest in this next phase of your
- 8 deliberations in this case.
- 9 You expressed the impact of the
- 10 unprecedented levels of facts of participation
- 11 by the public in your consideration in the case
- 12 and you also wrote that this decision is one of
- 13 the most significant decisions that the
- 14 commission will make because this decision is
- 15 forever. I hope that this commission retains
- 16 the long-term view of the impact of their
- 17 action.
- In the commission's August 25 order,
- 19 you stated that the deal has some elements that
- 20 are beneficial, some that are neutral and some
- 21 that do harm but in the end, they have not met
- 22 the burden of proof that it -- that the deal

- 1 benefits the public. You also -- the
- 2 commission order also included 83 findings of
- 3 fact that resulted in your final decision, the
- 4 majority of which upwards of 65 of them by my
- 5 count are still true.
- 6 I will review here a few of your
- 7 original findings related to the seven criteria
- 8 in addition to the provisions to address them
- 9 in the mayor's settlement agreement and
- 10 articulate what I think are the issues that
- 11 still remain unresolved.
- 12 Issues related to Criteria 1 which
- 13 are the ratepayers, the shareholders and the
- 14 financial health in terms of the consumer
- 15 investment fund, the primary in your order, you
- 16 expressed the fact that the primary direct
- 17 benefit for ratepayers is the consumer
- 18 investment fund. You objected to several
- 19 aspects of the proposed treatment of the CIF
- 20 although the language in the filing ties it to
- 21 merger synergies, there is no commitment of a
- 22 set percentage in savings that will be passed

- 1 on the ratepayers. In addition, you did not
- 2 see evidence to support the claims about how
- 3 much of this savings was going to be passed on
- 4 to the ratepayers.
- 5 In your August 25 order, you also
- 6 objected to the lack of specific provisions
- 7 about how to allocate the CIF. The other
- 8 parties to the case also said that the payments
- 9 to customers will be quickly eroded.
- 10 This settlement agreement filed with
- 11 this commission addresses some of the issues
- 12 that you raised with the CIF. The amount is
- 13 increased to 78 million and the language is now
- 14 explicit about how that amount will be
- 15 disbursed, including a one-time agreement. And
- 16 the -- the rate increase schedule and how it's
- 17 going to be offset by the \$25 million fund is
- 18 also laid out.
- 19 The issue with the CIF that's not
- 20 addressed in the settlement is the lack of --
- 21 is the issue of any connection to the amount of
- 22 synergy savings that will be realized by

- 1 Exelon, in particular, since the cost of the
- 2 savings will be borne by the ratepayers as
- 3 articulated by the original testimony of
- 4 people's counsel.
- 5 A guarantee of passing on a certain
- 6 percentage of synergy savings to ratepayers
- 7 would address this final objection to the terms
- 8 in the CIF, but no language of that sort is in
- 9 the settlement agreement.
- 10 By written testimony that I submit
- 11 will enumerate the many other issues that I
- 12 think are still unresolved that were in your
- 13 original order.
- 14 So in summary, although the
- 15 settlement reached with Exelon by the mayor's
- 16 office addresses some of the original
- 17 objections of this commission as stated in your
- 18 order, many important ones remain unaddressed.
- 19 Little in the new settlement is binding, and so
- 20 based on your findings, I hope that you again
- 21 find that the takeover is still not in the
- 22 public interest and is a bad deal for the

- 1 district.
- 2 CHAIRMAN KANE: Thank you. Thank
- 3 you, Ms. Molod.
- 4 As we mentioned written testimony --
- 5 I have been reminding people and encouraging
- 6 people to get -- that if it be written
- 7 testimony, off the record, or any attachments
- 8 that you referred to that you have at least
- 9 with your written testimony, the secretary will
- 10 take those. Thank you very much.
- 11 Meta Renee Williams, Mary Young,
- 12 Mary C. Young, Tamara Smith, Mykiel Rausu-Bey,
- 13 Dale Bannon, Johnnie Rice, Pat Bahn again,
- 14 Kirby Vining, Deborah Shore, Joyce
- 15 Robinson-Paul.
- Okay. Ms. Williams.
- MS. WILLIAMS: Good morning,
- 18 Commissioner. Thank you very much for this
- 19 opportunity. I am Meta Renee Williams, I am
- 20 the regional development director at the United
- 21 Negro College Fund, UNCF, the nation's oldest
- 22 and most effective provider of minority

- 1 scholarship assistance. We provide
- 2 scholarships to close to 4,000 students from
- 3 the Washington Metropolitan area who attend
- 4 colleges and universities around the country.
- 5 The majority of the students that we serve are
- 6 low income underserved students and who need
- 7 assistance to get to and through college.
- Pepco has been a strong and
- 9 consistent partner of UNCF for more than 30
- 10 years. We are extremely proud of their
- 11 support. Their support has been consistent,
- 12 has been something that we could always depend
- 13 on and it's always been focused on impacting
- 14 underserved young people. They have not only
- 15 provided financial assistance, they have been
- 16 personally involved hands, boots, boots on
- 17 ground, and so we are convinced that Pepco's
- 18 commitment to the community will continue in a
- 19 very strong way. We have also had the benefit
- 20 of being introduced to representatives of
- 21 Exelon and they have stepped up with the same
- 22 level of commitment in terms of supporting

- 1 events and activities of the United Negro
- 2 College Fund.
- 3 One of the main things that persuade
- 4 us that this merger or the settlement should be
- 5 supported is the leadership that has supported
- 6 it, starting with county executive Isiah Legget
- 7 and the Maryland Public Service Commission
- 8 approving it. We have also been persuaded by
- 9 our mayor, Muriel Bowser, who was also a very
- 10 strong supporter of UNCF, and so we take into
- 11 consideration the considered counsel of our
- 12 elected leadership who we support.
- 13 There is always room for questions
- 14 and for requesting accountability, but we trust
- 15 these leaders. They have been very committed
- 16 to UNCF and we trust that their interest is the
- 17 best interest of the community, that they are
- 18 not going to move forward with business
- 19 opportunities that are not of benefit to the
- 20 community.
- 21 We are also persuaded by the support
- 22 from the business community. We are very

- 1 strong, active members of the D.C. Chamber of
- 2 Commerce. We are very -- we are not members of
- 3 the greater Washington Board of Trade but we
- 4 are really impressed with the leadership of the
- 5 business community because that is who those
- 6 leaders represent.
- 7 And so for those reasons, UNCF
- 8 Washington area office thoroughly supports the
- 9 settlement that is been proposed and we do hope
- 10 that this deal will be successful. Thank you.
- 11 CHAIRMAN KANE: Thank you very much,
- 12 Ms. Williams.
- MS. YOUNG: Mary Young.
- 14 CHAIRMAN KANE: Yes, Mary Young.
- MS. MLADINOV: Thank you,
- 16 Commissioner. My name is actually Ann
- 17 Mladinov, and I'm substituting for Mary Young
- 18 who is very sorry that she is ill today.
- I am lower down on the list, so it
- 20 is possible she is well tomorrow, she will be
- 21 glad to appear.
- 22 CHAIRMAN KANE: Spell your last

137 1 name. MS. MLADINOV: M-L-A-D-I-N-O-V. 2 CHAIRMAN KANE: Okay. MS. MLADINOV: I'm a commissioner in ANC 3B01, Global Park Cathedral heights. Our 5 commission took a position against the Exelon 7 purchase of Pepco in February and again submitted a letter to the PSC in April reiterating our opposition that no modifications or conditions that we had seen 10 11 would take care of the difficulty presented by this transaction. 12 13 As you have said, this is the most 14 important issue that you have faced and is 15 likely to face our city in the utility area for many decades, and your decision in August was 16 worthy of our city and the importance of this 17 18 issue, and we thank you very much. 19 All of us in ANC take an oath when we are sworn in to serve the interest of the city as a whole and that is partly why so many 21 ANCs have come forward. Also because so many

- 1 of our citizens are very concerned about the
- 2 effects and we know from the forums we've held
- 3 as recently as last night, that they are still
- 4 concerned. Some of the proponents of this
- 5 transaction have indicated that
- 6 environmentalists are the ones who are
- 7 opposing, and I had to smile at that because
- 8 this city of all cities probably has more -ists
- 9 than any other in the country. We probably
- 10 have more economists and more scientists and
- 11 more jurists and more regulatory analysts and
- 12 more financial analysts and every other kind of
- 13 analyst.
- 14 We really have the mind power to get
- 15 to the bottom of this transaction, and just as
- 16 you have heard, this is an agglomerative
- 17 merger, we are an agglomeration of witnesses
- 18 who have looked at each aspect. I think you
- 19 have heard that today.
- 20 You and your staff heard every
- 21 comment in the earlier proceedings and wrote a
- 22 decision that recognized all the issues, small

- 1 and large. Now many of the conditions are
- 2 addressing small and short-term consequences,
- 3 but you identified the long-term issue, the
- 4 inherent conflict between the two companies.
- 5 We are looking at an energy company that is
- 6 interested in maximizing its revenues and sales
- 7 of electricity and our local utility company
- 8 that is bound to provide us reliable electric
- 9 service at the lowest possible cost. We were
- 10 on a road as you have heard to a green
- 11 sustainable future. Pepco is even in process
- 12 of a strategic meeting about becoming utility
- 13 of the future when Exelon first approached them
- 14 about this purchase offer.
- We would like to be a utility of the
- 16 future. We would like to be proud of our city
- 17 and the progress we are making. We hope that
- 18 you will continue to stand on the public
- 19 service principles that you served in your
- 20 August decision and make the city proud again
- 21 of the way we are standing up for ourselves and
- 22 our future in terms of energy.

- 1 CHAIRMAN KANE: Thank you, Ms.
- 2 Mladinov. Ms. Rice.
- MS. RICE: Thank you, Ms. Kane. I
- 4 am Johnnie Rice, chair of the National Congress
- 5 of Black Women, Washington, D.C., and second
- 6 vice chair of its national board of directors.
- 7 I'm a long-time resident of Ward 7 in the
- 8 District of Columbia. I am here today in my
- 9 personal capacity as well as on behalf of my
- 10 organization.
- 11 For more than 30 years, the National
- 12 Congress of Black Women has dedicated time and
- 13 energy to the educational, political and
- 14 cultural development of African-American women,
- 15 and we -- and our organization's mission is to
- 16 develop and advocate public policy position at
- 17 every level of government, the impact of
- 18 African-American women, their families and
- 19 community, to encourage African-American women
- 20 to seek elected and appointed office at all
- 21 levels of government, to encourage
- 22 African-American women to engage in political,

- 1 educational, voter registration forms and
- 2 seminars, to engage in research on critical
- 3 issues uniquely affecting the quality of life
- 4 of African-American women and their families,
- 5 to educate youth on the responsibilities of
- 6 good citizenship and the importance of engaging
- 7 in the political process, to provide
- 8 opportunities for internships and other
- 9 learning experience at the local, state,
- 10 national and global levels.
- I come before you today in support
- 12 of the proposed merger between Exelon and
- 13 Pepco. Because of the strength of the
- 14 settlement agreement, it not only focuses on
- 15 enhancements to sustainability, affordability
- 16 within the District of Columbia, but it also
- 17 has renewed focus on economic developments and
- 18 offers greatest support for the community at
- 19 large for which I would like to highlight this
- 20 morning.
- 21 In terms of affordability, this
- 22 proposal offers clear rate relief to district

- 1 residents in a multitude of ways, most
- 2 significantly, aligning \$14 million in a
- 3 one-time direct bill credit within 60 days of
- 4 the close of this merger. That translated
- 5 roughly -- translates to roughly \$50 per
- 6 residential customer. A financial incentive
- 7 that will become -- will be welcomed in the
- 8 community, and 16.15 million directly earmarked
- 9 for limited income residents that can be reused
- 10 to winterize their home and supplement the
- 11 district's low-income energy assistance
- 12 program.
- I am a member of the Pepco community
- 14 advisory group whose work over the years has
- 15 included being briefed and provided feedback on
- 16 Pepco's plans to improve service, reliability
- 17 and related community engagement outreach.
- 18 With this new settlement agreement,
- 19 there is a higher requirement for Pepco to
- 20 increase reliability by reducing the frequency
- 21 and duration of power outages, by exceeding the
- 22 current standards. Without this merger, it may

- 1 take Pepco much longer to reach this standard
- 2 on its own and will require additional
- 3 resources.
- As you may know, our work through
- 5 NCBW has a particular focus on workforce
- 6 development in the district because we
- 7 recognize the needs of our residents,
- 8 particularly the needs of our youth. Job
- 9 creation and career training are some of the
- 10 tools to help limit income population --
- 11 low-income population within the district and
- 12 improve positive ways to progress -- should the
- 13 progress of our city.
- 14 After examining the proposed new
- 15 settlement agreement that Exelon and Pepco has
- 16 offered, I am struck by the forward-looking
- 17 aspect of this package, and its potential
- 18 impact on our city. This settlement offers
- 19 commitments with the merging of the two
- 20 companies that promote workforce development.
- 21 According to the settlement agreement, 5.2
- 22 million will be appropriated for workforce

- 1 development purposes. Which will undoubtedly
- 2 lead to an increase in employment opportunities
- 3 for district residents.
- 4 The settlement goes on record as
- 5 having Pepco create 102 jobs for union workers
- 6 from the District of Columbia, as well as
- 7 support for the development of workforce
- 8 training infrastructure academy, to help
- 9 residents train for good-paying jobs in demand.
- 10 Pepco on this agreement has stated that it will
- 11 not have any net reductions in employees caused
- 12 by environment, involuntary termination or at
- 13 least five years at the conclusion of the
- 14 merger.
- 15 Given the economic climate that we
- 16 live in today and the fact that the District of
- 17 Columbia has the fourth highest unemployment
- 18 rate in the nation, tied with Nevada, and of
- 19 September 2015.
- I urge you to strongly consider
- 21 approving this merger. The residents of the
- 22 District of Columbia deserve the best service

- 1 possible and the best opportunities for
- 2 advancement, both professionally and
- 3 personally. Exelon and Pepco have -- are
- 4 offering an unprecedented amount of support to
- 5 our communities included in guaranteed \$19
- 6 million over the next decade to support
- 7 nonprofits that serve district residents at a
- 8 time when availability and predictable funding
- 9 is thin to nearly nonexistent.
- 10 The merger between Exelon and Pepco
- 11 makes sense and appears to be the only way to
- 12 deliver these types of benefits to the
- 13 district. Please do not deny the district the
- 14 opportunity to continue to grow and prosper.
- 15 CHAIRMAN KANE: Thank you, Ms. Rice.
- Ms. Robinson-Paul.
- 17 MS. ROBINSON-PAUL: Thank you. My
- 18 name is Joyce Robinson-Paul. I'm a native
- 19 Washingtonian and a member of the consumers
- 20 utility board for over 30 years.
- 21 CHAIRMAN KANE: We've already heard
- 22 from the board, so you are speaking now as an

- 1 individual?
- MS. ROBINSON-PAUL: Right, I'm
- 3 speaking as a individual, but I have been a
- 4 member.
- 5 CHAIRMAN KANE: Yes. We just saved
- 6 the block.
- 7 MS. ROBINSON-PAUL: This will be my
- 8 30th year coming before the Public Service
- 9 Commission as a past and present member of the
- 10 consumers utility board.
- 11 First, I would like to thank the
- 12 office of the people's counsel for their
- 13 assistance over the years in providing the
- 14 public with transparent information concerning
- 15 utility issues over the years. I would also
- 16 like to thank the Public Service Commission for
- 17 providing us to be at the hearing after
- 18 agreeing that former Case No. 1119 merger was
- 19 not in the public interests of the District of
- 20 Columbia.
- 21 Pepco has fallen short of providing
- 22 reliable service to the customers of the

- 1 District of Columbia after many years of
- 2 promising to do so. Why would we trust Exelon
- 3 whose main headquarters is in Chicago. The
- 4 greatest beneficiaries of the settlement is
- 5 Pepco's president who will receive \$10.1
- 6 million in compensation and bonuses and five
- 7 others who will receive 30.1 percent in
- 8 bonuses.
- 9 The 5.2 million to the district to
- 10 support workforce development programs will be
- 11 given to the Department of Employment Service
- 12 in UDC. However, there is no guarantee that it
- 13 will be used exclusively for residents of the
- 14 District of Columbia to acquire and retain jobs
- 15 at Exelon.
- The biggest benefit is for Pepco's
- 17 holding shareholders who receive 50 percent
- 18 over the book value and about 25 percent over
- 19 the market value per share. This will cause
- 20 Exelon shareholders to become the biggest
- 21 company.
- The big question is what happens

- 1 before and after 2019, five years down the
- 2 road. The city can't continue to let
- 3 developers and corporations create mass
- 4 homelessness. Everyone is aware that the
- 5 government already has been unsuccessful
- 6 finding housing for the current homeless
- 7 population. Will seniors who are paying over
- 8 50 percent of their housing costs for
- 9 utilities, which includes increasing water and
- 10 sewer cost, increasing tax assessment cost be
- 11 priced out of D.C.? Electric is a basic need.
- 12 Why would any settlement put low and lower
- 13 income residents in a balloon note situation in
- 14 five years?
- 15 Residents have a right to affordable
- 16 electric in our homes. Electric is a basic
- 17 need unlike a phone which we can shut off if
- 18 the price gets too costly for our income. Many
- 19 of the seniors who are homeowners will be
- 20 petrified out of D.C. Is this the plan to --
- 21 for only the rich to live in Washington, D.C.
- 22 after five years?

1	These are the residents who stayed
2	and paid when many people left the city for the
3	suburbs. After five years is the plan to
4	displace them because they are on a fixed
5	retirement income and cannot afford the growing
6	utility costs? Low and lower income senior
7	citizens and working people are like the man in
8	the middle. They earn too much to qualify for
9	the low income energy assistance program and
10	too little to keep up with the greedy monopoly.
11	Why should this or any settlement
12	place senior citizens in jeopardy of mass
13	displacement in 2019? How can we let a major
14	monopoly like Exelon come here and cause mass
15	displacement for our residents. Just because
16	the mayor agrees and the government says it's a
17	settlement doesn't mean it is. Will agreed and
18	a pay to play system continue in D.C.
19	Most citizens including you must all
20	agree that this settlement is not acceptable.
21	It is a ripoff of D.C.'s vulnerable citizens
22	and every electric official will be paid by

- 1 Pepco at election time. The payoff would
- 2 be vote --
- 3 CHAIRMAN KANE: Wrap up.
- 4 MS. ROBINSON-PAUL: They took my
- 5 five minutes.
- 6 This administration out of office.
- 7 Sweep the officials out the door.
- 8 CHAIRMAN KANE: Thank you. Thank
- 9 you all.
- 10 Mary Beth -- to the secretary right
- 11 there, the young lady at the door. Mary Beth
- 12 O'Quinn, Marcia Rucker, Renee Bowser, Eric
- 13 Evans, Jesse Lovell, Arrington Dixon is here.
- 14 Glen O'Gilvie, George Fenderson. We have four
- 15 people.
- 16 Let's start with Marcia Rucker.
- 17 MS. RUCKER: My name is Marcia
- 18 Rucker. I'm here as an individual. Thank you
- 19 for the opportunity.
- I want to raise a question that I
- 21 haven't yet heard discussed in this whole
- 22 debate. Exelon in its short 15 years of

- 1 existence has acquired almost a quarter of all
- 2 American nuclear plants, 23 to be exact. I'm
- 3 here to ask the commission to look more closely
- 4 at what that means for District of Columbia
- 5 ratepayers and to the many promises that Exelon
- 6 has made. The issue is a federal law, a rather
- 7 complex one, and I hope you will give me some
- 8 time to talk about this. It makes the entire
- 9 nuclear industry liable for any accident at any
- 10 commercial nuclear plants in the United States.
- 11 How much each nuclear power company pays
- 12 depends on the number of plants it owns and
- 13 Exelon has the lion's share.
- 14 The law does put a limit on the
- 15 liability of the nuclear industry. In
- 16 exchange, it requires two things of the
- 17 corporations that own the plants.
- 18 First, each nuclear power company
- 19 has to buy the maximum amount of liability
- 20 insurance that the market will issue which is
- 21 now \$300 million. However, there have been 51
- 22 commercial nuclear plants that had accidents in

- 1 the United States and in several, liability ran
- 2 well over \$300 million. Above 300 million, the
- 3 nuclear industry as a whole becomes its own
- 4 insurance pool.
- 5 So here is the arithmetic roughly.
- 6 There are nuances that are indicated on my
- 7 notes. Above the 300 million, the law limits
- 8 the total liability to 10.7 billion or 100.6
- 9 million per reactor. Since Exelon has 23
- 10 reactors, Exelon could have liability of
- 11 \$2.3 billion plus, and it's important to note
- 12 that there isn't any 2.3 billion put aside
- 13 somewhere. There is just a promise to pay
- 14 whatever amount is needed over a ten-year
- 15 period whenever it becomes necessary.
- In the United States, we have had
- 17 nuclear reactor accidents at the rate of about
- 18 one a year and so far, the market and nuclear
- 19 industry insurance pools, the liability pools
- 20 have covered the costs. But for reference,
- 21 that we hope never have something like
- 22 Fukushima. Cost there came to \$140 billion.

- 1 In other words, it is not
- 2 unreasonable to take note that Exelon may very
- 3 well at some point be on the hook for more than
- 4 \$30 billion. These are staggering amounts, so
- 5 I urge the commission to insist that Exelon
- 6 answer one question.
- When there is a nuclear reactor
- 8 accident in Arizona or California or New York
- 9 or Florida or Maryland, what will Exelon expect
- 10 from D.C. ratepayers? It doesn't have to be
- 11 their plants mind you, keep that in mind. Any
- 12 plant. I think they will expect us to pay the
- 13 huge rate increases that would keep Exelon in
- 14 the black. Their risk is too great for us.
- 15 I ask that the commissioners to
- 16 reject any role for Exelon in the District of
- 17 Columbia. Thank you.
- 18 CHAIRMAN KANE: Thank you very much,
- 19 Ms. Rucker. Mr. Lovell?
- 20 MR. LOVELL: Thank you. My name is
- 21 Jeff C. Lovell. I'm a resident of Forest
- 22 Hills.

154 I'm here to register my opposition 1 to Exelon's enhanced bid. I believe today's enhanced bid remains essentially the same as before, in unacceptably large risk for a few small short-term benefits in return for a major corporation which is concerned primarily with 6 maximizing profits and expanding into as many new markets as they can. 9 The PSC concluded in its August ruling that Exelon satisfied virtually none of 11 the seven factors under consideration on the 12 beneficial harmful scale. Perhaps most important to my mind were the commission's 13 conclusions regarding electricity rates for 14 D.C. residents. The PSC rejected 15 16 Exelon-Pepco's arguments, quote, the joint 17 applicants assert that the proposed merger will 18 result in ratepayers paying lower rates than 19 they would pay absent the proposed merger and benefiting from additional synergy savings. 20

The record does not support this

assertion. We conclude that applicant's

21

- 1 proposal essentially ensures that joint
- 2 applicants and their shareholders will cover
- 3 their transition costs while simultaneously
- 4 shifting to ratepayers the risk that the
- 5 promised synergies will actually be achieved.
- 6 I'm particularly disappointed that Exelon chose
- 7 only to delay rate increases allowing for
- 8 cumulative rate increases later rather than
- 9 truly freezing rates for customers in its
- 10 enhanced bid.
- 11 A second important point, investment
- 12 in good D.C. jobs remains lacking. The PSC
- 13 concluded -- noted in its August ruling that
- 14 they had seen a good deal of confusing job
- 15 creation numbers from Exelon, but ultimately
- 16 concluded that the district would be unlikely
- 17 to see more than perhaps 100 to 150 new
- 18 full-time jobs. The settlement announced, but
- 19 the mayor notes only that Exelon will, quote,
- 20 use best efforts to hire at least 102 union
- 21 workers.
- 22 A third important point concerns

- 1 future investments in renewable energy
- 2 infrastructure in D.C. Exelon's enhanced bid
- 3 asserts that the company will work to produce
- 4 up to ten megawatts of solar energy and use its
- 5 best efforts to purchase 100 megawatts of wind
- 6 energy, while, quote, reserving the right to
- 7 make no award, unquote, if it finds that the,
- 8 quote, qualifying proposals do not represent
- 9 the best value to Exelon. So there is no truly
- 10 binding commitment here either.
- 11 Another issue is so-called rate
- 12 fencing. Exelon's multiple operations can
- 13 mitigate but will hardly resolve the conflicts
- 14 -- the inherent conflict of interest noted by
- 15 the commission particularly without clear
- 16 standards for enforcement and for remedies for
- 17 violations. So these issues all remain.
- 18 At a minimum, I take from all of
- 19 these arguments that the commission has
- 20 uncovered in all of its deliberations that
- 21 there is no good reason to conclude that a
- 22 large national energy company will be superior

- 1 to our own local energy company. What clear
- 2 benefit from approving this merger, whether in
- 3 terms of renewable energy goals, new jobs or
- 4 other local economic investment or improving
- 5 costs for ratepayers, basically none, none and
- 6 none.
- 7 Exelon's priorities, national
- 8 expansion, acquisition and increasing profits
- 9 are simply not D.C. priorities, and Exelon has
- 10 chosen to make -- not to make the significant
- 11 investments in the people and infrastructure of
- 12 D.C. that should be required of any corporation
- 13 seeking ownership in our utility. Thank you.
- 14 CHAIRMAN KANE: Thank you very much,
- 15 Mr. Lovell. Mr. Dixon.
- MR. DIXON: My name is Arrington
- 17 Dixon and I'm pleased to be before you. First
- 18 of all, I want to thank you, Betty Ann and
- 19 chair, and the commission and the commission
- 20 staff for a lot of hard work. I have sat in
- 21 front of these kinds of forums before and many
- 22 hours as you are now.

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I come to you wearing a lot of hats 1 historically but currently, I'm here -basically, more than anything else, as a Ward 8 resident but also as a business owner. My company, ADA, Inc., is a 30-year IT firm, we do all federal work. We don't do any local work at this time and have not. We do rely on electricity very significantly because we are a computer-based operation. I have over a 10 hundred people that work for me or more. 11 have the -- built my company into a multi-million dollar business. These are not often known by people because they see me as 13 14 another activist east of the river, with the Anacostia Coordinating Council, that I'm not 15 speaking for at this time. 16 I want to submit, first of all, 17 resurface my testimony that I gave in January 18

and point to it because I think that I

indicated in it I would hope the Public Service

parties including the mayor would come together

Commission and the people's counsel and other

20

- 1 and look for as much as they could to
- 2 strengthen the existing proposal and to deal
- 3 with issues that you folks have raised from the
- 4 commission. I believe they have made a
- 5 good-faith effort in doing that and I believe
- 6 that they have, in fact, enhanced and addressed
- 7 those issues which is the way the process
- 8 should work. I come to you today though to
- 9 say, please go forward with what you have now.
- 10 I think that it will mean more reliable
- 11 electricity. I do believe it offers
- 12 opportunities for the community that we do not
- 13 have now, and there are benefits that flow both
- 14 to businesses and possibly to the community at
- 15 large, and I ask a very serious question.
- 16 If this does not go forward, what do
- 17 other people who testify offer in return? I
- 18 don't think there was any commitment that we
- 19 get that they will bring anything better. I've
- 20 heard of ideas of buying the company and
- 21 building our utilities, a lot of very, very
- 22 interesting ideas, but I don't think that they

- 1 are as meaningful and solid as what we have
- 2 before us.
- I would also want to point out that
- 4 we cannot, as we are driven nationally and
- 5 internationally, be directed by fear, doubt and
- 6 lack of faith in our government structures. I
- 7 think there is a lot of accusations and
- 8 assumptions being made that are not necessarily
- 9 accurate, but typically draw the fear out of us
- 10 about change that we have to have to move
- 11 forward, so again, I support this merger and I
- 12 hope you all will find it in your hearts to do
- 13 that. I hope and I believe it will work to the
- 14 betterment of our community. Thank you very
- 15 much.
- 16 CHAIRMAN KANE: Thank you very much.
- 17 Mr. Ogilvie.
- 18 MR. OGILVIE: Good afternoon. My
- 19 name is Glen Ogilvie and I'm CEO of the Center
- 20 for Nonprofit Advancement. We are an
- 21 association of nearly 1,000 organizations
- 22 located in serving children, youth, families in

- 1 communities in the District of Columbia, Prince
- 2 George's and Montgomery County in Maryland and
- 3 throughout the Commonwealth of Virginia.
- 4 I'm delighted to testify today in
- 5 support of the Pepco-Exelon merger and pleased
- 6 to share that over 400 of the Center for
- 7 Nonprofit Advancement's member nonprofits are
- 8 located right here in the District of Columbia.
- 9 The center helps nonprofits achieve their
- 10 missions by providing training and capacity
- 11 building and technical assistance programs. We
- 12 also provide advocacy to ensure solid
- 13 partnerships with government and group buying
- 14 power to provide high quality administrative
- 15 services at a reasonable cost. We have been
- 16 operating successfully in the District of
- 17 Columbia for 36 years. And our goal is to
- 18 ensure that all nonprofits are performing
- 19 exceptionally well and accomplishing the
- 20 greatest possible outcomes.
- 21 As you've heard from others today
- 22 that Pepco-Exelon's merger fits squarely among

- 1 the interests of all community stakeholders,
- 2 given Pepco's long history of serving the
- 3 community and the benefits the merger will
- 4 provide. The settlement will deliver
- 5 \$78 million for the district and will provide
- 6 assistance for low income customers. It will
- 7 provide for a cleaner and greener D.C. and
- 8 investments in local jobs and the local
- 9 economy.
- 10 Our nonprofit organizations have
- 11 consistently leveraged investments for the
- 12 benefit of residents. We engage volunteers, we
- 13 engage corporations and foundations and partner
- 14 with government to manage the consistently
- 15 increasing need for services. The merger
- 16 provisions for our most -- the merger provides
- 17 resources for our most vulnerable residents,
- 18 the focus on our environment and a greener D.C.
- 19 And jobs are all appreciated and
- 20 necessary to ensure stronger communities.
- We are all pleased to realize that
- 22 the voices of our residents have been heard

- 1 with more than 25,000 signing a pedestrian to
- 2 support the merger and settlement.
- 3 The settlement promotes local jobs
- 4 and workforce development, committing \$5.2
- 5 million which will directly support the end of
- 6 an unemployment challenge we are all concerned
- 7 about.
- 8 We heard from an earlier testimony
- 9 that D.C. currently has the fourth highest
- 10 unemployment rate in the country. And I do
- 11 believe that this will fit squarely in
- 12 resolving and addressing that issue.
- In addition, Pepco will hire more
- 14 than 100 union members in the district. We are
- 15 in support of the Pepco-Exelon merger and in
- 16 need of these benefits, but we can only make
- 17 progress if the Public Services Commission
- 18 approves the merger.
- We hope that the merger settlement
- 20 will be approved for the benefit of the people
- 21 and communities in the District of Columbia.
- 22 We also hold squarely the history and

- 1 reputation that Pepco has investing in the
- 2 community and realize that it is, in fact,
- 3 unmatched and cannot be overlooked as evidence
- 4 that the same will continue under the merger
- 5 and settlement.
- 6 With that I'd like to, once again,
- 7 appeal to this commission to look favorably
- 8 upon the merger and settlement and realize the
- 9 benefit that it will provide for the community
- 10 at large. Thank you.
- 11 CHAIRMAN KANE: Thank you very much,
- 12 Mr. O'Gilvie.
- 13 Thank you all.
- 14 Dale Bannon.
- MR. BANNON: Yes.
- 16 CHAIRMAN KANE: No. 40. George
- 17 Fenderson, Pedro Alfonso, Shavon Smith, Bonnie
- 18 Fogel, Anthony Dinkins, Matthias Paustian,
- 19 Charles Shipp, Armentha Mike Cruise, Shelore
- 20 Ann Williams.
- 21 Ms. Cruise?
- MS. CRUISE: Yes.

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1	CHAIRMAN KANE: Yvonne Rice, Janice
2	Davis.
3	Ms. Rice?
4	MS. RICE: Yes.
5	CHAIRMAN KANE: Okay. Thank you.
6	Gloria Hightower, Harry Wingo, Nina
7	Dodge.
8	Ms. Joshi already appeared.
9	Dr. Karl Reid. Dr. Reid? Very
10	good.
11	All right. Mr. Bannon.
12	MR. BANNON: Yes.
13	Good afternoon, Madam Chairman and
14	commission members.
15	My name is Dale Bannon. I currently
16	serve as the executive director for the
17	Salvation Army National Capital Region, which
18	includes the entire District of Columbia,
19	Montgomery County, Prince George's County and
20	Northern Virginia.
21	Our organization has been serving
22	others in need in this region since 1880. And

- 1 this year we celebrate 130 years of service.
- 2 The Salvation Army is an
- 3 international movement as an evangelical part
- 4 of the Universal Christian Church. Our mission
- 5 is to preach the gospel of Christ and to meet
- 6 human needs in his name without discrimination.
- 7 Last year in this region we served over 76,000
- 8 residents.
- 9 Our services include emergency
- 10 assistance to families through rent, mortgage,
- 11 utility payments so that families struggling to
- 12 make ends meet financially can stay in their
- 13 homes.
- 14 The Salvation Army Grate Patrol
- 15 feeds the homeless men and women living on the
- 16 streets while providing case management to move
- 17 them from homelessness into shelter or
- 18 permanent housing. We also offer transitional
- 19 housing through our Turning Point Center for
- 20 Women and Children. And we offer substance
- 21 abuse treatment through the Salvation Army
- 22 Harbor Light Center in the district for up to

- 1 136 men and woman struggling to overcome
- 2 addiction.
- 3 You may also know our organization
- 4 through our Holiday Assistance Program where
- 5 thousands of children from the District of
- 6 Columbia are provided with toys, clothes -- and
- 7 clothes each holiday season, making the
- 8 holidays a little brighter for families living
- 9 in poverty.
- 10 Lastly, in times of disaster, the
- 11 Salvation Army is one of the first agencies on
- 12 the scene and last to leave, supporting first
- 13 responders and disaster victims in need of
- 14 assistance.
- 15 I join you this afternoon to ask
- 16 that the District of Columbia Public Service
- 17 Commission support the proposed merger between
- 18 Exelon and Pepco.
- 19 Pepco has provided ongoing support
- 20 to the Salvation Army in helping our
- 21 organization serve the most disadvantaged
- 22 populations in the District of Columbia. They

- 1 provide annual support to the Salvation Army's
- 2 Season Assistance Programs, our Angel Tree and
- 3 our Red Kettle Campaign.
- 4 Each holiday season, thousands of
- 5 local households benefit from these programs by
- 6 receiving food, clothing and toys. Donations
- 7 collected during the Red Kettle Campaign helps
- 8 us provide emergency assistance to our
- 9 community members throughout the year.
- 10 Pepco is also a sponsor of our Grate
- 11 Patrol Program. And annually they support our
- 12 emergency services fund for Wards 7 and 8.
- We believe that a merger with Exelon
- 14 and Pepco will have a positive impact on the
- 15 community the Salvation Army serves. And we
- 16 look forward to partnering with this new family
- 17 of businesses.
- We understand that Pepco contributes
- 19 well over \$1 million annually to help improve
- 20 the quality of life of our neighbors. We are
- 21 pleased to hear of Exelon's commitment to
- 22 support charitable organizations with a minimum

- 1 of \$19 million over the next ten years.
- 2 Finally, we are excited that
- 3 additional support has been pledged for
- 4 workforce development and to help low-income
- 5 families reduce their energy cost by pledging
- 6 \$16 million to that effort. These investments
- 7 through this merger will help combat poverty in
- 8 the district and will have long lasting impact.
- 9 Organizations like the Salvation
- 10 Army cannot exist without businesses like Pepco
- 11 and Exelon. I thank you for your consideration
- 12 of supporting this important merger. And I
- 13 thank you for your service that you give to the
- 14 Public Service Commission.
- Thank you for your time.
- 16 CHAIRMAN KANE: Thank you Mr.
- 17 Bannon.
- 18 MS. CRUISE: Good afternoon, my
- 19 esteemed commissioners. I know you've been
- 20 doing this for a while today. So anyway, thank
- 21 you.
- I want to say good afternoon, and

- 1 thank you for the opportunity to again appear
- 2 before you in support of the Exelon-Pepco
- 3 merger.
- 4 My name is Armentha Mike Cruise. I
- 5 am the president and CEO of the Aspen Group.
- 6 We are located -- headquartered in Silver
- 7 Spring. We provide workforce services,
- 8 including training, facilities management and
- 9 consulting services.
- 10 I am here today to really just share
- 11 my personal experience with Exelon, because I
- 12 believe the merger will mean greater economic
- 13 opportunities for the D.C. region, especially
- 14 for women- and minority-owned businesses.
- I say this because -- again, because
- 16 of my personal positive experience with
- 17 Baltimore Gas & Electric after the company
- 18 merged with Exelon.
- 19 Before Exelon, our company had tried
- 20 for years, almost 20 years, to do business. We
- 21 could not get to ground zero with them. We
- 22 submitted proposals. We did every bit of

- 1 networking that we could. We finally gave up.
- Then when Exelon came in, we were --
- 3 it was a different story altogether. Within
- 4 six months of the Exelon-BGE merger, our
- 5 company was awarded the contract with BG&E, and
- 6 we've been working together with them since.
- 7 As recently as this week, I met with
- 8 key decision makers, which is unheard of, who
- 9 have given me access to the organization and
- 10 their leadership.
- On October the 26th, 2015, there was
- 12 a community meeting which all of you -- many of
- 13 you are aware of nonprofit organizations and
- 14 business leaders at the Pepco Edison Place
- 15 Gallery. During this meeting, two questions
- 16 were raised that I would like to address in
- 17 this testimony.
- 18 The first question was from the
- 19 audience about Exelon's commitment to minority
- 20 businesses. The -- now, this question was
- 21 raised to the Exelon leadership. The Exelon
- 22 leadership did not have a chance to respond to

- 1 it because businesses in the audience gave
- 2 testimony about their amazing success regarding
- 3 opportunities since Exelon took over. And
- 4 these opportunities, again, that they've been
- 5 given since the merger.
- 6 I also shared my own experience
- 7 about how Calvin Butler, the CEO of BG&E,
- 8 selected our company for a group -- or an
- 9 organization called Focus 25, which is very
- 10 prestigious. And what that position does for
- 11 is growth -- tremendous growth in scale.
- 12 The second question that was raised
- 13 was about post-merger and the impact that the
- 14 post-merger would have on employees. I was
- 15 pleased to address that question by sharing,
- 16 again, my personal experience.
- 17 As I stated to them and then, I've
- 18 had the opportunity to visit the corporate
- 19 headquarters on many occasions and have
- 20 observed and heard firsthand how pleased
- 21 employees are with the changes that have come
- 22 about since the merger. As a matter of fact,

- 1 they have expressed their excitement and hope
- 2 for a new and better leadership.
- 3 It is more than clear to me, based
- 4 on my experience, again, that Exelon has
- 5 brought to BG&E, as I know it will to Pepco, a
- 6 new corporate culture that will benefit
- 7 minorities and woman. And equally this
- 8 corporate culture is very engaged with the
- 9 internal employees.
- I heard of a story -- heard a story,
- 11 and I'll be very brief with this story, while I
- 12 was at the headquarters and someone shared it
- 13 with me.
- 14 They said that there was a lady who
- 15 actually worked in the office of the president
- 16 and CEO. And she was so diligent in what -- in
- 17 her work and early every day and stayed late.
- 18 And so finally the CEO said, "Well, what do you
- 19 do? Tell me about that."
- 20 And she said to him, "I've been here
- 21 for 20 years. I'm a contractor."
- 22 And he says, "Well, what do you

174 make?" She said, "Basically minimum wage." 2 She was making -- her -- her salary 3 was very low. He was so compelled and 5 impressed by this woman and her diligence, her commitment, her dedication, and yet felt 7 empathy for her, he made her -- she became a permanent employee. Her salary doubled and possibility tripled. So that's the kind of commitment in 10 terms of looking at people and caring about 11 12 people that, again, based on my experience as a 13 businessowner, that I observed. So we have tremendous hope for this 14 merger, what it will mean for minority and 16 women suppliers. And thanks to Exelon's 17 commitment, we think that will become -- we know it will become a reality because I am with 18 19 businesses who have already experienced with. 20 For our company the merger will mean growing the number of our D.C.-based employees 21 tremendously. And that major growth for a

- 1 company -- and we're just one company. And
- 2 that's major growth for a company like ours.
- 3 So in finishing up, I would simply
- 4 like to say our company and other women- and
- 5 minority-owned suppliers urge the commission to
- 6 approve this merger.
- When you look at Exelon's commitment
- 8 under this proposed merger to service
- 9 reliability, supporting the community and
- 10 protect our environment, it's clear that
- 11 approving this merger to me is in the public's
- 12 best interest.
- 13 Thank you very much.
- 14 CHAIRMAN KANE: And I thank you.
- MS. CRUISE: Thank you.
- 16 CHAIRMAN KANE: Ms. Rice.
- 17 MS. RICE: Good afternoon.
- 18 CHAIRMAN KANE: Good afternoon.
- 19 MS. RICE: I am Yvonne Rice. And I
- 20 live in Ward 7. I'm a senior citizen. And I
- 21 am active in my church and the Deanwood
- 22 Recreational -- Recreation Center.

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1	I am I have come today to speak	
2	in support of the Pepco-Exelon merger and the	
3	benefits to the residents of the District of	
4	Columbia, especially the young and the old.	
5	First, the merger addresses a	
6	problem with our electricity that we have	
7	experienced over the years: power outages.	
8	There is an urgent need to address this	
9	problem. And the settlement promises better	
10	viability and fewer outages by reducing the	
11	frequency and duration of power outages.	
12	Second, it's going to provide great	
13	relief for customers and invest \$1.6 million	
14	for low-income energy assistance that's	
15	where I stand, low-income energy assistance	
16	including weatherizing homes and supplement the	
17	District's low-income home energy program.	
18	There are so many seniors and	
19	low-income people who need help with making	
20	their homes more comfortable, more livable, and	
21	in so much need of such assistance.	
22	Third, this local the local jobs	

- 1 and workforce development is what we need.
- 2 Crime in this city is high. Every day we see
- 3 young people in every pocket of the City
- 4 standing around waiting, trying to get work.
- 5 There is nothing for them to do. Why is this?
- 6 Is it because they do not want to work? No. I
- 7 contend because they do not have jobs and are
- 8 not adequately trained to get jobs.
- 9 Please, let's work together. Give
- 10 our children a chance. I urge you to look
- 11 close at the benefits of this merger, which
- 12 will provide to the citizens of our City,
- 13 especially the seniors and low-income, who have
- 14 already paved the way for young people. We
- 15 want them to have jobs, and we support this
- 16 measure.
- 17 Thank you for allowing me to testify
- 18 on this very important issue.
- 19 CHAIRMAN KANE: Thank you very much,
- 20 Ms. Rice.
- 21 Dr. Reid.
- DR. REID: Good day. My name is

- 1 Karl Reid.
- 2 Thank you for the opportunity, as
- 3 well as my colleagues here, to testify on
- 4 behalf of the National Society of Black
- 5 Engineers.
- As executive director, we support
- 7 the Pepco-Exelon merger. NSBE, as we call it,
- 8 was founded in 1975 to build support for a
- 9 growing but somewhat isolated number of black
- 10 engineering students on college campuses
- 11 nationwide. Today, 40 years later, with over
- 12 31,000 global members, NSBE is one of the
- 13 largest student governed associations in the
- 14 United States, comprising collegiate,
- 15 precollegiate and professional engineers.
- 16 Our mission is to increase the
- 17 number of culturally responsible black
- 18 engineers who excel academically, succeed
- 19 professionally and positively impact the
- 20 community.
- 21 To fulfill our mission, it is
- 22 essentially that we forge strategic

- 1 partnerships with similarly culturally
- 2 responsible organizations like Pepco and
- 3 Exelon.
- I would thus like to highlight a few
- 5 elements of this merger, elements that are very
- 6 familiar to the commission -- you've heard it
- 7 all day -- that NSBE believes demonstrate
- 8 cultural responsibility.
- 9 Overall, the merger will provide
- 10 rate relief for all customers and assistance
- 11 for low-income customers through 2019, as you
- 12 heard so eloquently stated; more reliable
- 13 services; a cleaner, greener D.C.; and
- 14 strategic investments in the community with
- 15 \$19 million in guaranteed charitable
- 16 contributions. I'll come back to this shortly.
- 17 Most critically for NSBE, we can't
- 18 have a conversation about this merger without
- 19 thinking about both the short- and long-term
- 20 implications it will have on the workforce. In
- 21 the short term, the merger promotes local jobs
- 22 and workforce development in the district. But

- 1 in the longer term, we all agree that more must
- 2 be done to prepare all residents for 21st
- 3 century jobs.
- 4 The D.C. Chamber of Commerce and the
- 5 recently formed D.C. STEM Network, on which I
- 6 serve, both forecast 94,000 science,
- 7 technology, engineering and math job-related
- 8 vacancies in the district by 2018. 94,000
- 9 STEM-related job vacancies in the district.
- 10 And with an increasingly
- 11 technologically fueled global economy, these
- 12 workforce gaps will only grow without intense
- 13 investment in educational and workforce
- 14 investment.
- We have to close these gaps by
- 16 ensuring that talent in every section of the
- 17 City is tapped, that high quality STEM
- 18 education and access are extended to all
- 19 groups, especially those who are the most
- 20 underserved and underrepresented in engineering
- 21 and technology.
- 22 And this is what NSBE is most

- 1 excited about in this proposed merger, because
- 2 it creates opportunities that respond to this
- 3 workforce imperative.
- We have recently announced a
- 5 national campaign to dramatically expand the
- 6 engineering pipeline to graduate 10,000 black
- 7 engineers by the year 2025, three times more
- 8 than the U.S. produced last year.
- 9 We begin this work with students in
- 10 third grade and provide STEM program for
- 11 students up through 12th grade. Take our
- 12 Summer Engineering Experience for Kids, SEEK, a
- 13 free three-week hands-on summer camp that
- 14 engages elementary through high school students
- 15 in math, science and engineering projects that
- 16 advance their learning.
- 17 Since the pilot program launched
- 18 here in the district in 2007, over 15,000
- 19 students in 18 cities have participated in
- 20 SEEK. SEEK students make statistically
- 21 significance gains in math and science
- 22 learning, which are early indicators of a

- 1 career in STEM.
- Seek is completely supported by
- 3 industry. And Pepco has been one of our
- 4 sponsors here in D.C., offering financial
- 5 resources, but more importantly, volunteers who
- 6 serve as judges for the children's competition
- 7 on Fridays.
- 8 And recent discussions with DCPS and
- 9 additional funders will lead to an expansion of
- 10 the program here in D.C. with an added emphasis
- 11 on recruiting students from the lowest
- 12 performing schools in the district.
- Thus, the significant investment in
- 14 this merger produces -- that it produces in
- 15 charitable contributions could have the real
- 16 potential of accelerating recent dramatic gains
- 17 in educational outcomes here in the District of
- 18 Columbia. This is cultural responsibility.
- So, in short, we are supporting this
- 20 mission because of our growing partnerships to
- 21 expand the pipeline of technical professionals.
- 22 We are also supporting this because of the

- 1 benefits to the community and to cultural
- 2 responsibility.
- Because of their track record with
- 4 us, we know that Pepco is a partner we can
- 5 trust. In fact, more recently they hosted a
- 6 reception for the American Association of
- 7 Blacks in Energy, which you heard from earlier,
- 8 and NSBE, which led to a partnership agreement
- 9 to foster greater opportunities for young
- 10 people of color to pursue careers in the
- 11 burgeoning energy industry.
- We know that this merger between
- 13 Pepco and Exelon will create high quality jobs
- 14 and STEM for our members in this region and
- 15 because we are looking for partners like Pepco
- 16 and Exelon who demonstrate excellence by
- 17 building better communities and better futures
- 18 for our young people.
- 19 CHAIRMAN KANE: Thank you very much,
- 20 Dr. Reid. Thanks to all of you up here.
- 21 Yes. Ms. Hightower. Sorry. I know
- 22 you were just coming in after I finished

- 1 calling your name.
- 2 So would you come up, please, Gloria
- 3 Hightower and Angela Franco. Ms. Franco.
- 4 Wilma Harvey, Pam Frank. Ms. Frank.
- 5 Bernadette Harvey, Dr. E. Faye Williams, Andrea
- 6 Rosen, Tania Miller.
- 7 Sorry. Ms. Rosen?
- 8 MS. ROSEN: Yes.
- 9 CHAIRMAN KANE: Come in. Very good.
- 10 Ms. Hightower.
- 11 MS. HIGHTOWER: Good afternoon,
- 12 Commissioners Kane, Fort and Phillips.
- 13 My name is Gloria J. Hightower, a
- 14 proud Washingtonian who have been here for 58
- 15 wonderful years. 58. And this is my first
- 16 time coming before the Public Service
- 17 Commission in the heart of the District of
- 18 Columbia.
- 19 Let me say that, as the visionary
- 20 and the president of the Friends of Cater
- 21 Barron, I was just really elated from the
- 22 bother that spoke on black engineers because

- 1 the Friends of Carter Barron was formed with a
- 2 twofold mission. One is to preserve the
- 3 historic federal landmark Carter Barron
- 4 Amphitheater. Secondly is to provide our art
- 5 educational initiatives that serve District of
- 6 Columbia children, youth and adult who have
- 7 selected this specialized industry.
- 8 Today with workforce at the helm of
- 9 society and crime trying to defeat it, it is
- 10 one of the most arguably important missions of
- 11 our nonprofit, which is to provide youth in the
- 12 District of Columbia, public schools, charter
- 13 school systems, with a performing arts
- 14 workforce program design.
- 15 It is so impressive to hear about
- 16 the Pepco and Exelon deal that has the 5.2
- 17 million allocated for workforce.
- I want to talk a little bit about
- 19 evidence base, because a lot of times people
- 20 talk, but in actually getting the work done,
- 21 the United States Department of Labor under the
- 22 Department of Employment Services requires

- 1 those factual outcomes of being able to
- 2 evidence that youth are promoted from one grade
- 3 on to the next; that youth achieve their GED
- 4 and high school completions; and that placement
- 5 into colleges, employment with self-sufficiency
- 6 and benefits as well as the military are
- 7 acquired.
- 8 The Friends of Carter Barron are --
- 9 stand in the heart of this great city as the
- 10 only performing arts year-round workforce
- 11 provider. Although we don't have a contract
- 12 right now, I can tell you that, under the
- 13 Bowser administration, we are truly looking
- 14 forward to it to.
- 15 Because of various reasons, when you
- 16 showcase youth that are interested to achieve
- 17 careers in entertainment, that -- that
- 18 entertainment relates to their academics as it
- 19 relates to English, math and science. You can
- 20 really transform their priorities, their
- 21 priorities of becoming disciplinarians for
- 22 learning, learning about not only having

- 1 hands-on career experience but learning about
- 2 being attentive, participatory and very, very
- 3 engaged in the school process.
- What happens, their skills are
- 5 showcased in our professional Broadway-style
- 6 youth musicals at the Lincoln, at the historic
- 7 Carter Barron, as well as with working for the
- 8 JFK Kennedy Center.
- 9 Under this particular settlement, it
- 10 is important that youth in our city can really,
- 11 really acquire cultural enrichment, cultural
- 12 entertainment and cultural education moving
- 13 forward.
- 14 And I'm hoping not for five years.
- 15 I'm really hoping for perpetuity of this
- 16 settlement. It's not -- it shouldn't be five
- 17 years. And I'm hoping that our mayor, our
- 18 legislators and the commissioners say, "Look,
- 19 if this deal is going to happen, we don't need
- 20 it to be for five years, especially when people
- 21 can evidence the outcomes of learning that
- 22 youth can acquire. And that is what the United

- 1 States Department of Labor requires, is to
- 2 evidence.
- And I'm so glad to be before you
- 4 this evening to talk about the necessity of the
- 5 5.2 as well as the 19 million for Pepco,
- 6 because the Friends was blessed to have John
- 7 Askew come up to Carter Barron this year to
- 8 make a contribution regarding the preservation
- 9 that's needed for the -- even the amphitheater.
- 10 The amphitheater suffered from the
- 11 earthquake that we had here, after securing
- 12 through the -- from congress structural
- 13 repairs. So, you know, I really again am
- 14 asking for this 5.2 but for it to be increased,
- 15 for it to be extended forever, and for the
- 16 19 million to -- for Pepco community outreach
- 17 services to be offered as well. Thank you.
- 18 CHAIRMAN KANE: Thank you very much,
- 19 Ms. Hightower.
- 20 MS. FRANK: Good afternoon. And
- 21 thank you for hearing us all today. My name is
- 22 Pamela Frank, and I'm vice president of Gabel

- 1 Associates. We're an energy consulting firm
- 2 that develops solar projects and participates
- 3 in regulatory proceedings.
- 4 I'm speaking today on behalf of the
- 5 Alliance for Solar Choice, TASC. TASC is a
- 6 national trade association that represents the
- 7 interest of rooftop solar energy developers.
- 8 And TASC has participated in regulatory matters
- 9 around the nation with the goal of promoting
- 10 regulatory and other policies that support the
- 11 development of economically and environmentally
- 12 beneficial solar projects on customer
- 13 locations.
- 14 I note that TASC was an active
- 15 intervener in the Pepco-Exelon merger
- 16 proceedings at the Maryland Public Service
- 17 Commission.
- 18 TASC recommends that the commission
- 19 approve the Exelon-Pepco Merger. To provide
- 20 context as to why TASC supports the merger and
- 21 felt compelled to testify in person today, I
- 22 will share with you that, when we first learned

- 1 about the proposed merger, TASC was very
- 2 concerned that Exelon would exercise its
- 3 control of its wires business to limit on-site
- 4 generation to the benefit of its wholesale
- 5 power business.
- 6 As the result of extensive
- 7 litigation followed by in-depth settlement
- 8 discussions in the Maryland proceeding, TASC
- 9 was able to reach a reasonable and effective
- 10 settlement with Exelon and Pepco in the
- 11 Maryland proceedings.
- 12 The settlement addressed our key
- 13 concerns regarding Exelon's potential exercise
- 14 of market power to limit the growth of solar
- 15 distributed generation. Further, I would
- 16 characterize the settlement as an important
- 17 part of paving the way for customer-sided,
- 18 nonutility-owned solar energy to grow.
- 19 In continued negotiations with
- 20 Exelon and Pepco, they have now agreed to
- 21 extend the provisions of this settlement to its
- 22 other Pepco and Delmarva utilities in the

- 1 district, in Delaware and in New Jersey that
- 2 are the subject of the merger proceedings.
- In all of these jurisdictions, the
- 4 following conditions are in place upon approval
- 5 of the merger:
- 6 One, stronger processes and
- 7 timelines for the interconnection of renewable
- 8 emergency projects.
- 9 Two, stronger reporting requirements
- 10 to the respective commissions.
- 11 Three, important concessions on the
- 12 evaluation criteria to permit storage systems
- 13 to be installed along with solar energy
- 14 projects.
- 15 Four, important research in a
- 16 collaborative process to review and develop
- 17 standards for determining whether more
- 18 renewable project capacity can be installed on
- 19 utility circuits.
- 20 Five, transparent disclosure of
- 21 closed circuits to help guide development
- 22 activity.

192 And six, other provisions to support 1 the development of competitive customer-sided solar energy generation. With all of these protections, TASC 4 looks forward to a fair playing field, the development on-site solar projects in the 7 district and beyond, and therefore supports approval of the settlement. 8 9 Thank you. 10 CHAIRMAN KANE: Thank you very much, 11 Ms. Frank. 12 Ms. Harvey: Good afternoon, Commissioner Kane and fellow commissioners. 13 Ι appreciate the opportunity to testify -- to 15 present testimony on behalf of the proposed 16 merger. And I do support the merger. 17 My name is Bernadette Harvey. And I'm the president and CEO of a small D.C.-based 18 site utility construction firm. 19 20 I often seek employees for my firm that are traditionally seen as suitable for 21

low-paying jobs basically in the food service

- 1 industry. Some of my employees either chose or
- 2 were not fortunate enough to finish high school
- 3 or attend college. We all know that this often
- 4 is not a path free of incarceration or
- 5 meaningful employment.
- 6 These communities often do not --
- 7 are not afforded the opportunity to earn a
- 8 living wage. This industry offers them that
- 9 opportunity.
- 10 The rewards for myself have been
- 11 very fulfilling in that I see people who don't
- 12 have hope and who don't have a chance to get
- 13 one and contribute to their communities and to
- 14 their families.
- The criticism from the skeptics
- 16 about hiring and job creation expected from the
- 17 approval of the merger has been described as
- 18 nonbinding and best efforts. But I challenge
- 19 that conclusion in indicating that the City
- 20 approves countless waivers, and none of them
- 21 are from this industry.
- 22 As a matter of fact, all of the

- 1 companies in this industry, large and small,
- 2 are challenged with finding qualified and
- 3 trained individuals to handle the work that is
- 4 created in the industry. Actually, the City is
- 5 acutely aware of this skill shortage. And the
- 6 Department of Employment Services and other
- 7 small private concerns have created training
- 8 programs in order to try and diminish the
- 9 demand that is unfulfilled with qualified
- 10 workers.
- 11 The scenario alone demonstrates job
- 12 creation, decreasing unemployment and
- 13 strengthening the City's economy. I agree that
- 14 Exelon will increase job opportunities with
- 15 approval of this merger.
- 16 I'm equally surprised by the
- 17 implication that this merger will be helpful or
- 18 harmful to the environment. Again, Exelon has
- 19 remained committed to a diversified energy as a
- 20 corporation. To this end, the current offer
- 21 brings significant investment renewable in
- 22 energy efficiency programs.

Exelon committed to developing four

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- new microgrids, renewable and energy efficient
  programs and generous donations to the green
  building fund. These measures are not
  consistent with a corporation that is oblivious
  or dismissive of its role in contributing to a
  healthy environment.

  Contrary to the misinformation, the
  merger has never reduced or eliminated the
- 12 whom desire other energy providers for sources.

choices available for alternate energy sources.

Choices have always been available to customers

- 13 As a matter of fact, the enhancements being
- 14 offered by Exelon in the solar generation will
- 15 make it easier and faster to install that
- 16 energy source if it's required or desired for
- 17 use.

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- 18 Exelon has also offered to make an
- 19 investment in wind energy. None of this
- 20 behavior is consistent with a corporation that
- 21 is dismissive of environmental issues or
- 22 concerns.

- 1 I'm a lifetime resident of
- 2 Washington, D.C., resident of Ward 4. And
- 3 Pepco has been synonymous with electricity and
- 4 power source in our city.
- 5 As time has spread, the need for
- 6 power has increased. Our households are -- no
- 7 longer require power for a single TV and a
- 8 coffee pot. And this is just no longer used
- 9 manual equipment.
- 10 Our city has increased population
- 11 that ranges from millennials to active senior
- 12 residents. The amount of smart equipment and
- 13 toys that are in every household need adequate
- 14 power sources.
- 15 Change is hard, but we adjust.
- 16 Exelon has responded to the Commission's
- 17 rejection in August by enhancing their offer to
- 18 the City leadership, the businesses and the
- 19 consumers to merge with Pepco. This offer
- 20 demonstrates Exelon's willingness and
- 21 flexibility to commitment and being a good
- 22 corporate citizen.

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2 investment now on the table and utilized it for

Exelon could have taken an

- 3 the other approach that we watched play out in
- 4 many years with Judge Greene, bless his sole,
- 5 and the AT&T break-up. Many years and lots of
- 6 taxpayer dollars.

- 7 I support the merger as a customer,
- 8 a D.C. resident and a small business owner. I
- 9 encourage the commission to consider my
- 10 testimony and approve this merger. Thank you.
- 11 CHAIRMAN KANE: Thank you very much
- 12 Ms. Harvey.
- 13 Ms. Rosen.
- MS. ROSEN: My name is Andrea Rosen,
- 15 and I first want to thank you for your
- 16 penetrating, acutely fair decision of August
- 17 2016 [sic] rejecting the Exelon-Pepco merger.
- 18 Since I testified against the deal
- 19 last January, additional proof of our dire
- 20 climate situation has emerged. This past
- 21 September was the warmest one on record. And
- 22 2015 is on track to be the warmest year in

- 1 recorded history.
- 2 Even as the time in which we must
- 3 reduce carbon emission becomes critically
- 4 short, atmospheric carbon levels continue to
- 5 rise faster than had been anticipated.
- 6 As part of its sustainable D.C.
- 7 plan, the District is committed to addressing
- 8 climate change by minimizing carbon pollution.
- 9 So to meet our City's climate goals, our
- 10 electric utility must join forces with
- 11 residents and businesses to shift energy use to
- 12 emission-free, renewable sources.
- 13 Germany's transition to renewable
- 14 energy has been among the faster in the world.
- 15 The best track records for renewable energy
- 16 turnarounds there and in other post-industrial
- 17 nations are not held by big monopolies but by
- 18 small, decentralized providers of renewable
- 19 energy.
- 20 But Exelon has demonstrated active
- 21 hostility to green goals. Exelon believes that
- 22 renewable energy and energy efficiency

- 1 cannibalize its core business. The settlement
- 2 agreement does not require Exelon to reverse
- 3 its well-document opposition to net metering,
- 4 community solar, renewable portfolio standards
- 5 or to charge market rate for solar.
- 6 The raison d'être of the
- 7 Exelon-Pepco deal is to generate cash, not
- 8 clean energy. Thus it is no surprise that the
- 9 settlement agreement does not materially change
- 10 the terms that the PSC rejected in August 2015.
- 11 The so-called benefits are
- 12 short-term chimeras. For example, allocations
- 13 of the customer investment funds designed to
- 14 benefit low-income residents in particular,
- 15 while laudatory, are not large enough to extend
- 16 beyond two or three years.
- 17 Exelon is obliged to develop 7 to 10
- 18 megawatts of solar power and to procure a
- 19 hundred megawatts of wind power. But 5
- 20 megawatts of solar are already under
- 21 development at Blue Plaines, and they count
- 22 towards the 7 to 10. And the law already

- 1 requires Pepco to acquire renewables. More
- 2 crucially, if we are to meet the climate
- 3 challenge, we need to acquire thousands and
- 4 thousands of megawatts of solar and wind power.
- 5 Just because the settlement
- 6 agreement marginally -- is less -- is
- 7 marginally less bad than the one you rejected
- 8 in August does not mean it is in the public
- 9 interest. In the real world, one does not get
- 10 the trophy for trying.
- 11 The takeover of local transmission
- 12 company Pepco by old tech power generator
- 13 Exelon embodies a conflict of interest that
- 14 will move our city away from the path chosen in
- 15 1999 to provide ratepayers with a flexible,
- 16 responsive public utility liberated to seek the
- 17 most competitive emergency sources for
- 18 consumers and in precisely the wrong direction
- 19 if we are to realize our goal of radically
- 20 reducing emissions in the time left to reign in
- 21 climate change.
- 22 I entreat the Public Service

- 1 Commission not to be moved by the door prizes
- 2 dangled before us or by the piling on of
- 3 extreme political pressure.
- 4 Your decision is about our energy
- 5 future and thus our actual realtime fate, not a
- 6 short-term decision about what will transpire
- 7 during the current mayor's term in office.
- 8 Please give citizens proof once
- 9 again, by deciding against the settlement
- 10 agreement, that at least one of our public
- 11 institutions actually works for we the people.
- 12 CHAIRMAN KANE: Thank you very much,
- 13 Ms. Rosen.
- 14 Thank you all.
- 15 I'm going to call a couple of people
- 16 out of order.
- 17 Patricia -- is it Gomillion?
- 18 Ms. Gomillion, I understand, has a
- 19 medical appointment and needs to leave.
- 20 And Jay Johnson. Jay Johnson.
- 21 Tania Miller.
- MS. MILLER: Yes, ma'am.

202 1 CHAIRMAN KANE: Yes, ma'am. There you are. And Albrette "Gigi" Ransom. Martin 3 Harwit. 4 All right. Ms. Gomillion. 5 MS. GOMILLION: Good afternoon. My name is Patricia Gomillion. I've 6 been a resident of Washington, D.C. for over 30 years. I currently reside in the Edgewood community. 9 10 And I'm here to support the merger 11 between Pepco and Exelon. And I want to give 12 my own personal testimony about how the electricity is being serviced in the community 13 where I live. 15 I live in Edgewood. In my building 16 there's a lot of outage, not just when storms occur but quite frequently within a month's time that power is going out. And it's a 18 problem to me because I am a diabetic, and I have my medications in the refrigerator. 20 21 when it goes out it, causes me to be a little 22 worried in that how long is this going -- how

- 1 long is the outage going to be before they
- 2 restore the power or the energy back to that
- 3 building.
- 4 And I'm tanking mostly God for
- 5 everything that has transpired in my life, even
- 6 to be here to give a testimony personally, so
- 7 individually, so as to how Pepco is servicing
- 8 our community.
- 9 And I feel like it could be better.
- 10 I've heard a lot of good minds talking and
- 11 speaking on how this merger is going to do
- 12 great things. Or they're hoping it's going to
- 13 do great things. And I'm hoping and praying
- 14 that they're not just here to merge to get the
- 15 money, and then after they get the money, they
- 16 do what they want to do with it and then forget
- 17 about the seniors.
- I am a senior. And I thank God I've
- 19 reached the age that I am, still have the
- 20 ability to have a sound mind and activities of
- 21 my limbs, a reasonable course of health and
- 22 strength.

- 1 But today I'm hoping that this
- 2 settlement will make the electricity more
- 3 reliable for the people in our community,
- 4 praying that this merger will put more lightage
- 5 along the sidewalk where the seniors have to
- 6 travel up and down on a day-by-days basis. In
- 7 coming home from church at night, there's not
- 8 enough lighting to go from one area of the city
- 9 or the street to where you dwell.
- 10 This promotes more crime rates, also
- 11 break-in and shootings and whole lot of
- 12 violence that's unnecessary but is here because
- 13 of, one reason or another, people have their
- 14 own mindset of what they going to do and how
- 15 they going to do it.
- 16 But I'm thanking God for being here
- 17 today. And I hope that this merger will bring
- 18 stability, reliability, and it will be
- 19 something that's going to promote and be more
- 20 beneficial five years from now. It won't be a
- 21 mistake merging these two companies together,
- 22 and I pray it's not all about money.

- 1 CHAIRMAN KANE: Thank you very much
- 2 Ms. Gomillion.
- 3 Ms. Johnson.
- 4 MS. JOHNSON: Good afternoon,
- 5 Commissioners.
- 6 I live also at Edgewood. Mrs.
- 7 Gomillion is a neighbor. And I do support this
- 8 merger.
- 9 Basically, if it's going to make
- 10 things better, good. If it's not going to make
- 11 things better, then that's another story. But
- 12 I definitely support it.
- I left my paperwork at home that I
- 14 had. I'm sorry. But I feel though, as a
- 15 resident, we should have the best service,
- 16 being senior citizens, and safety. Because
- 17 when your lights is out, you got to light a
- 18 candle. And you got to walk through your house
- 19 with a candle, which is a very bad fire hazard.
- 20 And I would prefer not to do it.
- I also have a husband that is on
- 22 insulin. And his insulin has to stay a certain

- 1 temperature.
- 2 On top of that, I would pray and
- 3 hope that my fellow neighbors in the building,
- 4 because we do live in a senior building, feel
- 5 also the same way that I feel.
- 6 So I would say please let the merger
- 7 go through. Thank you.
- 8 CHAIRMAN KANE: Thank you, Ms.
- 9 Johnson.
- 10 And Ms. Johnson.
- MS. JOHNSON: Good afternoon,
- 12 Commissioners and Chairman.
- 13 My name is Gwendolyn Johnson. And
- 14 even though I'm affiliated with other
- 15 organizations, such as the Federation of
- 16 Democratic Women and D.C. Democratic Club and
- 17 One D.C., I'm here to talk about the merger
- 18 between Exelon and Pepco and what will help our
- 19 light bills and electric bills during our
- 20 winter and summer months and how much our bills
- 21 will be affected.
- 22 Will there be an increase or

- 1 decrease? And how much profit will the two
- 2 companies looking forward to make from our
- 3 seniors and low-income people?
- I am reading every day about the
- 5 negative and positiveness views of others and
- 6 also the promise that is being made by Pepco
- 7 and Exelon, the amount of money that they are
- 8 going to put in trust funds. And the most
- 9 surprising part is how they are promoting
- 10 sustainable energy and how they are going to
- 11 protect the environment.
- 12 They have also connected to other
- 13 organizations, such as the Department of Energy
- 14 and Environment. This department is comprised
- 15 of approximately 300 environmentalists and
- 16 energy professionals working to improve the
- 17 quality of life for residents and is also --
- 18 and it's also natural environments.
- 19 The new agreement -- and there's 78
- 20 million in the districts, more than five times
- 21 the original proposed investment of 14 million.
- 22 The Bowser administration that negotiated along

- 1 with OPC and Mr. Jones. They also negotiated
- 2 the 55.75 million.
- 3 The agreement will ensure the merger
- 4 achieve affordability for the District
- 5 residents, rate payer benefits. Residents will
- 6 not have to pay for any rate increase until
- 7 2019. 25.6 million will be allocated to
- 8 prospect residents.
- 9 Residents. Direct bureaucratic.
- 10 Exelon will immediately distribute 14 million
- 11 among residence customers within 60 days of
- 12 closing.
- 13 Assistance for low- and
- 14 limited-income customers. Funding of 16.15
- 15 million will be provided for assistance to low-
- 16 and limited-income electric customers in the
- 17 District of Columbia.
- In addition to maintaining Pepco's
- 19 low-income customers assistance program to
- 20 current -- to current requirements and
- 21 commitments as follows: Within 60 days after
- 22 receiving direct from the District -- District

- 1 government.
- 2 After the merger closes, Exelon will
- 3 provide 9 million for support funding for --
- 4 for customers eligible for the low-income home
- 5 emergency assistance program. Within 60 days
- 6 after receiving direction from the District
- 7 government after the merger close, Exelon will
- 8 provide 6.75 million for energy efficiency
- 9 programs and national housing trusts, turning
- 10 towards both affordable multifamily units and
- 11 master media multifamily building, which
- 12 include low- and limited-income residents.
- 13 Such multifamily programs may be included --
- 14 included funding for CDFI or other qualified
- 15 nonprofit entities that support and enable
- 16 progress energy efficiency programs.
- 17 CHAIRMAN KANE: Ms. Johnson, can you
- 18 sum up? I know you have a lot there. And you
- 19 can submit it all for the record.
- MS. JOHNSON: Okay. And since we're
- 21 saying that -- that Exelon and Pepco should
- 22 merge and for the amount of money that they are

- 1 willing to invest and willing to help the low-
- 2 and moderate-income families, that we really
- 3 feel that they should need 5.2 million jobs --
- 4 CHAIRMAN KANE: Okay. Thank you.
- 5 We really appreciate that. Thank you.
- 6 Appreciate that.
- MR. HARWIT: My name Martin Harwit.
- 8 I'm against the merger of Pepco and Exelon.
- 9 Five years ago, supported by the tax
- 10 incentives offered by the District of Columbia
- 11 and the federal government, my wife and I
- 12 installed solar panels on the roof of our home
- 13 in Ward 6 as part of D.C.'s efforts to stress
- 14 renewable energy, reverse climate change and
- 15 reduce pollution of our planet.
- As a young physicist drafted into
- 17 the U.S. Army in the mid-1950s, I worked on
- 18 nuclear fallout, contamination and radiation.
- 19 Participation in nuclear and hydrogen bomb
- 20 tasks at Bikini in the Pacific soon showed me
- 21 that the radioactive waste generated in
- 22 extracting nuclear energy is hard to contain.

- 1 50 years on, this is painfully clear
- 2 also at the Hanford Reactor in Washington
- 3 State, the West Valley nuclear site, Buffalo,
- 4 the Bridgeton Landfill near St. Louis where
- 5 fire raging underground is particularly
- 6 alarming and at countless other U.S. first
- 7 sites.
- 8 As an astrophysicist at Cornell
- 9 University in the 1960s and '80s, my colleague,
- 10 Carl Sagan impressed on me the use of fossil
- 11 fuels also would cause problems raising
- 12 atmospheric temperatures and changing earth's
- 13 climate.
- 14 In coming to Washington in 1987 as
- 15 director of the National Air and Space Museum,
- 16 I soon met with film makers from the IMAX
- 17 corporation. Together with NASA and Lockheed
- 18 Corporation, we started planning a film using
- 19 IMAX images of earth seen from space and from
- 20 the ground to show the general public the
- 21 delicate balance of energy sources that sustain
- 22 both climate and life on earth.

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1 Our award film -- our award-winning film "Blue Planet" released in 1990 shows the effects of deforestations and industrial gases on the atmosphere and argued for an economy based on renewable energy and healthy forests. 6 Al Gore, at the time still in the U.S. Senate, had similar concerns and repeatedly brought U.S. business and religious leaders to the museum for special showing of "Blue Planet" to impress on them our collective 10 11 need for sustaining earth. This was 25 years ago. Since then, 12 13 the pace of generating renewable energy has 14 accelerated. Exelon realizes this recently, and Exelon spokespersons speaking for CEO David 16 Crane declared they would have to close down several Illinois reactors if they failed to 17 secure contracts in eastern seaboard states and D.C. Exelon's future thus depends on a 19 20 regional bailout which D.C. should definitely 21 reject. 22 I ask the Public Service Commission

- 1 to adhere to its original decision not to tie
- 2 our City's future to Exelon power plants when
- 3 cleaner, less costly alternatives exist.
- 4 CHAIRMAN KANE: Thank you very much,
- 5 Mr. Harwit.
- 6 Thank all of you. I would again
- 7 invite you if you want to submit your written
- 8 testimony or any additional comments for the
- 9 record to the secretary's office.
- 10 We are going to take a break again.
- 11 Our court reporter has been working, and we
- 12 need to take a 15-minute break. If you need a
- 13 little longer...
- 14 (A short recess was taken.)
- 15 CHAIRMAN KANE: We are back on the
- 16 record in the community hearing in Formal Case
- 17 1119. We are getting a little bit -- actually
- 18 ahead of schedule that we had planned, so I
- 19 know that there may have been some people who
- 20 were in the first 1 to 75, I think we got up to
- 21 78, who were planning to come but were not here
- 22 when I called them, so I'm going to go back

- 1 first through the early ones and see if any of
- 2 those people have come in.
- 3 Antonio Francis, Pat Bahn, Mike
- 4 Ewall, Sarah Saylor, Sam Jordan, Tamara Smith,
- 5 Mykiel Rausu-Bey, Kirby Vining, Deborah Shore,
- 6 Mary Beth O'Quinn, Renee Bowser, Eric Evans,
- 7 George Fenderson, Pedro Alfonso.
- 8 Come forward.
- 9 Shavon Smith, Bonnie
- 10 Fogel and Anthony Dinkins. And Matthias
- 11 Paustian. Very good.
- 12 Mr. Alfonso, we will start with you.
- MR. ALFONSO: Thank you very much,
- 14 Chairman Kane, Commissioner Fort, Commissioner
- 15 Phillips.
- 16 My name is Pedro Alfonso. I'm
- 17 chairman and CEO of DCI certified business
- 18 enterprise by the name of Dynamic Concepts,
- 19 Inc. It has been operating in the district for
- 20 37 years and I'm a Ward 4 resident. Dynamic
- 21 Concepts, Inc., is a technology infrastructure
- 22 and utility construction enterprise with over

- 1 250 employees.
- 2 I have monitored this merger
- 3 proposal when it was formally announced in
- 4 April of 2014 with much interest and openness.
- 5 In years past, I have participated in formal
- 6 cases before the commission serving as a
- 7 witness on behalf of the OPC opposing electric
- 8 utility rate increases and in recent years
- 9 appeared before this same commission to voice
- 10 concerns as to the reliability issues of
- 11 Pepco's net worth and how it affected our local
- 12 small businesses.
- 13 Today, I'm testifying in support of
- 14 the merger between Pepco and Exelon which as it
- 15 stands would markedly improve Pepco's
- 16 operations, its services to customers, its
- 17 utility innovation opportunities which will
- 18 support the district sustainability goals and
- 19 provide diversity and inclusion opportunities
- 20 for certified business enterprises.
- 21 Today, I come before you to applaud
- 22 the mayor and the two companies for listening

- 1 to the interests of residents, its utility
- 2 customers and other important stakeholders
- 3 which has resulted in additional enhancements
- 4 to the original proposal in the areas of
- 5 reliable service, affordable rates and
- 6 sustainability while simultaneously supporting
- 7 economic growth and workforce development in
- 8 the District of Columbia. As a small business
- 9 owner, reliable service and related service
- 10 costs are of premiere importance to me as a
- 11 factor in ability to sustain our company.
- 12 When the electric distribution
- 13 system was challenged some years ago, and I
- 14 want to applaud Pepco for the improvement it's
- 15 made, it had a real impact on the bottom line
- 16 of small businesses. Sustained power outages
- 17 impact a small business ability to function as
- 18 employees have to be released from work,
- 19 important deadlines cannot be met, data is lost
- 20 and the end user receives compromised services.
- 21 The current proposal commits to build on the
- 22 achievements that have already been made in

- 1 approving reliable service. I know that Exelon
- 2 has committed to exceeding the reliability
- 3 standards imposed by the commission and to be
- 4 subject to stiff penalties should they not.
- 5 This merger, I have come to
- 6 understand, will result in reduced service
- 7 costs which would be passed on to consumers and
- 8 customers. Based on my experience as a
- 9 business owner, it is significant benefit when
- 10 we can all realize improved services would
- 11 reduce costs. I have also researched the
- 12 record of Exelon concerning diversity and
- 13 inclusion and it's stellar. Pepco has also
- 14 built its own track record of including diverse
- 15 supplies in its lines of business. Most
- 16 importantly, I am aware that the commission
- 17 monitors local participation in diversity very
- 18 closely to a memorandum of understanding with
- 19 the commission, and I commend the commission
- 20 for doing so.
- 21 As a small business owner, it is
- 22 critical that corporation partner will local

- 1 enterprises to deliver services to local
- 2 communities. This is -- enhances the economics
- 3 for everyone, and strengthens the economic base
- 4 of the local jurisdiction which is our District
- 5 of Columbia. This results in more tax revenue
- 6 through contracting in local jobs which
- 7 translates into more resources to invest in the
- 8 priorities of the district, including but not
- 9 limited to education, healthcare,
- 10 transportation and economic development.
- In closing, this is an important
- 12 time for the district. This merger
- 13 substantially advances the District of Columbia
- 14 in both direct and indirect ways, stable rates
- 15 for a period of four years for residential
- 16 customers, customer credits, energy assistance,
- 17 enhancements for low income residents, bill
- 18 forgiveness for select customers, investment in
- 19 alternative energy resources and innovations,
- 20 reliability improvements, investment in job
- 21 training programs for those jobs that will be
- 22 created as a direct result of this merger,

- 1 stable commitment to charitable causes and the
- 2 ongoing and direct benefits to the local
- 3 economy which are substantial.
- I respectfully urge you, the
- 5 commission, to approve this proposal which will
- 6 strengthen our local utility while maintaining
- 7 local oversight and accountability. Thank you.
- 8 CHAIRMAN KANE: Thank you, Mr.
- 9 Alfonso.
- 10 MS. FOGEL: Good afternoon, Madam
- 11 Chair and members of the commission. My name
- 12 is Bonnie Fogel, I'm the founder and executive
- 13 director of Imagination Stage and the founder
- 14 and executive director of Imagination Stage, a
- 15 not-for-profit theater in arts education center
- 16 headquartered in Bethesda, Maryland, where we
- 17 serve approximately 110,000 children and
- 18 families each year. We are also newly
- 19 incorporated in Washington, D.C. as Imagination
- 20 Stage D.C., a not-for-profit company, and I'm
- 21 here to testify in support of the Pepco-Exelon
- 22 merger.

- We have been in business since 1979
- 2 and we have offered arts education services and
- 3 theater production in Washington, D.C. for at
- 4 least 25 years. Most recently this month, we
- 5 brought 10,000 children to the national theater
- 6 on Pennsylvania Avenue to see a free production
- 7 of the BFG. That is the Big Friendly Giant,
- 8 and these were children from D.C. public
- 9 schools and the D.C. public charter schools.
- 10 We also paid for transportation, teacher
- 11 activity guides and a video that featured
- 12 careers in theater. In this endeavor, we were
- 13 much aided by Pepco, a significant funder of
- 14 this project. Like many others in the
- 15 not-for-profit community, Imagination Stage is
- 16 most thankful to Pepco for its continuing and
- 17 most generous support. We appreciate their
- 18 stated and ongoing commitment to the nonprofit
- 19 community in that they have guaranteed a
- 20 further commitment of 19 million over the next
- 21 ten years to nonprofits that serve D.C.
- 22 residents.

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1	We and all other not-for-profits who
2	are fortunate to be supported by Pepco and
3	those for whom Pepco will be in their future,
4	are extremely grateful for this generous and
5	ongoing commitment. Imagination Stage enjoys
6	not only Pepco's financial support but also
7	their service on our boards and committees. We
8	consider our relationship to be a partnership
9	and one that has continued for years.
10	Most recently, a Pepco employee
11	chaired our annual gala and there have been
12	years of involvement. We believe that the
13	proposed merger will be a good thing for
14	Washington, D.C., bringing Pepco together with
15	Exelon will provide residential bill credits,
16	low income assistance, fewer and shorter
17	outages, a cleaner and greener D.C., an
18	investments in local jobs, local
19	not-for-profits and the local economy.
20	We hope you agree with us that Pepco
21	and Exelon are doing everything in their power
22	to be excellent corporate citizens. We support

- 1 the merger and respectfully encourage you to do
- 2 so. Thank you so much for the opportunity.
- 3 CHAIRMAN KANE: Thank you, Ms.
- 4 Fogel.
- 5 Mr. Paustian.
- 6 MR. PAUSTIAN: Thank you, Chairman
- 7 Kane, commissioners. I want to thank you for
- 8 giving me the opportunity to testify here
- 9 today. My name is Matthias Paustian. I'm a
- 10 resident of D.C. I work here and the opinions
- 11 I express are my own. I don't represent any
- 12 institution or company.
- I strongly urge you to reject this
- 14 merger. I oppose it on the following grounds:
- 15 There is an inherent conflict of financial
- 16 interest. There is a conflict of interest with
- 17 regard to sustainable energy between Exelon and
- 18 the expressed wish of the D.C. residents and
- 19 ratepayers, and I have grave concerns about the
- 20 democratic process.
- 21 With regards to the financial
- 22 interest, it is my opinion that the ultimate

- 1 goal of the merger is to find a broader rate
- 2 payer base upon to which ultimately distribute
- 3 the costs of the aging fleet of nuclear power
- 4 plants and the cost of decommissioning that are
- 5 as of yet unfunded, and while it may be
- 6 formally be true that there is rules and
- 7 regulations that prohibit those, it is
- 8 ultimately difficult to judge what money is
- 9 used for what purposes and therefore, I urge
- 10 you to look to the case of Ohio where similar
- 11 instances have resulted in a takeover of costs
- 12 of -- for the nuclear fleet.
- 13 Clearly, I know in a case of a pure
- 14 distribution company, the goal is to buy cheap,
- 15 charge a mark up that reflects cost of
- 16 distribution to reliability of service, and
- 17 then pass on that cheap cost to the ratepayers.
- 18 In this case, we have a horizontal integration
- 19 where the interest is to sell expensive and
- 20 find ways to pass that on. And in fact, the --
- 21 it is my opinion that the extra cost that
- 22 you're -- ultimately we would allow to be

- 1 passing on to the ratepayers is approximately
- 2 equal to the amount of money that will -- that
- 3 is currently proposed to pay above market
- 4 prices. I do not see how that could ever be
- 5 recovered by so-called efficiency gains and
- 6 therefore, you can sort of gauge the access
- 7 pressure by the price at which the stock is
- 8 purchased above the current market price in the
- 9 proposed merger. That is the access burden
- 10 that you would be putting on the D.C.
- 11 ratepayers.
- 12 With regard to sustainable energy,
- 13 D.C. has a clear policy here. They would like
- 14 us to move towards sustainable energy,
- 15 renewable energy, and Exelon has clearly in the
- 16 hearings earlier expressed that at heart, it is
- 17 diametrically opposed to those goals, and it
- 18 has made certain provisions in the new offer
- 19 that are minuscule in quantity. Solar
- 20 proposals are not nearly -- it is not even
- 21 clear whether the extra solar that is being
- 22 proposed is additional. There is no penalty if

- 1 it doesn't come forth, and tiny as a fraction
- 2 of what we would like to do, so I am not at all
- 3 persuaded by the extra provisions for
- 4 sustainable energy that are made in those --
- 5 the new proposal.
- 6 Finally, the democratic process, I
- 7 find it personally very doubtful whether you
- 8 should grant a merger based on the idea that
- 9 there is something that is inherently not in
- 10 the interest of the public at large based on
- 11 the argument that certain site payments to
- 12 small minority groups have been made. Certain
- 13 provisions not to increase rates for certain
- 14 subgroups of the population.
- The testimony that has been given
- 16 here, it's wonderful that Exelon supports
- 17 certain charitable causes but the revenues
- 18 ultimately come from the ratepayers.
- 19 Ratepayers are free to make donations to
- 20 charitable causes on their own right. We do
- 21 not need Exelon to collect electricity rates to
- 22 then pass out to these charities. I love all

- 1 the work these charities are doing and I would
- 2 like rates to stay low for a short period of
- 3 time but I know where this is going.
- 4 Ultimately, the money will be drawn
- 5 out of our own pockets much faster than anybody
- 6 now can anticipate, and so to conclude, on
- 7 these three grounds, I strongly urge you to put
- 8 the what on -- of all these people who were not
- 9 properly represented in the process of the new
- 10 deal. The people who didn't sit down with the
- 11 mayor, the ones that maybe currently aren't
- 12 even born. My children will ultimately have to
- 13 live in this new world. The decisions you make
- 14 will have grave influences for many, many years
- 15 to come, and I appreciate you taking the view
- 16 of those that are taking a balanced approach
- 17 towards the goals of the public at large rather
- 18 than special interests. I thank you very much.
- 19 CHAIRMAN KANE: Thank you very much.
- 20 MS. SMITH: Good afternoon. Thank
- 21 you for the opportunity to speak before you
- 22 today. My name is Shavon Smith, I'm a resident

- 1 of Ward 8. I'm also a business owner in the
- 2 district. I have a law practice where I
- 3 represent small to medium-sized businesses and
- 4 I support the merger both as a business owner
- 5 and as a resident. As a Ward 8 resident, I
- 6 purchased my home in Congress Heights in 2008,
- 7 and since then, I've incurred significant power
- 8 outages especially in the summer months or when
- 9 there is a storm, so I am looking forward to
- 10 the merger for more reliable service so that I
- 11 can enjoy my home and not have long periods of
- 12 interruption.
- 13 Also, as a Ward 8 resident, east of
- 14 the river sees some of the city's highest
- 15 unemployment. So I am in favor of the merger
- 16 for increased workforce development and jobs in
- 17 the city which are really crucial east of the
- 18 river.
- As a business owner who supports
- 20 other business owners, I know how much
- 21 community, small businesses or micro businesses
- 22 even rely on nonprofits as they're starting

- 1 their business, so I support the merger because
- 2 I know that funds will go to help increase
- 3 community funding and programs, especially
- 4 those nonprofits that focus on generating the
- 5 economy by working with small businesses. So
- 6 as a resident and as a business owner, I ask
- 7 the board to approve the merger. Thank you.
- 8 CHAIRMAN KANE: Thank you very much,
- 9 Ms. Smith. Thank you all.
- 10 We will continue going through the
- 11 list of people who were not here. Charles
- 12 Shipp, Shelore Williams, Janice Davis, Harry
- 13 Wingo, Nina Dodge, Angela Franco, Wilma Harvey,
- 14 Dr. E. Faye Williams, Tania Miller, Albrette
- 15 "Gigi" Ransom, Richard Lee, Melanie Coburn,
- 16 London Thomas, David Freeman.
- 17 Start, Ms. Williams.
- MS. WILLIAMS: Good afternoon,
- 19 honorable chairman and honorable members of the
- 20 commission, my brothers and sisters. I am
- 21 indeed pleased to be here. My name is E. Faye
- 22 Williams and I am national -- head of the

- 1 members of the National Congress of Black
- 2 Women. Our national office is here in
- 3 Washington, D.C., it's been here for 31 years.
- 4 We were founded by Congresswoman Shirley
- 5 Chisholm, and we represent women and their
- 6 families. I'm one of the leaders of the Equal
- 7 Rights Amendment, so naturally, when I looked
- 8 at the leaders of Exelon and Pepco, I was
- 9 intrigued and surprised and very, very pleased
- 10 that we have Donna Cooper over at Pepco and
- 11 that we have Ms. Sherrod over at Exelon. I'm
- 12 sure that that helped me in terms of looking at
- 13 their diversity, so I'm very pleased with this
- 14 to see that they have such a high level of
- 15 women in their organizations. Now we are an
- 16 organization that represents women, so
- 17 naturally, we want women to rise and to be seen
- 18 in companies. And as a result, I attended a
- 19 lot of meetings and I studied a lot about these
- 20 organizations to see what they were like,
- 21 because I knew that in the end my members were
- 22 going to ask me what kind of organizations

- 1 these were that were merging.
- Well, of course, from experience we
- 3 know about Pepco and how it has helped
- 4 organizations, nonprofit organizations like
- 5 ours in the District of Columbia so we were
- 6 very pleased with that, and the gentleman
- 7 mentioned something a little while ago about
- 8 the money coming from the taxpayers. Of course
- 9 those of us who are in charitable organizations
- 10 who work in them are also taxpayers and we
- 11 welcome the fact that these companies want to
- 12 use a part of our taxes to pay for those who
- 13 cannot help themselves.
- 14 We are very pleased about that, so
- 15 that is one of the things that attracts us to
- 16 the Exelon and Pepco proposed merger. We are
- 17 very pleased and convinced that the merger will
- 18 be beneficial in our community to all of our
- 19 members and we are in total support of that.
- 20 And this is for my organization, the National
- 21 Congress of Black Women, where we do have
- 22 chapters all across the country.

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1	We certainly can use that \$10.5
2	million for our green building funds. We are
3	in favor of that. We have been working with
4	the White House on that and we certainly know
5	that the \$3.5 million for renewable energy can
6	be very beneficial to this city. We know that
7	the 16.15 million for low income energy
8	assistance is very helpful. I once worked for
9	as chief of staff for the late counsel
10	member, Marion Berry, and I know how many
11	people need that energy assistance, so it will
12	be well spent and we will be able to better do
13	that with this proposed merger.
14	I know that the \$3.5 million for
15	energy efficiency, the energy efficiency
16	program will be welcomed and it's much needed
17	in the city. Now, I am blessed to live over in

18 southwest where we almost never have a power

19

20

21

22

outage, but I do have friends in the city who

have them sometimes and, knock on wood, don't

have great people over there. But in support

bring it over there, we are just blessed and we

- 1 of those in other parts of the city who do
- 2 experience these power outages, so I certainly
- 3 want to see this merger come about so that the
- 4 services can be improved.
- 5 And of course, we know that the \$14
- 6 million in direct bill credits for residential
- 7 customers will be much needed, it's much
- 8 needed. 25.6 million to offset distribution
- 9 rate increases up through March of 2019.
- 10 That's going to be useful to the people of our
- 11 city.
- 12 The merger is a blessing for so many
- 13 people who are experiencing those shortages and
- 14 we want to be of help to them. We and the
- 15 National Congress of Black Women are with the
- 16 workforce project in D.C. under project
- 17 empowerment. We have people in our office who
- 18 we know need help and assistance so we are
- 19 always eager to do that, so we know that that
- 20 workforce development pledge of \$5.2 million,
- 21 that is much needed in the District of
- 22 Columbia, and we are glad to be a part already

- 1 of trying to help to develop that workforce.
- 2 We need more help, so we are very, very excited
- 3 about this proposed merger.
- 4 We want to continue to work with
- 5 Pepco as it is strengthened through this
- 6 proposed merger with Exelon and we urge you to
- 7 vote in favor of this merger.
- 8 CHAIRMAN KANE: Thank you very much,
- 9 Ms. Williams.
- 10 MS. WILLIAMS: My name is Shelore
- 11 Williams and I want to thank you for holding
- 12 this hearing. I want you to also know that I
- 13 asked to testify at this hearing in support of
- 14 the merger.
- I am a resident of Ward 1, Columbia
- 16 Heights, and have been all my life. I support
- 17 this venture as an interested person because
- 18 since the 1980s, I have worked with community
- 19 organizations that support progress and
- 20 development and positive change to dying or
- 21 dead communities. I have attended and
- 22 graduated from the District of Columbia public

- 1 schools, college and the university, and I
- 2 received my J.D. from Georgetown University Law
- 3 Center. I have served on committees that I
- 4 have lived in as a civic association president,
- 5 advisory neighborhood commissioner and from
- 6 1995 to 2002, I was proud principal of St.
- 7 Augustine Roman Catholic Church School. I am
- 8 past chair of the board of directors for the
- 9 development corporation of Columbia Heights
- 10 under the leadership of Robert L. More, so I
- 11 support this merger even after reading the fine
- 12 print in the promotional handout.
- I believe since 2001, Pepco has
- 14 served the residents of the District of
- 15 Columbia but please recall that before 2001,
- 16 the district experienced the 1968 riots that
- 17 destroyed the promise and the hope of a
- 18 community advancement for the district and for
- 19 about 40 years, there was no development or
- 20 very little development. And within the time
- 21 that Pepco came in 2000, around 2001, about ten
- 22 years later up to the present, the District of

- 1 Columbia decided to have a mass development
- 2 plan, more housing, more condominiums, more
- 3 increased density, building heights, they
- 4 increased it, they increased the parking meters
- 5 and they made parking lots into office
- 6 buildings. I'm sure we can remember in 2010
- 7 when the Washington Post conducted and reported
- 8 and protested all of the outages and the
- 9 duration of the outages in the District of
- 10 Columbia. My neighbors and I experienced the
- 11 unexpected challenges, including keeping the
- 12 electricity on even when you paid the bill,
- 13 that the new advancement and new development
- 14 could bring. And it did bring a challenge to
- 15 Pepco.
- 16 The rollouts increased, the
- 17 electricity service was off every now and then.
- 18 But the people decided they needed Pepco to
- 19 keep the level of electricity power regardless
- 20 of the increased development, residential or
- 21 commercial, regardless to the increased and
- 22 strange temperatures, seasonal temperatures

- 1 that we had not experienced before, and
- 2 regardless to the rise of cost of wages,
- 3 equipment and production.
- 4 Pepco's commitments and reputation
- 5 to provide safe and reliable service at a
- 6 reasonable cost became an issue. The residents
- 7 demanded change. Now you know that when you
- 8 demand change, you cannot continue to do the
- 9 same thing and expect a different result. So I
- 10 commend Pepco for acknowledging that they
- 11 needed to do something and to respond to this
- 12 district. And they have offered this change.
- 13 I personally commend Pepco for recognizing this
- 14 problem. Exelon and Pepco, the merger, will
- 15 not interrupt employment for two years. What
- 16 does that mean? That gives the employees of
- 17 the District of Columbia, of Pepco, time to
- 18 acknowledge new development, new merger, the
- 19 one thing -- I know one thing.
- I believe that Exelon has said that
- 21 for two years, for two years, if your
- 22 electricity bill has not been paid for two

- 1 years, they will forgive it. Now how many
- 2 times do you want Pepco or some utility agency
- 3 to forgive your debt that is two years old. So
- 4 I commend this merger.
- 5 I support this merger and I ask you
- 6 to do the same. Thank you very much.
- 7 CHAIRMAN KANE: Mr. Freeman.
- 8 MR. FREEMAN: May it please the
- 9 commission. First of all, I want to commend
- 10 you folks for sitting through all this. I mean
- 11 with patience and with a smiling demeanor. I
- 12 have been in your spot. It's really hard work.
- 13 But let me -- at the end of the day, each of
- 14 you have to make a decision all by yourself and
- 15 together, and that is what this is all about.
- 16 My name is David Freeman. I have
- 17 spent the last 40 years as the CEO of large
- 18 utilities, the size of these people that are
- 19 before you, the Tennessee Valley Authority, the
- 20 New York Power Authority, the L.A. Department
- 21 of Water and Power, so I have been inside the
- 22 utility curtain, and I may be able to provide

- 1 an insight into this that the other witnesses
- 2 that have not had my experience don't have.
- 3 These utility companies are
- 4 resistant to change. I mean, I have been in
- 5 there. They built these nuclear and coal-fired
- 6 power plants and they are soul brothers. They
- 7 love them. And they want to keep operating
- 8 them and anybody who proposes wind and solar is
- 9 just questioning their soul. What you are up
- 10 against are companies, and I as the CEO of one
- 11 of them know what I'm talking about, that are
- 12 very resistant to change. Now I am speaking
- 13 for myself, but I am a self-appointed
- 14 representative of Mother Nature who is the
- 15 44,800 pound gorilla that is hovering over this
- 16 hearing, and I will tell you, and I'll look you
- 17 straight in the eyes and tell you, she will
- 18 dominate every decision that you make for the
- 19 rest of your lives.
- We are in a new era where the only
- 21 issue that counts is whether we can shift away
- 22 from the stuff that these guys are generating

- 1 with now to renewable energy, 100 percent in
- 2 the next 35 years, the family doctor, the
- 3 climatologists are telling me we have a
- 4 pointless diet and we need to get off of it
- 5 three percent a year so that we are at zero
- 6 greenhouse gases in 35 years.
- We need to convert Pepco from a
- 8 utility to a traffic cop, orchestrating how to
- 9 decentralize energy to central energy and the
- 10 efficiency and everything can be harmonized.
- 11 You've started doing that. You have got a
- 12 terrific job ahead of you to make that happen
- 13 with one little dinosaur, but what you've got
- 14 is a great big dinosaur trying to mate with the
- 15 two dinosaurs and approving that merger is
- 16 putting yesterday together with the day before
- 17 yesterday when you need to deal with tomorrow.
- 18 And I think that this commission has
- 19 already decided this case once, and the
- 20 yardstick for what is right and wrong, you have
- 21 established, and what is -- what we have now is
- 22 a lot of pressure from a lot of people who want

- 1 to make a lot of money and I don't blame them,
- 2 I don't blame, you know, Exelon and those
- 3 people trying to make more money. That is what
- 4 they are all about. But you stand on behalf of
- 5 the public interest. You have identified what
- 6 the public interest is and you know what it is
- 7 and really, I feel sorry for you in a way but I
- 8 admire you both, because you have to make a
- 9 decision that is the equivalent of what the
- 10 U.S. Senate voted on, on whether we go to war
- 11 with Iraq or not, and everybody is going to
- 12 remember how you vote for the rest of your
- 13 lives.
- I mean, every once in a while, a
- 15 relatively obscure agency has the spotlight.
- 16 You have got the spotlight. All three of you,
- 17 and you are going to decide whether your name
- 18 goes into a book called profiles in courage or
- 19 whether it goes into another book that somebody
- 20 might cruelly label sold out.
- 21 And the decision is up to you. I
- 22 have every confidence that you will make the

- 1 right one but I just think you need to know
- 2 what the stakes are. They've never been
- 3 larger. Thank you.
- 4 CHAIRMAN KANE: Thank you, Mr.
- 5 Freeman.
- 6 Mr. Wingo.
- 7 MR. WINGO: Good afternoon, Madam
- 8 Chair, commissioners. My name is Harry Wingo.
- 9 I'm president and CEO of the D.C. Chamber of
- 10 Commerce, which since 1938 has promoted the
- 11 growth of our local economy and in doing so,
- 12 has supported improving the quality of life for
- 13 all, through partnerships between business,
- 14 government and the community.
- Thank you for the opportunity to
- 16 appear before you to support the merger and to
- 17 support the proposed settlement, which has
- 18 reopened this proceeding. I'm pleased with the
- 19 proposed settlement's commitments which I feel
- 20 are not only in the business interest of the
- 21 city but also in the public interest.
- 22 Particularly the enhanced benefits to customers

- 1 and businesses by including residential bill
- 2 credits, power out reduction, and investment in
- 3 local jobs and the local economy.
- 4 The district actually deserves a
- 5 world-class utility company that has the scale
- 6 and resources necessary to guarantee
- 7 affordability, reliability and sustainability
- 8 for residents and ratepayers which includes, of
- 9 course, our members, businesses large and small
- 10 throughout the city. It's my understanding and
- 11 beyond, it's my understanding that the new
- 12 proposal will more than double direct benefits
- 13 to customers in some instances, and will do so
- 14 in a way that moves service offerings into the
- 15 future. This is really important. The ability
- 16 to adjust for changed circumstances and to have
- 17 that scale and capability is something that
- 18 will improve Pepco's ability to serve. For one
- 19 example, its provision of additional clean and
- 20 green energy.
- 21 Finally, I'm convinced that the
- 22 proposed settlement will enable the development

- 1 of other innovative infrastructures such as
- 2 smart grid technology which I have personally
- 3 seen. I have worked at a smart grid company, I
- 4 have worked at technology companies, and I know
- 5 how the whole deal is changing. So it's
- 6 important that we understand that we have to
- 7 enable our utility to have what it needs to
- 8 move us into the future.
- 9 I feel this merger will advance in
- 10 the district, best practices that are already
- 11 in place in the jurisdictions in which Exelon
- 12 currently operates. One such best practice is
- 13 the vigorous program of support for local jobs
- 14 and workforce development. Also the merger
- 15 will promote further diversity and inclusion of
- 16 which Pepco has a good track record but I know
- 17 that Exelon also has a fantastic track record
- 18 on engaging minority suppliers and contractors,
- 19 so I have every confidence that this merger
- 20 will support promotion of businesses through
- 21 the development opportunity to contract with
- 22 this utility. That's good news for

- 1 veteran-owned businesses, female-owned
- 2 businesses, minority-owned businesses. A very
- 3 important thing for the city and for the
- 4 chamber of course.
- 5 For these reasons, I'm confident
- 6 that if approved, the merger of PHI and Exelon
- 7 will accrue to the benefit of all stakeholders
- 8 in the District of Columbia and it's for this
- 9 reason I would respectfully urge you to support
- 10 the proposed settlement and ultimately to
- 11 support the merger of Pepco and Exelon. Thank
- 12 you.
- 13 CHAIRMAN KANE: Thank you very much,
- 14 Mr. Wingo. Thank you all of you.
- The next group I'm going to call
- 16 Camelia Mazard, Adrian Ganio, G. Lee Aikin,
- 17 Maria Patricia Corrales, Dr. Eileen
- 18 Crawford-Taylor, Sheila Reid, Nick Reid, Tanya
- 19 Hinton, Terry Lee, Marqus Bigelow, Samuel
- 20 Batts, Bernice Rink, Alberta Gaskins.
- 21 Come forward. You are?
- MS. RINK: Bernice Rink.

245 1 CHAIRMAN KANE: Bernice Rink, very 2 good. Alberta Gaskins, Allen Burris, Dr. 3 Sheila Brooks, Charles Brown, Jr., Beverly Short, D Morris Michael, James J. Fournier, 5 Esquire, Lawrence E. Jackson, David Arkush, 7 Talib Karim, Winifred Carson-Smith, Lennette Watts, Sean Cahill we already heard from. Rod Woodson, he was here earlier. 9 Sheila Westfield, James Riley McGrit, Cora Williams, Nathaniel Catlett, Earl Sullivan, 11 12 Samuel Tramal, James Cooke, William Snape. 13 MS. KUROSE: I'm testifying for 14 William Snape. 15 CHAIRMAN KANE: You're testifying for William Snape. Okay. That is four. 16 All 17 right. MS. AIKIN: I am G. Lee Aikin. 18 appearing as an officer in the D.C. Statehood 19 20 Green Party. I have been a past and possibly 21 future candidate for that party and I would 22 like to speak to the 800 pound gorilla in the

- 1 room that has paid people \$15 an hour to be
- 2 here with green shirts, green hats, green
- 3 signs, and I would like to say I pay for my own
- 4 green shirts and my own green signs. I don't
- 5 need an 800 pound gorilla because I am a wild
- 6 cat.
- 7 Anyway, I want to thank you for
- 8 hearing our voices today. I hope your rumps
- 9 are going to hold out. I previously recorded
- 10 to you my concerns early in the year regarding
- 11 potential earthquake danger to Exelon's 23
- 12 nuclear plants, and I was sorry to hear that
- 13 Carter Barron had sustained earthquake damage,
- 14 and I would ask you folks to please be sure to
- 15 check the earthquake standards for each plant
- 16 that D.C. ratepayers would help pay for, should
- 17 the worse happen as it did in Japan and we have
- 18 been having an increase in earthquakes
- 19 recently.
- 20 Anyway, I was against the merger
- 21 previously and after reading the references at
- 22 the end of my testimony, I am even more against

- 1 it and I hope you will look at those references
- 2 and pull them up on your computers.
- 3 Today, I want to call your attention
- 4 to the aging nature of the Exelon stable of
- 5 nuclear plants. It has been stated it would
- 6 cost one billion to shut down a nuclear plant.
- 7 The 79 million that they want to give our
- 8 people is one-twelfth of one single cost like
- 9 that. And frankly, I think the D.C. Government
- 10 should be supporting our charitable and other
- 11 community pillars, not Exelon.
- 12 200 nuclear reactors are slated to
- 13 be shut down by 2040, and there has been very
- 14 little experience in learning how to do that,
- 15 but looking at one specific example, we find
- 16 the San Onofre nuclear power plant in southern
- 17 California, because of premature wear on
- 18 important parts, in June 2013, the complete
- 19 closure of the plant was announced to begin
- 20 early next year. The Nuclear Regulatory
- 21 Commission believes this process will take
- 22 around 20 years, costing \$4.4 billion. Do you

- 1 really want to risk subjecting us all, to those
- 2 kinds of costs?
- In Illinois, Exelon has warned that
- 4 it would have to close three nuclear plants,
- 5 quote, unless consumers chip in to reward them
- 6 for producing environmentally-friendly
- 7 electricity, unquote.
- 8 Recently -- recently introduced
- 9 Illinois legislation, quote, would create a
- 10 financial reward for generators that produce,
- 11 quote, clean energy, which does -- doesn't
- 12 create harmful green health, greenhouse gases,
- 13 unquote, but what about all those nuclear
- 14 wastes? The ratepayers would finance this law
- 15 and apparently they don't want to acknowledge
- 16 the environmental danger and cost of spent
- 17 nuclear fuel. Do we really want to be under
- 18 the thumb of a company which is already
- 19 coercing the Illinois legislature to finance
- 20 its uneconomic business model?
- 21 In the U.S., four reactors were
- 22 permanently closed in 2013, quote, a glut of

- 1 shale, gas, government-subsidized wind power
- 2 and slack demand slashed power prices more than
- 3 40 percent since 2008, making it hard to
- 4 justify costly repairs or continue operations
- 5 of aging nuclear units.
- 6 Given current economics with natural
- 7 gas prices, it is very hard for nuclears to
- 8 compete, to quote an expert. Exelon's Clinton
- 9 facility in Illinois is among the fear
- 10 generators, it may be shut down from either
- 11 political or financial pressure. This is a
- 12 quote from one of my references.
- 13 Exelon underperformed the S&P
- 14 utility index in the past five years, this is
- 15 2013, and has seen stock prices fall from 2008
- 16 to 2013 by 62 percent. No wonder their
- 17 ratepayers are unhappy and want us to foot the
- 18 bill. Meanwhile, Exelon has projected about
- 19 900 million in additional costs for their
- 20 reactors for new Fukushima-related safety rules
- 21 over the next six years, four still to go,
- 22 according to regulatory findings.

250 1 Why on earth would you want us to pay for that? Exelon has 11 of its nuclear plants in Illinois, licenses for seven of them are expiring in from 7 to 12 years. When do their other 12 nuclear plant licenses expire? No wonder they want to own our D.C. ratepayers for all the billions of dollars that those 8 shutdowns will cost. 9 Please don't allow us to all become victims of Exelon's corporate strategy and need 10 11 to keep its stockholders happy. Currently, 12 D.C. produces about two-and-a-half percent 13 solar, which give us 800 jobs. Imagine how many jobs we will have if we have a cooperative 15 company building up to 20 percent solar, that would be another 3 or 4,000 jobs. 17 And I just want to thank you and say it is your duty to protect us, the residents, 18 19 of Washington, D.C. Hope you will do the job. CHAIRMAN KANE: Thank you very much. 20 21 Ms. Rink. 22 MS. RINK: I want to thank the

- 1 members of the Public Service Commission for
- 2 convening this important community hearing on
- 3 the settlement and the merger.
- 4 For the record, my name is Bernice
- 5 Rink, and I'm a long-term resident of the
- 6 District of Columbia, with 25 years as a Ward 4
- 7 resident.
- 8 I realize that there has been
- 9 extensive information shared with the residents
- 10 and with the shareholders regarding the merger.
- 11 I, too, have looked at that. My concern was
- 12 that of the rate.
- 13 And as a citizen and as a consumer,
- 14 I understand that there are going to be rate
- 15 increases. Why? Because I suffer with power
- 16 outages. And if I want things to go in the
- 17 ground, that's going to be costly. And if I
- 18 don't want power outages, then I'll have to pay
- 19 for that.
- 20 I think that this deal that the
- 21 merger that's coming forth, it helps in more
- 22 than one way. It brings jobs, and it brings

- 1 less power outages.
- I want to thank our mayor. I want
- 3 to thank you guys for convening and looking at
- 4 what they are proposing. And I support the
- 5 merger. And I hope that you will do the same.
- 6 Thank you.
- 7 CHAIRMAN KANE: Thank you, Ms. Ring.
- 8 MS. KUROSE: Hello.
- 9 CHAIRMAN KANE: Give me your name as
- 10 you're substituting for someone.
- 11 MS. KUROSE: I'm Stephanie Kurose.
- 12 CHAIRMAN KANE: G-R-O-S-S?
- MS. KUROSE: K-U-R-O-S-E.
- 14 CHAIRMAN KANE: K-U-R-O-S-E. Okay.
- 15 Got it. Thank you.
- 16 MS. KUROSE: Hello. My name is
- 17 Stephanie Kurose here on behalf of William
- 18 Snape testifying for the Center for Biological
- 19 Diversity and American University Law School.
- 20 I will keep this short and sweet.
- 21 The Center For Biological Diversity
- 22 has approximately 1 million members and

- 1 supporters overall and approximately 35,000 in
- 2 the district.
- 3 As Pepco ratepayers, both as
- 4 individuals and an organization, as I'd like to
- 5 make three points as to why we are in
- 6 opposition to this merger.
- 7 Number one, Exelon is a blatantly
- 8 antienvironmental corporation. It opposes
- 9 President Obama's clean power plan and is a
- 10 member of ALEC, who is also publicly
- 11 antienvironmental protection in all aspects of
- 12 state, District and federal policy.
- Number two, even if Exelon was a
- 14 good actor, which it is not, the idea of a
- 15 faraway power master is a horrible idea for
- 16 reasons already stated today.
- 17 We also want to emphasize that
- 18 Exelon has been against individuals experiments
- 19 via residential solar panels even and
- 20 especially for low-income residents.
- 21 This type of distributed renewable
- 22 energy is vital for our future. Exelon's

- 1 profit structure is simply not beneficial to
- 2 the District.
- 3 And point number three, we love
- 4 soccer, too, but the idea that the mayor,
- 5 Exelon or any other entity would attempt to
- 6 bribe D.C. residents with a speculative stadium
- 7 is insulting.
- 8 In conclusion, nothing has changed
- 9 with this new proposal. Please stay strong.
- 10 Reject this merger application as not in the
- 11 public interest. Thank you.
- 12 CHAIRMAN KANE: Thank you, Ms.
- 13 Kurose.
- 14 Yes.
- MS. WILLIAMS: Good afternoon,
- 16 Chairman Kane, Commissioner Doddy Fort and
- 17 Commissioner Phillips. Thank you for allowing
- 18 public comments on the proposed settlement that
- 19 is now a part of this merger application.
- 20 I am Cora Williams, president of
- 21 Ideal Electric, a certified business enterprise
- 22 which provides full-service wholesale

- 1 distribution of electrical and industrial
- 2 products.
- Founded in 1991, Ideal Electric is
- 4 an authorized distributor for more than 200
- 5 manufacturers. We are located in nearby
- 6 northeast Ward 5 in the District of Columbia.
- 7 As you are aware, I have been a
- 8 long-term contractor with Pepco supplying
- 9 electrical infrastructure products which helps
- 10 to ensure the ongoing provision of safe and
- 11 reliable electric services to Pepco customers
- 12 during normal times as well as during major
- 13 events.
- As a business owner that conducts
- 15 business in the electric utility industry and
- 16 also as a customer, I follow the industry very
- 17 closely.
- 18 I have monitored the proposed merger
- 19 between Pepco and Exelon since it was
- 20 originally announced. And I have taken all
- 21 opportunities to learn more about the proposal
- 22 and, more importantly, the outcomes that will

- 1 result from these two companies merging.
- I must note for the record that I'm
- 3 also a supplier for Exelon. Therefore, I have
- 4 personal knowledge regarding both companies.
- 5 Both Pepco and Exelon have a shared
- 6 culture around operational excellence and
- 7 diversity and inclusion. These two areas,
- 8 among others, are important to me, District
- 9 businesses and District residents for obvious
- 10 reasons.
- 11 After ongoing evaluation of the
- 12 proposal, I have conclude that, by combining
- 13 these two companies, the District of Columbia
- 14 and its residents and businesses will realize
- 15 greater benefits than can be currently provided
- 16 by Pepco alone. Therefore, I support the
- 17 merger of Pepco and Exelon.
- This merger will allow the companies
- 19 to share resources and executive management
- 20 practices that will result in more affordable
- 21 rates for customers, improve reliability,
- 22 ongoing commitment to the local community, and

- 1 has sustainability opportunities for workforce
- 2 and economic development enhancements and more
- 3 opportunities for local businesses.
- 4 Exelon has committed to
- 5 significantly improving reliability or being
- 6 subject to penalties should it not exceed the
- 7 reliability targets that have been established
- 8 by the Public Service Commission. Exelon has a
- 9 track record of being a top performing utility.
- 10 In fact, BGE was a low performer when compared
- 11 to the other utility. However, today, after
- 12 merging with Exelon, it, too, is a top
- 13 performing utility. And I cite this as an
- 14 example of delivering ongoing commitments made.
- 15 We are also personally familiar with BGE as we
- 16 are supplier to them as well.
- The mayor and other stakeholders are
- 18 focussed on the recurring concerns regarding
- 19 impact -- regarding rate impacts post-merger.
- 20 There are many detailed rate relief mechanisms
- 21 advanced to provide direct rate relief to
- 22 residential customers in the shorter term,

- 1 including bill credits, distribution rates to
- 2 offset for four years, forgiveness of a
- 3 category of customer bills, and energy
- 4 assistance for those most in need.
- 5 In the longer term, by combining the
- 6 two companies, operational efficiencies will
- 7 result, and the related savings will be passed
- 8 on to our customers. The outcome will be lower
- 9 future rates based on reduced cost to provide
- 10 services.
- 11 As a small business owner, I'm
- 12 personally moved by the efforts that have been
- 13 undertaken to promote additional opportunities
- 14 for certified businesses as well as workforce
- 15 development training programs.
- Pepco is committed to hire over a
- 17 hundred additional union employees, but
- 18 training programs are needed to create a viable
- 19 pipeline for district residents connecting them
- 20 to the new employment opportunities.
- In closing, we have so many benefits
- 22 that are on the table. Therefore, I again

- 1 request the approval of the merger between
- 2 Pepco and Exelon. It is in our interest.
- 3 Thank you.
- 4 CHAIRMAN KANE: Thank you, Ms.
- 5 Williams.
- 6 Thank you all of you.
- 7 Let's see. Earl Sullivan, Keith
- 8 Silver, Timothy Shaw. We already did Ms.
- 9 Gomillion. Leona Redmond, Monique Sullivan,
- 10 Gloria Murchison, and Francis Prophet.
- 11 That concludes the list of witnesses
- 12 that we have signed up for today.
- 13 Secretary Roberts, is there anyone
- 14 that walked in who signed up? If you would ask
- 15 them to come through.
- You'll need to see the secretary's
- 17 office. If she has your names and you signed
- 18 up, we will be able to get to you today.
- 19 Yes, sir?
- 20 AUDIENCE MEMBER: I submitted a
- 21 printed statement outside. Is that like
- 22 signing up, or do I need to sign up separately?

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1	CHAIRMAN KANE: If you'd speak to	
2	the if you have questions about the process,	
3	speak to the secretary's office personnel.	
4	All right. Okay. Catherine Plume,	
5	Ilene Jefferson, Jose Suero.	
6	You Mr. Suero?	
7	MR. SUERO: Yes.	
8	CHAIRMAN KANE: Ah.	
9	And you are?	
10	MR. KARIM: Mr. Karim.	
11	CHAIRMAN KANE: Oh, okay. Yes. I	
12	before. Okay. Karim.	
13	Patricia Stocks? Patricia Stocks?	
14	Are there people out there still,	
15	Brenda?	
16	Okay. Keith Sellars, London Thomas.	
17	Gwendolyn Johnson we already heard from.	
18	All right. So I'll start with this	
19	group. And I'll start with Ms. Plume.	
20	MS. PLUME: Thank you.	
21	Hi there. I'm Catherine Plume, and	
22	I'm a 17-year resident of the District of	

- 1 Columbia, and I live in Ward 6.
- 2 I'm the D.C. recycler blogger and
- 3 tweeter promoting greener and recycling in D.C.
- 4 I'm a proponent of solar energy, and I'm proud
- 5 of every kilowatt that I'm able to produce on
- 6 my roof. And yes, I am an environmentalist.
- 7 Unlike others in this room today,
- 8 I'm not being paid by Pepco, Exelon or anyone
- 9 else to be here. I'm here today to applaud the
- 10 PSC August decision to reject this Exelon
- 11 takeover of Pepco. And I urge you to maintain
- 12 that position.
- 13 Today when climate change is
- 14 threatening our way of life, D.C. has a real
- 15 opportunity to be a leader for local and
- 16 renewable energy. I'm a proponent of D.C.
- 17 sustainable energy utility and the jobs and
- 18 opportunities they provide for all D.C.
- 19 residents for better energy options.
- I don't believe that Pepco supports
- 21 renewable energy. And frankly, I don't believe
- 22 that a nonlocal utility will do a better job of

- 1 supporting our local community.
- My heart goes out to those residents
- 3 who've testified today about power outages and
- 4 lack of sufficient lighting. But I don't
- 5 believe that Exelon is the answer to these
- 6 issues. I don't believe that bigger is better
- 7 in this case.
- 8 I don't envy your position or the
- 9 decision that you're having to make. You're
- 10 hearing a barrage of testimony on both sides of
- 11 the issues today.
- 12 As you make your decision, I urge
- 13 you to look closely at the financial statements
- 14 and claims that have been made about in favor
- 15 of this merger. There's no rate freeze, as the
- 16 mayor has said. And in March 2019, when that
- 17 day comes, D.C. residents can be hit with
- 18 several years' worth of accumulated rate raises
- 19 -- rate increases.
- I believe that a close analysis of
- 21 these financials will show that this takeover
- 22 is not in the best interest of D.C. residents.

263 And thank you for letting me speak 1 2 today. CHAIRMAN KANE: Thank you very much, 3 Ms. Plume. 5 Mr. Karim. MR. KARIM: Yes. Thank you very 6 7 much, Madam Chairwoman and your -- chairmen --Commissioner Phillips and Commission Fort. My name is Talib Karim. I'm the 9 10 chief executive officer of STEM4US. STEM4US is a nonprofit organization that seeks to promote 11 additional resources for universities, schools, 12 13 nonprofits, training people for careers in technology, energy, manufacturing and other 14 STEM fields. 15 Since 2013, our organization has 16 been working to create greater awareness about 17 18 STEM opportunities for District of Columbia youth and residents at large as well as youth 19 and citizenry across the country. 20 21 We particularly stand as 22 environmentalists seeking to grow the

- 1 opportunities in the energy sector, but at the
- 2 same time we recognize -- recognize solid
- 3 investments when they come. And we believe
- 4 that the investments, including the \$5.2
- 5 million of workforce development funding as
- 6 well as the commitment of annually \$1.9 million
- 7 to nonprofit organizations like our own will
- 8 actually grow the numbers of young people who
- 9 have an opportunity to go into the energy
- 10 sectors.
- 11 And for that reason, we support the
- 12 planned merger as well as the actual settlement
- 13 terms that have been proposed. We would
- 14 actually like to bring your attention to the
- 15 \$5.2 million in workforce development funding
- 16 and would actually ask the commission to
- 17 encourage Exelon and Pepco, if this merger is
- 18 approved, to ensure that at least 50 percent of
- 19 that funding goes to increase the numbers of
- 20 young people and District workers in general
- 21 who are involved in science, technology,
- 22 engineering and math career fields.

- We would like to, in fact, partner
- 2 with Pepco in this regard. We have so far been
- 3 able to create an excellent set of dynamic
- 4 programming that Pepco has supported in the
- 5 past. And we believe that Exelon and its
- 6 commitment to both diversity and innovation
- 7 will once again become partners if this
- 8 merger -- partners of ours if this merger is
- 9 approved.
- 10 For that reason, we stand with a
- 11 very significant number of people who are in
- 12 the audience today, as well as those people who
- 13 are not in this audience, who are in support of
- 14 the merger.
- I want to bring, lastly, your
- 16 attention to a recent example of what I'm
- 17 talking about. As I was coming up this
- 18 elevator -- coming up the elevator to come to
- 19 the hearing, there were three young men in the
- 20 elevator with me who were going to actually I
- 21 guess work on a project here in this building.
- 22 One was a Latino-American, and two other were

- 1 African-Americans.
- They were young men who, without
- 3 opportunities, could very well not be in this
- 4 building but perhaps be on the streets of the
- 5 District of Columbia doing things that we
- 6 probably would not want them to do. But
- 7 somebody in this building gave them an
- 8 opportunity.
- 9 And this is what we believe the
- 10 opportunities at Pepco, particularly in the
- 11 \$5.2 million workforce development funding, is
- 12 providing for the citizenry today.
- 13 And we think that, while some may
- 14 argue that this is a small sum, we believe
- 15 that, particularly if invested in science,
- 16 technology, engineering and math career
- 17 workforce development programs, which we would
- 18 like to help to develop with Pepco, we believe
- 19 that the impact of that type of program can
- 20 duplicate and, in fact, multiply the types of
- 21 scenes that I was able to witness coming up the
- 22 elevator today.

- So for that reason, we urge you to
- 2 support the settlement terms as well as the
- 3 merger that underlie those terms. Thank you.
- 4 CHAIRMAN KANE: Thank you very much,
- 5 Mr. Karim.
- 6 Mr. Suero.
- 7 MR. SUERO: Thank you, Madam Chair.
- 8 Our thanks to the Public Service Commission for
- 9 allowing us to testify here today.
- 10 My name is Jose Suero, and I
- 11 represent the D.C. Metro Hispanic Contractors
- 12 Association. We are a small business group
- 13 that represents a network of over 300
- 14 Hispanic-, immigrant- and minority-owned
- 15 construction and commercial contracting firms
- 16 in the District of Columbia and the surrounding
- 17 region.
- 18 Our group, by and large, supports
- 19 the Exelon-Pepco merger as amended in
- 20 negotiation with Mayor Muriel Bowser. Our
- 21 opinion is that it now addresses in a
- 22 forthright and responsible manner the

- 1 objections of the PSC.
- 2 As has already been stated, the
- 3 agreement delivers on Mayor Bowser's commitment
- 4 to improve affordability, reliability and
- 5 sustainability for ratepayers in the discuss.
- 6 We believe it deserve our community support and
- 7 should be approved. And we will briefly
- 8 explain why.
- 9 The provisions agreed to the support
- 10 job training are key and fundamental for us.
- 11 Our companies employ local residents and
- 12 constantly require that workforce to be trained
- 13 to adapt to a rapidly changing workplace.
- We understand that the promise of an
- 15 additional 5.2 million dedicated to job
- 16 training will significantly enhance the
- 17 development of our workers and make hiring
- 18 local residents more attractive.
- Just recently one of our members,
- 20 Dynamics Concepts, Inc. inaugurated a new
- 21 training center for district residents. It is
- 22 our hope that programs such as this will now be

- 1 able to increase their capacity for training
- 2 local residents in specialized skills.
- 3 We are certain that approval of this
- 4 merger will represent an increase in employment
- 5 for local residents. Whereas some skepticism
- 6 as to this promise has been expressed, it is
- 7 only natural and good business sense to hire
- 8 logically.
- 9 The synergies, new opportunities and
- 10 public policy implications of hiring local make
- 11 it a prudent an efficient goal spurred on by
- 12 the mayor's foresight, we think the proposed
- 13 offer fulfills this part of the deal.
- 14 We think opportunities for local
- 15 residents will not only stem directly from this
- 16 agreement but that they will create new
- 17 opportunities in other sectors of our economy.
- 18 We know of Pepco's philanthropic
- 19 efforts since they are quite prominent in our
- 20 Hispanic community. A firm commitment of
- 21 support over a ten-year period helps sustain
- 22 and stabilize these organizations as well as

- 1 making it easier for them to secure greater
- 2 financial assistance from other sources.
- 3 We are confident that the commitment
- 4 of this new entity to provide 16.5 million in
- 5 assistance and subsidies for low income
- 6 residents along with the deferred rate increase
- 7 through March of 2019 will be executed and will
- 8 result in protection of our most vulnerable
- 9 seniors and reinforcement of the Lockheed
- 10 program in the district, a bulwark for some of
- 11 our least fortunate residents.
- 12 And once again, we disagree with
- 13 those who would question the new entity's
- 14 ability to improve service and decrease outages
- 15 and other disruptions of service. Our view is
- 16 that, with greater backup resource, more
- 17 oversight, and the commitments made at this
- 18 time, this new company will make good on its
- 19 promise since this is the essential reasoning
- 20 for this merger.
- 21 And finally, our position is that
- 22 Exelon-Pepco Merger settlement reached with our

- 1 municipal government, as it pertains to a
- 2 moratorium on increases, rate payer assistance,
- 3 solar energy subsidies and wind power
- 4 purchases, as well as the job guarantees and
- 5 investment in our community completes an
- 6 otherwise insufficient contract offer and makes
- 7 this deal one that we can confidently support
- 8 and attest that it is a positive improvement
- 9 over the prior agreement and the present
- 10 system.
- 11 Thank you.
- 12 CHAIRMAN KANE: Thank you very much,
- 13 Mr. Suero.
- Ms. Thomas.
- MS. THOMAS: Hi. My name is London
- 16 Thomas. I'm a lifelong D.C. resident. I'm in
- 17 support of the merger because it will bring
- 18 more jobs to D.C., and Exelon has ensured us
- 19 that our monthly bills will not increase and
- 20 that there will be less outages and faster
- 21 response times when there are.
- 22 That's why I'm in support of the

- 1 merger, because Pepco takes entirely too long
- 2 to put my power back on when it goes out. I
- 3 think last year I went without power for maybe
- 4 five days. So I have to, you know, restock my
- 5 whole refrigerator. That can't happen again.
- 6 Thank you.
- 7 CHAIRMAN KANE: Thank you very much
- 8 Ms. Thomas.
- 9 Thank you. Thank you all.
- 10 Angela White. Angela White. I'm
- 11 having a hard time reading this. It looks like
- 12 Marie, the representative from Fiesta D.C. Is
- 13 the Representative from Fiesta D.C. here?
- 14 There you are. Okay.
- 15 Andy Feeney. And Frederic Schwartz.
- Ms. White.
- 17 MS. WHITE: Good afternoon. And
- 18 thank you. I've been waiting all morning for
- 19 the commissioners to hear me on this important
- 20 decision for the District of Columbia.
- 21 I just want to thank you for giving
- 22 me an opportunity to speak today about the

- 1 feelings of -- of this deal and how it was
- 2 structured and my advice about the community
- 3 benefits package. That's the most important
- 4 thing that I'm worried about. They have other
- 5 issues, but that's the one in particular.
- 6 I'm a longtime resident of the
- 7 District of Columbia. I'm a native
- 8 Washingtonian as well as a Ward 8 resident. I
- 9 retired as a community activist and a
- 10 professional of 20-plus years in the community
- 11 development arena.
- 12 The community benefits package, in
- 13 my opinion, is not effective enough, and it's
- 14 not budgeted enough. I think at least a
- 15 hundred million dollars, at least.
- 16 I'm here to -- to inform the members
- 17 of the commission who are listening to this
- 18 hearing that the community benefits package
- 19 represents pittance in comparisons to the
- 20 pockets of these two large corporations, which
- 21 one of them made over \$24.4 billion in 2013.
- 22 The suggested -- when I heard the

- 1 community benefits funding amount, I know that
- 2 they would get that money back within the first
- 3 or second day they open and start doing
- 4 business in 2019.
- 5 What I feel that is really needed --
- 6 and I have brokered these type of community
- 7 benefits packages around the country in
- 8 different other communities -- is that we
- 9 really need a starch, premier Section 3
- 10 economic development initiative that is focused
- 11 on dealing with the over 65,000 returning
- 12 citizen population in the district. Mainly 50
- 13 percent of them -- 50 percent of the residents
- 14 in Ward 8 are unemployed and underemployed.
- 15 And to focus on them as well as the
- 16 16-year-olds who are at-risk youth, to capture
- 17 them before they get records to obtain better
- 18 living wage jobs and training to where they can
- 19 be trained in energy-related fields.
- 20 This is another program that was
- 21 created from a merger for a major power
- 22 company. And the community benefits package

- 1 was substantial in terms of creating job
- 2 training, workforce development and job
- 3 placement in linemen, fiberoptic cabling,
- 4 manufacturing, infrastructure, infield
- 5 development as well as family supports and
- 6 family literacy training for a period of over
- 7 20-plus years. This -- the merger just didn't
- 8 make a one-time commitment.
- 9 But if they are going to be in our
- 10 city, we would like to see a community benefits
- 11 package that's systemic in terms of them --
- 12 they're going to be here, that they will
- 13 continues to invest in our community.
- 14 We lost a substantial organization
- 15 that lost hundreds of jobs. And so with this
- 16 community package that was negotiated, like I
- 17 said, from OPC, that was not enough, and that
- 18 we would like to offer an alternative.
- 19 Thank you.
- 20 CHAIRMAN KANE: Thank you very much.
- 21 I'm sorry. I could not read the
- 22 handwriting.

276 1 MS. CORRALES: My name is Maria Patricia Corrales. I live in the District of Columbia for 34 years. I'm also president of Fiesta D.C., which is the largest festival here in the District of Columbia. 5 6 One of the --CHAIRMAN KANE: Could you spell your last name. 9 MS. CORRALES: C-O-R-R-A-L-E-S. 10 CHAIRMAN KANE: Thank you. MS. CORRALES: I hear a lot about 11 12 that this merger is not good. But one of my understandings is that Pepco also has done a little bit of bad to the residents of the 15 District of Columbia and that actually, especially in Ward 4, that restoration of the services, it takes a long time. 17 18 But here I'm for the merger because the merger is not only jobs opportunities but 19 also in money coming into the nonprofit world, 21 which those are the things that come to the 22 table. Either of the organizations are going

- 1 to do what is best for them, but here what we
- 2 are is begging and actually asking --
- 3 requesting maybe is that the good of the
- 4 community for the benefit of the people that
- 5 live in the District of Columbia and also
- 6 nonprofits, for all of us actually share the
- 7 wealth that is coming to the District of
- 8 Columbia.
- 9 And yes indeed I'm all for the
- 10 merger because I know like right now we are
- 11 going to be actually seeing every single step
- 12 of the way until the merger is done. We will
- 13 also be looking at the budget and also for all
- 14 the nonprofits sharing all of this money. That
- 15 case, I'm all for the merger.
- 16 CHAIRMAN KANE: Thank you very much.
- 17 Mr. Schwartz.
- 18 MR. SCHWARTZ: Good afternoon, Madam
- 19 Chair, Commissioners.
- 20 My name is Fredric W. Schwartz, Jr.
- 21 And I've been a resident of and attorney in the
- 22 District of Columbia since 1968. I have been,

- 1 for a time during the past century, the special
- 2 assistant to the assistant secretary of the
- 3 U.S. Department of Transportation and for
- 4 Environmentative Resistance. Thus I have dealt
- 5 with similar issues. I can't remember the
- 6 precise dates, but your chair was on the school
- 7 committee when I was at DOT.
- 8 While I have read summaries of the
- 9 proposed agreements, I have not read the
- 10 agreements themselves. Nonetheless, I have
- 11 faith in the mayor and Attorney General Racine
- 12 to have resolved the issues in a way which
- 13 deviates from the fully acceptable in only the
- 14 most necessary and required fashion.
- I speak today to recommend a
- 16 provision in the order which appears not to
- 17 have been considered and which should be
- 18 acceptable to all parties acting in good faith.
- 19 That is a most favored nation clause which
- 20 provides that all special provisions, benefits,
- 21 rebates and subsidies and perquisites in
- 22 support of efficient and renewable energy,

- 1 which Exelon offers in other jurisdictions,
- 2 also shall be offered to residents and other
- 3 entities in the District of Columbia.
- 4 Thank you, Madam Chair.
- 5 CHAIRMAN KANE: Thank you, Mr.
- 6 Schwartz.
- 7 Andy Feeney.
- 8 THE WITNESS: Hi. Yes. My name is
- 9 Andy Feeney. I've been a resident of Ward 1
- 10 since 1985. I'm a former environmental
- 11 reporter. I've written some and reported on
- 12 energy issues until and including the utility
- 13 regulation.
- 14 And I continue to think that this
- 15 proposal and even amended is a really bad
- 16 proposal for the people of the District of
- 17 Columbia.
- 18 I think the main problem is that
- 19 Exelon, as the owner and operator of 23 large
- 20 nuclear plants that are aging, that are
- 21 somewhat more expensive to operate, and that
- 22 are going to need decommissioning soon, they

- 1 have a fundamental conflict of interest in
- 2 taking over Pepco's distribution system for the
- 3 district.
- 4 They have -- they're going to give
- 5 us upfront benefits. They're going to give us,
- 6 what, \$79 million in upfront benefits, but
- 7 they're going to pay Pepco's shareholders \$6.3
- 8 billion, I believe.
- 9 And so what they're going -- they've
- 10 going to have to recover that money somehow in
- 11 order to make a profit on this deal.
- 12 They have every reason -- once the
- 13 initial benefit package runs out, they have
- 14 every reason to raise prices for people in the
- 15 District of Columbia, especially small
- 16 businessmen and churches and other
- 17 organizations that don't have a lot of choice
- 18 in terms of keeping the electricity on and the
- 19 air conditioning running.
- 20 I'm -- in addition to having written
- 21 about utility regulation in the past, I once
- 22 was a member of a campus Bible study group.

- 1 And this -- this proposal reminds me of a
- 2 couple of Bible verses.
- The one is from the New Testament
- 4 where Jesus says to the pharisees: "Scribes
- 5 and pharisees hypocrites, you strain out the
- 6 gnat, and you swallow the camel."
- 7 You -- you make a big deal of
- 8 tithing in terms of, you know, the right spices
- 9 and everything, and you neglect justice and
- 10 mercy.
- I think that what Exelon is
- 12 proposing to do for the people of the District
- 13 of Columbia is straining out the gnat, and we
- 14 are expected to swallow the camel.
- 15 Exelon is talking about providing a
- 16 hundred new union jobs. My understanding --
- 17 and I haven't studied this carefully, but my
- 18 understanding is that they're proposing to make
- 19 a best effort to do that. They're not
- 20 promising to do that.
- 21 The economics of corporate mergers
- 22 say that one of the ways you make money on a

- 1 merger is you eliminate some of the surplus
- 2 workforce that you have after the merger. And
- 3 to me that says that Exelon long-term is going
- 4 to get rid of a bunch of utility workers, if
- 5 not here, then somewhere else.
- The other Bible verse this reminds
- 7 me of has to do with Jacob and Esau where Esau
- 8 saw is hungry, he is the favored son, he's the
- 9 oldest son, he has the right to inherent the
- 10 land of Israel, and he trades his birth right
- 11 to his brother for a mess of pottage.
- 12 With all due respect to people here
- 13 who are very hungry from good organizations,
- 14 okay, doing good things for poor people, I
- 15 think we're being asked to trade our birth
- 16 right for a mess of pottage. And I think that
- 17 the service commission should reject that.
- 18 CHAIRMAN KANE: Thank you very much,
- 19 Mr. Feeney.
- 20 Angela Franco?
- 21 MR. VENCE: I'm here on her behalf.
- 22 CHAIRMAN KANE: Okay. Earl Fowlkes.

283 Jennifer Tucker. Jennifer Tucker. MS. TUCKER: Yes. 2 CHAIRMAN KANE: And one more. 3 4 George Fenderson. Mr. Fenderson. 5 MR. FENDERSON: Yes. CHAIRMAN KANE: Thank you. 7 All right. You are substituting for -- or speaking for Angela Franco? 8 9 And what is your name? 10 MR. VENCE: Cesar, last name is Vence, V-E-N-C-E. 11 CHAIRMAN KANE: Okay. Mr. Vence, 12 you may proceed. 13 MR. VENCE: Good afternoon, 14 15 Chairman. Good afternoon, members of the 16 commission. 17 My name is Cesar Vence. I'm the deputy director of the Washington -- Greater 18 Washington Hispanic Chamber of Commerce. I'm here on behalf of Angela Franco, 20 president and CEO of the chamber, who could not 22 be here due to a family matter.

- 2 support for the merger between Pepco and
- 3 Exelon. The Hispanic Chamber of Commerce
- 4 represents over 650 members from the D.C.
- 5 Metropolitan region.
- 6 We believe that a diverse and
- 7 growing economy is good for this region not
- 8 only because it provides opportunities for
- 9 business, but it provides opportunities for
- 10 people.
- 11 This region is very fortunate to be
- 12 growing, and in Washington, D.C. in
- 13 particularly, is increasingly vibrant place to
- 14 live and to do business. And as you know, we
- 15 work every single day in connecting, educating
- 16 and helping Hispanic businesses grow.
- 17 In regards to the proposed merger of
- 18 Pepco and Exelon, we ask that you do not look
- 19 at this decision as merely a business decision
- 20 but instead look at it for what it is, an
- 21 opportunity to build upon the positive economic
- 22 momentum we are currently riding here in the

- 1 district.
- 2 I will also like to make a point
- 3 about the benefits that large corporations
- 4 offer. In general, large corporations are able
- 5 to offer a broad set of benefits. This is
- 6 because large corporations typically have
- 7 longer history of employing people, want to
- 8 remain competitive and want to attract and
- 9 retain a quality of workforce.
- 10 The merger will provide an
- 11 additional \$5.2 million in workforce
- 12 development for the district. It will create
- 13 jobs. And it also will support diversity
- 14 programs, ultimately fueling the economic
- 15 growth of the District of Columbia.
- 16 It is also important, as some other
- 17 individuals have pointed out, to highlight the
- 18 contributions of these companies to our
- 19 nonprofit community. We couldn't do what we do
- 20 without their help. And these contributions
- 21 come from investors, not from the rates.
- 22 For these reasons and more, the

- 1 Greater Washington Hispanic Chamber of Commerce
- 2 believes that rejecting this merger will
- 3 prevent the District of Columbia from
- 4 accomplishing our intended goals instead
- 5 discourage economic growth and job
- 6 opportunities.
- 7 CHAIRMAN KANE: Thank you very much.
- 8 Mr. Fowlkes.
- 9 MR. FOWLKES: Yes.
- 10 First of all, my name is Earl
- 11 Fowlkes, and I'm a resident of Ward 6, and I've
- 12 lived in the district not quite long enough to
- 13 be a Washingtonian, but I'm told I'm an
- 14 honorary one.
- 15 I've been involved in the community
- 16 as an activist and worked for nonprofits my
- 17 entire 20-plus years in the district. And I
- 18 have not made a decision in the Pepco-Exelon
- 19 merger until a couple of days ago after I read
- 20 all the materials and decided to come out and
- 21 place my opinions on the table.
- 22 First of all, I support this

- 1 merger -- this potential merger for District,
- 2 for the residents of the District. I believe
- 3 that, first of all, this merger will provide
- 4 the resources for Pepco Exelon to improve the
- 5 power grid which is so important, especially in
- 6 wards of the city where there are a lot of
- 7 trees, and when there is bad storms, the power
- 8 goes out because the trees fall down.
- 9 And we know that's a very expensive
- 10 proposition. And I think that this merger will
- 11 assist in doing that at a minimum cost to
- 12 the -- for those who are customers.
- 13 And my second thing I observed in my
- 14 20-plus years is that Pepco has been a very
- 15 good community partner. I have not been
- 16 associated with any organization that has
- 17 received money for Pepco, so I'm speaking
- 18 completely as a neutral. But I think their
- 19 investment in community is very important to
- 20 the thousands of nonprofits in the district
- 21 especially a time when nonprofits are having
- 22 difficult time raising money from corporate

- 1 partners.
- 2 And my third reason is that Pepco is
- 3 a great employer, especially for communities of
- 4 color, especially for people who may not get a
- 5 job. And they're good paying jobs. And I
- 6 understand they're willing to invest more money
- 7 in job training.
- 8 And finally, I've not read the
- 9 entire merger deal as you all have, but I do
- 10 trust the executive branch of our government in
- 11 negotiating this deal. And then also the
- 12 office Mr. Racine, who's a district attorney,
- 13 and his office have reviewed this and approved
- 14 it and the people's counsel. And I think that
- 15 that provides a guarantee that this is going to
- 16 be a good deal for the residents of the
- 17 District of Columbia.
- 18 Thank you.
- 19 CHAIRMAN KANE: Thank you very much.
- Ms. Tucker.
- 21 MS. TUCKER: Good afternoon. My
- 22 name is Jennifer Tucker, and I am a resident,

- 1 and I'm here to voice my support for the merger
- 2 as a resident of the District of Columbia. I
- 3 live in Ward 4.
- 4 Indeed, I was born in Washington,
- 5 D.C. And I was born at Friedman's Hospital,
- 6 which no longer carries that name. But I'm
- 7 very proud of my city.
- 8 I'm not always so proud of the
- 9 services that we get from Pepco. So I'm hoping
- 10 and I'm trusting that, with this merger, the
- 11 reliability for electrical services will
- 12 increase. I know, like many in the city, I
- 13 have experienced outages. And indeed, again, I
- 14 have experienced regular outages in the
- 15 evening, at night. And I know this because I
- 16 can tell by my clock, or I can tell when my
- 17 cable doesn't come back on as it should. For a
- 18 premier city like Washington, D.C., such
- 19 outages on a regular basis is embarrassing.
- 20 Also, I am concerned about workforce
- 21 and the fleeting opportunities to increase our
- 22 middle class. And I see this merger as a step

- 1 in the direction of training more people for
- 2 better paying jobs. I know some funding has
- 3 been set aside for training. And I am asking
- 4 that that funding be used in a way that trains
- 5 the worker for a better paying job, not for a
- 6 low-income job.
- 7 So with that I, again, voice my
- 8 support and look forward to a better time.
- 9 CHAIRMAN KANE: Thank you, Ms.
- 10 Tucker.
- 11 MR. FENDERSON: Thank you.
- 12 Good evening to the members of the
- 13 committee. Thank you for the opportunity
- 14 allowing me to testify.
- 15 My name is George W. Fenderson. I'm
- 16 a community activist, a member of the D.C.
- 17 Democratic State Committee and a member of the
- 18 Chief of Police Citizens Advisory Council.
- 19 I'm here today to testify in support
- 20 of the Pepco-Exelon merger. As a D.C. resident
- 21 for over 60 years, I've seen the role that
- 22 Pepco played in my community and its commitment

- 1 to improving the quality of life for our
- 2 residents.
- 3 As part of this merger, they have
- 4 pledged \$19 million in charitable and community
- 5 services. And the -- I have been here in the
- 6 district for over 60 years. And this
- 7 commitment here would certainly be an asset to
- 8 the citizens of the District of Columbia.
- 9 If the Pepco-Exelon merger is
- 10 approved, electricity would be more affordable
- 11 for the residents in the District of Columbia.
- 12 Under this settlement, Exelon and Pepco commit
- 13 and promise four things that stands out with
- 14 me.
- This settlement will make
- 16 electricity more affordable to citizens of the
- 17 District of Columbia.
- Number two, the residents and the
- 19 residential customer will face no distribution
- 20 rate increase until March of 2019. Every --
- 21 every resident customer will be entitled to \$50
- 22 rebate for any direct mailing. And more than

292 \$16 million will be used to assist low-income people. That would be an asset to us. However, if this merger does not 3 occur, Pepco will have fewer resources to pursue the District of Columbia's energy, goals and commitment. For all these reasons, I urge this committee to approve the merger. CHAIRMAN KANE: Thank you very much, 9 Mr. Fenderson. I thank everyone on the panel. 11 The last three names that I have 12 today are Hilary Kacser, Patricia Stocks, and 13 Tanya Hilton. 14 Oh, Sellars, yes, I saw you before. Okay. Pete Sellars? 15 MR. SELLARS: Yes. 16 17 CHAIRMAN KANE: Okay. Pete Sellars. 18 Come forward. 19 You've testified? MR. SELLARS: I have not. 20 21 MS. CASPER: Good afternoon. 22 My name is Hilary Kacser, and I'm a

- 1 lifelong Washingtonian, which is or more than
- 2 20 years.
- 3 It looks really good to add
- 4 additional funding to LIHEAP, the low-income
- 5 assistance for needy families, which is a
- 6 supper program that tends to run out of
- 7 funding, but Exelon only going to add extra
- 8 money to this program for three years. This is
- 9 according to the briefing on the merger by the
- 10 Office of People's Counsel. And, at the same
- 11 time, the agreement allows for rate hikes in
- 12 our electric bills to start in about three to
- 13 five years, depending on when the benefits run
- 14 out. It's an estimate, but they're going to
- 15 run out.
- And so the benefits will run out and
- 17 rates will go up, so it's a very, very
- 18 short-term gain, if there is any gain, to the
- 19 residents of the District of Columbia. So I
- 20 oppose the merger.
- 21 In addition, I ask the Public
- 22 Service Commission today to stick by your

- 1 previous ruling because I think this current
- 2 deal is still not in the interest of the
- 3 District of Columbia for additional reasons.
- 4 Number one, it was arrived at behind closed
- 5 doors, and then we find out recently with all
- 6 of this now beginning to question how to -- you
- 7 know, I hate to say, but there's news
- 8 questioning alleging questionable tactics
- 9 ethics in the current administration to
- 10 something that we hoped we were getting past in
- 11 this city. But all of a sudden we find out
- 12 that \$25 million was given by Exelon to the
- 13 city prior to this deal. That doesn't look to
- 14 me like it's in the interests of me and the
- 15 other citizens.
- And, finally, I'm a strong proponent
- 17 of Sustainable D.C., and I have solar panels on
- 18 my roof and I'm grateful for the assistance
- 19 that I've had with that, and it's clear from
- 20 the track record of Exelon that they are going
- 21 to make it larder for people to get solar power
- 22 and alternative energy generation in this city

- 1 if this merger goes through, which is clearly
- 2 against the interest of the citizens of this
- 3 city, as well as this county and the world.
- 4 And, finally, Exelon has a lot of
- 5 nuclear power plants. Luckily, Pepco doesn't
- 6 have that, so it makes Pepco look really good.
- 7 Exelon has something like -- I don't have my
- 8 numbers here -- 10, 20, 25 nuclear power
- 9 plants. Nuclear power plants, according to
- 10 Bloomberg and the International Energy Agency,
- 11 are going to have to shut down. They're all
- 12 aging and it's super expensive to shut them
- 13 down.
- 14 Somebody said -- I have a quote
- 15 here, "considerable uncertainty about these
- 16 costs," which will then be passed along to us,
- 17 the ratepayers, if Exelon is in charge of our
- 18 electricity.
- 19 Thank you very much.
- 20 CHAIRMAN KANE: Thank you.
- 21 Stocks.
- 22 MS. STOCKS: Good afternoon, members

- 1 of the Public Service Commission.
- 2 My name is Patricia Stocks, and I am
- 3 a District resident and want to thank you for
- 4 holding this community hearing today for
- 5 allowing me to testify in support of Pepco
- 6 Holdings and Exelon Corporation's submission
- 7 before you.
- 8 I have lived in the District of
- 9 Columbia for almost 50 years and my late
- 10 husband and I raised our son here. I am a
- 11 retired teacher and artist and have spent a
- 12 great deal of my life living on -- in our
- 13 Capitol Hill community. Washington, D.C. is a
- 14 wonderful place to live, and we enjoy being
- 15 able to walk to the Library of Congress, the
- 16 Smithsonian, the H Street Corridor, the
- 17 Capitol, Union Station, and any other sites in
- 18 the city. Ours is a city of neighborhoods
- 19 where people care for one another, speak to
- 20 each other, look out for each other, and want
- 21 our public utilities to do the same.
- 22 Pepco's active support of the

- 1 District's many nonprofits in arts community
- 2 and its Edison Gallery attest to its long-term
- 3 investment in the quality of life issues here
- 4 in the district. I want to see that investment
- 5 continue and to grow, and this is why I'm here
- 6 today.
- 7 Pepco Holdings and the Exelon -- and
- 8 Exelon have reached a settlement agreement with
- 9 the District of Columbia and have come before
- 10 you for your consideration, and I urge you to
- 11 support it.
- I applaud the work for the Public
- 13 Service Commission in establishing a public
- 14 interest test in your Order Number 17597 for
- 15 Pepco and Exelon to receive your consideration
- 16 for the merger's transaction.
- 17 You asked the companies to indicate
- 18 how this merger will benefit ratepayers,
- 19 shareholders, the financial health of the
- 20 utilities standing alone, and as merged in the
- 21 economy of the District. For me, this is the
- 22 finest means test as it requires the two

- 1 companies to carefully articulate how their
- 2 merger benefits me, the ratepayer. They have
- 3 responded with nearly \$73 million -- with a \$73
- 4 million package that includes important
- 5 considerations, such as low-income assistance,
- 6 ratepayer bill credit, renewable energy, and
- 7 energy-efficient programs in the district.
- 8 Further, the agreement is -- the
- 9 agreement provides rate relief for D.C.
- 10 customers and advances the District's
- 11 sustainability goals by making it easier and
- 12 faster for us, ratepayers, to install solar
- 13 panels. As a grandmother, I know that future
- 14 generations can only be served if we act now to
- 15 employ sustainable energy practices such as
- 16 those proposed by the Pepco-Exelon settlement
- 17 agreement.
- The agreement also offers important
- 19 value in the proposed nearly \$17 million to
- 20 fund renewable energy in the district energy --
- 21 energy efficiency programs and to support the
- 22 District's Green Building Fund. We must

- 1 include the sustainable and renewable energy
- 2 factors if we are going to leave a better
- 3 environment and world for future generations,
- 4 the young people and I have been -- that I have
- 5 been privileged to teach over the years.
- 6 Finally, as an artist, landscaper
- 7 and flower designer, I want to know that my
- 8 utility is working to support the arts and the
- 9 District. Clearly, Pepco has a history of
- 10 commitment to the District's arts community,
- 11 and it's Pepco Edison Place Gallery work with
- 12 artists' organization and its support of the
- 13 Warner Theater and other cultural venues. This
- 14 is a legacy that I want to seek and to continue
- 15 in the new Pepco-Exelon merger.
- 16 CHAIRMAN KANE: Thank you very much,
- 17 Ms. Stocks.
- 18 Ms. Hilton.
- 19 MS. HILTON: Hello, members of the
- 20 Public Service Commission. My name is Tanya
- 21 Hilton, and I'm the executive director of
- 22 Cultural D.C..

- 1 As many of you know, the arts are a
- 2 driving force in building sustainable
- 3 communities across the District of Columbia,
- 4 and cultural D.C. works with real estate
- 5 developers, community-based organizations, and
- 6 neighborhoods across the city to make space for
- 7 art.
- 8 With a wide range of programs and
- 9 services that support artists' ability to live
- 10 and work affordably in the district, we give
- 11 audiences of all ages affordable accessible
- 12 cutting-edge visual and performing art from
- 13 contemporary artists; both locally and across
- 14 the U.S..
- 15 At our spaces at Flashpoint and
- 16 Source Theater, we create all sorts of
- 17 platforms to deliver these arts to thousands of
- 18 residents. We have something called the
- 19 "Source Festival," which we have all sorts of
- 20 members of the creative community join forces
- 21 with us. And the bottom line is, we serve over
- 22 1,200 to 1,500 artists and 30,000 audience

- 1 members a year.
- 2 One of the reasons I'm testifying
- 3 before you today in support of Pepco Holdings
- 4 and Exelon is that many in the arts community
- 5 want to see the D.C. Public Service
- 6 Commission's approval of the merger.
- 7 Certainly, the companies have come together and
- 8 improved their overall package. They're
- 9 providing the District with over 72 million for
- 10 bill credits, low-income assistance, and
- 11 energy-efficient programs for the District.
- 12 These elements will benefit all of our District
- 13 ratepayers.
- 14 Equally important from an arts
- 15 community perspective is the proposal also
- 16 promotes major renewable and sustainable energy
- 17 policies. It speaks to the future of our city,
- 18 as we all seek to conserve natural resources
- 19 and the quality of our environment.
- 20 After reviewing the overall package,
- 21 we concur with the Office of the People's
- 22 Counsel's assessment that there are real

- 1 benefits in this for everyday consumers, and
- 2 those in underserved communities. The proposal
- 3 offers at no cost to D.C. ratepayers more than
- 4 55 million in affordability benefits, over 3
- 5 million in renewable energy, over 3 million for
- 6 energy-efficient programs, and more than
- 7 10-and-a-half million to support the District's
- 8 Green Building Fund. These benefits are
- 9 important benefits that's going to help all of
- 10 us.
- 11 So, finally, Pepco has a long
- 12 history and commitment to the District arts
- 13 organizations and it continues to invest in the
- 14 Pepco Edison Gallery, for one example, but also
- 15 works with non-profit organizations to sponsor
- 16 diverse high-quality art exhibits and other
- 17 arts programs across the community.
- So similar to Cultural D.C., Pepco
- 19 understands the value of the arts and the role
- 20 that the artists play in the creative
- 21 community. This is the quality of corporate
- 22 social responsibility we expect to see continue

- 1 under the merger.
- We all understand that this merger
- 3 is more than a regulatory issue. It also is
- 4 about jobs and investing in the overall
- 5 economy.
- 6 So I would like to close by saying
- 7 recently a major local developer emphasized in
- 8 the keynote speech before the Washington, D.C.
- 9 Economic Partnerships annual luncheon that the
- 10 driving force for economic development in the
- 11 district, its neighborhood and its people is
- 12 the arts.
- 13 If you look at the H Street
- 14 Corridor, Union Market, NoMa, the Southwest
- 15 Waterfront, you can see the transformative
- 16 impact that the arts are having in all sorts of
- 17 major development for our communities. So,
- 18 likewise, the merger is in keeping with the
- 19 economic advancement we have all come to know
- 20 and expect in the district.
- 21 We ask the members of the Public
- 22 Service Commission to consider Pepco-Exelon's

- 1 revised settlement agreement before you as a
- 2 continuation of the advancement of economic
- 3 development, the creative economy, energy
- 4 efficiency, sustainability and growth.
- 5 Thank you.
- 6 CHAIRMAN KANE: Thank you very much.
- 7 And Mr. Sellars.
- 8 MR. SELLARS: Hi. My name is Keith
- 9 Sellars.
- To the members, I would like to
- 11 thank you for allowing me the time to testify
- 12 in support to make Pepco-Exelon merger
- 13 presented to you on the Washington, D.C.
- 14 Economic Partnership. Our organization is a
- 15 non-profit public private partnership that
- 16 works both on the public and the private
- 17 sectors to help foster economic development
- 18 throughout the District of Columbia through
- 19 business attraction and retention programs and
- 20 its initiatives.
- 21 Pepco has been on the forefront of
- 22 D.C. economics development resurgence, being

- 1 one of the first private sector partners to
- 2 join the D.C. government in the Washington,
- 3 D.C. Economic Partnership and promoting D.C. to
- 4 national and international retailers at the
- 5 annual International Council of Shopping
- 6 Centers Conference. This partnership laid the
- 7 groundwork for some of the investments we are
- 8 seeing today from Whole Foods, Harris Teeter,
- 9 Target, Lowe's Home Improvement, and Costco.
- 10 These retailers, along with hundreds more are
- 11 creating new jobs and anchoring mix-use
- 12 projects that are bringing needed services to
- 13 D.C.'s neighborhoods and residents.
- 14 The revised settlement includes
- 15 commitments by Pepco Holdings and Exelon to
- 16 promote local jobs and workforce development in
- 17 the district, including an additional 5.2
- 18 million to fund workforce development
- 19 initiatives. These are needed investments in
- 20 our city's residents' well-being and
- 21 livelihood.
- 22 While unemployment rate -- the

- 1 unemployment rate for D.C. is below 7 percent,
- 2 there's still areas of D.C. with unemployment
- 3 rates twice D.C.'s average. Beyond the
- 4 workforce investment, the merger will result in
- 5 the hiring of more than a hundred union
- 6 workers, the relocation of a hundred jobs into
- 7 D.C., and coal location of Exelon's corporate
- 8 strategy utilities headquarters to D.C..
- 9 In addition, the settlement provides
- 10 for more reliable electrogrid with new
- 11 investments and renewable energy, fewer power
- 12 outages, and new microgrids. These
- 13 improvements will help D.C. stay competitive in
- 14 attracting companies, investors, and
- 15 entrepreneurs to the city.
- 16 Thank you for allowing me to testify
- 17 today. This concludes my remarks.
- 18 Thank you.
- 19 CHAIRMAN KANE: Thank you very much,
- 20 Mr. Sellars.
- 21 Thanks for all of you.
- We have two final people, Kevin

307 Kamps and Rachel Manilow. MS. DAVIS: I believe I have been 2 called twice. 3 CHAIRMAN KANE: Okay. Your name is? MS. DAVIS: Janice Davis. 5 6 CHAIRMAN KANE: Janice Davis, of 7 course. Yes, I did several times. 8 MS. DAVIS: 9 Sorry. 10 CHAIRMAN KANE: We're moving more quickly, perhaps, than people who are near the 11 end of the list thought we might. So thank you 12 13 very much. 14 All right. Mr. Kamps. 15 MR. KAMPS: Chairman and 16 Commissioners and Staff, thank you so much for this opportunity to speak. 17 18 My name is Kevin Kamps, and I'm testifying on behalf of Beyond Nuclear, which 19 20 is a watchdog group on the nuclear power 21 industry. We're based in Takoma Park, Maryland, although we used to be based in the

- 1 DuPont Circle area.
- I would like to focus on two aspects
- 3 of Exelon's corporate character just so that
- 4 you have that information. Many of the
- 5 proponents of the merger have spoken of Exelon
- 6 as if it has a stellar reputation for things
- 7 like keeping the lights on or providing jobs.
- 8 And on that first issue of workers, I would
- 9 like to share with you an exposé by an
- 10 investigative journalist -- and I will submit
- 11 this for the formal record. His name is Drew
- 12 Richards, and his piece was published in the
- 13 Japan Times on March 11th, 2013, the second
- 14 anniversary of the Fukushima nuclear
- 15 catastrophe's beginning. And the title of the
- 16 exposé is Toxic Management's Erode Safety At
- 17 World's Safest Nuclear Plant Echoes of
- 18 Fukushima at Exelon's Flagship Byron Station in
- 19 Illinois.
- 20 And the reason I want to submit the
- 21 entire article for the record is just the
- 22 stories included in this exposé are very

- 1 shocking about Exelon's nuclear management
- 2 practices and the effects that it has on its
- 3 own workers. Specifically, the control room
- 4 operators at the Byron nuclear power plant. So
- 5 documented in this article are a number of
- 6 suicides that took place at this nuclear power
- 7 plant because of the insane working hours and
- 8 abusive corporate practices of Exelon Nuclear.
- 9 Also, a union busting practiced by this
- 10 corporation in Illinois.
- 11 So that will be on the formal
- 12 record. I do hope that you take a look at
- 13 that.
- 14 Another area I would like to address
- 15 is that Exelon is not a good neighbor in
- 16 Illinois, and this story has to do with a woman
- 17 named Cynthia Sawer, a mom who was living her
- 18 life near one of Exelon's nuclear power plants
- 19 in until her daughter contracted a rare form of
- 20 childhood brain cancer in the Town of Morris,
- 21 only to find out that five children at a single
- 22 elementary school had rare childhood brain

- 1 cancers where there should not have been one.
- 2 And I had the privilege of attending
- 3 a town hall meeting that Cynthia Sawer held in
- 4 Morris, Illinois at a holiday in, on her own
- 5 dime. It was April 26th of 2004. Some 300
- 6 people from this small town turned out. A lot
- 7 of stories were shared for the first time about
- 8 rare diseases among the children of this town.
- 9 Some of whom did not survive their diseases.
- 10 Fortunately, Cynthia's daughter, Sarah, has
- 11 survived. She's now in her early 20s attending
- 12 college, but will be forever scarred by her
- 13 experience with her cancer.
- 14 And what was revealed by this
- 15 mother, who is really an Erin Brockovich, is
- 16 that Exelon Nuclear had covered up for a decade
- 17 not leaks of radioactive water, called tritium,
- 18 that's radioactive hydrogen, but floods of
- 19 radioactive tritium, specifically at its
- 20 Braidwood nuclear power plant near Morris some
- 21 20 miles away.
- We're talking multiple instances of

- 1 releases of radioactive water measuring
- 2 millions of gallons into the local
- 3 surroundings, into the local neighborhoods. So
- 4 bad that ditches on the side of the road would
- 5 fill with this radioactive water.
- 6 So Exelon kept that covered up for a
- 7 decade until a single woman, through
- 8 perseverance, outed this information through
- 9 the Freedom of Information Act.
- 10 So Exelon is not good to its
- 11 workers. Exelon is not good to its neighbors.
- 12 And I wanted to touch on radioactive waste.
- 13 That's my job at Beyond Nuclear, radioactive
- 14 waste watchdog. And just to share some of the
- 15 facts and figures surrounding this forever
- 16 deadly poison that Exelon Nuclear makes its
- 17 money off of.
- 18 So Illinois has more reactors than
- 19 any state; at one time, 14. Three of them have
- 20 been permanently closed. There are still 11
- 21 operating. As has been mentioned, the Zion
- 22 nuclear power plant is one of these

- 1 decommissioning. Two reactors -- the biggest
- 2 decommissioning of a nuclear power plant in
- 3 U.S. history, a billion-dollar decommissioning
- 4 job with little to no financial auditing, if
- 5 you can believe that.
- 6 So what do these 11 still operating
- 7 atomic reactors do?
- 8 They do produce electricity. That
- 9 is the fleeting byproduct. The forever -- the
- 10 actual product is forever deadly radioactive
- 11 waste. Illinois has more than any other state
- 12 in the country.
- 13 And one figure I would like to give
- 14 you is from Dr. Mark Cooper of Vermont Law
- 15 School, an estimation of the cost of managing
- 16 these high-level radioactive wastes just for
- 17 the first 200 years from now, 200 years into
- 18 the future. His figure is 210 to \$450 billion
- 19 for the first 200 years of high-level
- 20 radioactive waste management. That is the
- 21 corporation that would like to move into
- 22 Washington, D.C. A corporation for whom 70 to

- 1 \$80 million is pocket change. I mean, with 23
- 2 nuclear power plants in its fleet, atomic
- 3 reactors, that is a week or two of net profits
- 4 for this company.
- 5 So this is faulty. In spring of
- 6 2019, that bill with Mephistopheles will come
- 7 due and people are going to be very shocked by
- 8 it.
- 9 Thank you.
- 10 CHAIRMAN KANE: Thank you very much.
- 11 MS. MANILOW: Hi. My name is Rachel
- 12 Manilow. I live in Ward 4, and I've been a
- 13 D.C. resident for seven years. I'm here to
- 14 urge you today to reject the Pepco-Exelon
- 15 merger.
- We know this settlement is a bad
- 17 deal for D.C. On funding in D.C., Bowser and
- 18 Exelon claim that this new agreement increases
- 19 Exelon's proposed involvement in the district
- 20 from 14 million to \$78 million, but Exelon's
- 21 previous offer with the D -- which you all
- 22 rejected in August was worth 33, not 14

- 1 million. Of the remaining amount, 25.6 million
- 2 will go straight back to Exelon to pay for the
- 3 immediate rate increase they'll put in place
- 4 once they take over Pepco. That leaves 19.4
- 5 million. Far less than a 2.5 billion premium
- 6 Pepco shareholders will get. That's hardly a
- 7 good deal for D.C.
- 8 Residents will not have to -- you
- 9 know, Bowser and Exelon claim that residents
- 10 will not have to pay for any rate increases
- 11 until 2019, and Exelon will immediately
- 12 distribute this 14 million on residential
- 13 customers. But the facts say that nothing in
- 14 this deal protects small businesses or other
- 15 commercial customers from the coming rate
- 16 increases. Exelon can and still will raise
- 17 D.C. electricity rates.
- 18 Once March 2019 arrives, the deal
- 19 allows Exelon to hit D.C. with several years
- 20 worth of accumulated rate increases.
- 21 The mayor's deal would also let
- 22 Exelon charge an additional -- an additional 5

- 1 percent on those rate increases. That means
- 2 D.C. has to pay interest on its electricity
- 3 bill. Exelon gets to take back as much touted
- 4 \$50 per customer credit in 2019 as part of the
- 5 new rate hike. So D.C. ultimately gets zero
- 6 dollars out of its pocket.
- 7 And worst of all, the settlement
- 8 precludes PSC oversight of the March 2019 rate
- 9 hikes; a major failure on the mayor's part, and
- 10 something a regulator should reject.
- 11 We know that on jobs Exelon and
- 12 Pepco -- Exelon and Mayor Bowser claim that
- 13 this merger will relocate a hundred positions
- 14 to the District of Columbia from locations
- 15 outside of D.C. In addition, Pepco will hire
- 16 at least 102 union workers in the district, but
- 17 the facts say Exelon can start firing people on
- 18 January 2nd, 2018.
- 19 The companies only commit that the
- 20 merger's impact will meet jobs requirements for
- 21 the District through at least January 1st,
- 22 2018. D.C. is risking a thousand solar jobs

- 1 and many more with efficiency when geothermal
- 2 and other technologies by not requiring Exelon,
- 3 who has longstanding opposition to net
- 4 metering, community solar, portfolio standards
- 5 and other important policies already in place
- 6 in D.C..
- 7 The facts say that nothing in this
- 8 agreement changes what you all have described
- 9 as a conflict of interest of D.C.'s clean
- 10 energy future. The deal on interconnection is
- 11 meaningless. Pepco has already committed to
- 12 lower interconnection timelines so that it will
- 13 be addressed without a merger.
- 14 Taken as a whole, this merger is not
- 15 in our public interest and our city has the
- 16 chance to be a leader and value true clean
- 17 energy leadership over corporate profits. We
- 18 can show that the politicians that reside in
- 19 this city, that you could have a thriving city
- 20 and continue to run on more and more clean
- 21 energy. And that's why I truly urge you to
- 22 reject the merger today.

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1	CHAIRMAN KANE: Thank you very much.	
2	Ms. David.	
3	MS. DAVIS: Good afternoon, ladies	
4	and gentlemen.	
5	My name Janice Haynes-Davis, and I'm	
6	a resident of Ward 4 and a business owner of a	
7	benefits and financial services firm in Ward 6.	
8	As a third generation Washingtonian,	
9	I have fond memories of the Potomac Electric	
10	Power Company, Pepco, the company that turns on	
11	the lights and provides the power that keeps	
12	our city running. It was Pepco Holdings that	
13	was the blue clip company that my family	
14	purchased shares in to give to their	
15	grandchildren as a sound investment in their	
16	future. Founded in the 1890s, Pepco has become	
17	a part of the fabric of D.C.	
18	As the population of the	
19	metropolitan area has grown and the demands for	
20	energy have increased, Pepco has become less	
21	reliable and much more costly in its service	
22	delivery. Power interruptions including two	

- 1 this past Sunday morning, blackouts and hours
- 2 and days without services have caused business
- 3 interruption, as well as hardships at home.
- 4 A reliable power source means safety
- 5 and security for the utility employees, as well
- 6 as for the citizens it serves.
- 7 The shareholders of Pepco elected to
- 8 merge with Exelon. Like many of our neighbors
- 9 in other states, they chose a company whose
- 10 culture and stated philosophy and goals match
- 11 those of a good corporate citizen.
- 12 As a business person, reliability
- 13 and affordability is extremely important. As a
- 14 minority business owner, Exelon's commitment to
- 15 diversity, indeed, as well as creed is well
- 16 documented. Its pledge to continue Pepco's
- 17 example and expand community and my minority
- 18 participation at all levels is crucial to like
- 19 businesses in our success.
- As a resident who's concerned about
- 21 our environment and energy efficiency, Exelon
- 22 seems up to these two challenges. As a

- 1 community activist, I question Exelon's
- 2 commitment to the community. The community has
- 3 a proven record of investment and community
- 4 involvement. They have provided both material
- 5 and financial resources, volunteers in
- 6 education to their customer base, and have
- 7 extended their generosity to the arts and
- 8 financial institutes -- institutions
- 9 neighboring states.
- 10 Change is difficult. However, D.C.
- 11 deserves a strong well-financed and a capable
- 12 company that can meet the infrastructure needs
- 13 of our growing community. It needs a company
- 14 with diverse energy sources and a firm
- 15 commitment to community.
- I support this merger with Exelon
- 17 with the enhanced contractual terms. And, by
- 18 the way, they pay very good wages and have
- 19 excellent benefits.
- Thank you.
- 21 CHAIRMAN KANE: Thank you, Ms.
- 22 Davis. Jane Diefenbach.

- 1 MS. DIEFENBACH: My name is Jane
- 2 Diefenbach. I'm a business owner and a
- 3 resident of Ward 1. I'm here representing
- 4 myself to urge you to say no to the
- 5 Pepco-Exelon merger, and thank you for hanging
- 6 in there today. You look like it's been a long
- 7 day. I was here this morning, so I see the
- 8 before and the after in your faces. You look
- 9 tired. I'm tired, too.
- 10 But I'm a climate activist and I
- 11 serve on the board of a well-known affordable
- 12 housing group, and I can't go anywhere without
- 13 thinking about how hard it is it for a
- 14 low-income family to live in the district of
- 15 Columbia.
- So why am I here?
- 17 How can I not be here?
- I don't even know where to start.
- 19 This deal undermines fairness. It undermines
- 20 sustainability. It squanders an opportunity.
- 21 I don't care about a new soccer stadium. I
- 22 care about an affordable city and a plan for

- 1 clean energy. Somebody -- somebody has got to
- 2 take leadership on sustainable emergency
- 3 policies to reduce consumption, to promote safe
- 4 and renewable sources. Let the leadership come
- 5 from you empowered by us.
- The District of Columbia needs a
- 7 local right-size power company that's up to the
- 8 standards of the most progressive
- 9 forward-thinking urban population in the
- 10 country. This is not the right deal. Exelon's
- 11 track records suggest rate hikes and a lack of
- 12 investment in renewable energy.
- 13 It's easy to feel hopeless about
- 14 climate change, but as an epidemiologist, I
- 15 find hope in the disease model. Remember the
- 16 last outbreak of Ebola and the projections of
- 17 hundreds of thousands sick and dead.
- 18 Aggressive intervention lowered the curve.
- 19 Climate change is like an epidemic. We might
- 20 not be able to undo it, but we can buy time.
- 21 How do we buy time?
- We organize to lower emissions. We

- 1 work with change agents that move us in the
- 2 right direction. Exelon is not that kind of a
- 3 change agent. The epidemic only gains ground
- 4 with an Exelon partnership.
- 5 Please lead the District of Columbia
- 6 to a healthy and affordable future. Say no to
- 7 the merger. Creative choices wait in the wings
- 8 and there is no time to waste.
- 9 Thank you.
- 10 CHAIRMAN KANE: Thank you very much,
- 11 Ms. Deifenbach. I thank all of you. Thank
- 12 you.
- 13 That brings, I believe, to
- 14 conclusion of our hearing today.
- 15 For those of who you are watching,
- 16 who will be planning to come tomorrow, we did
- 17 get as far as witness, I think, 118 on the
- 18 witness list. We have a total list of 259, so
- 19 we would expect a long hearing again tomorrow.
- 20 Let me just double-check with the
- 21 secretary's office if there's anything else.
- Okay. So we will convene and

- 1 reconvene at 10:00 a.m. here in the Commission
- 2 hearing room tomorrow morning. Again, we urge
- 3 you people who are here or -- excuse me --
- 4 people who are here or people who wish to have
- 5 their voices heard, you also can send in in
- 6 writing to the Commission secretary, Office of
- 7 Commission secretary, 1325 G Street, N.W.,
- 8 Suite 800. That's D.C., 20005. And to send it
- 9 in electronically, it would be sent by e-mail
- 10 to Commission -- let me get that straight. I
- 11 want to be sure we have it straight for
- 12 everybody. It is PSC, Public Service
- 13 Commission -- PSC-commissionsecretary@DC.gov.
- 14 And you can always go online to our Web site at
- 15 PSC.DC.ORG and get the address, also. But it's
- 16 PSC-commissionsecretary@DC.gov.
- 17 There being nothing further, we are
- 18 adjourned for today, and we will reconvene at
- 19 10:00 a.m. tomorrow morning, and we will
- 20 continue no later than 7:00 p.m. tomorrow, but
- 21 we will get through the whole list of -- the
- 22 remaining people who have signed up.

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               Thank you very much for all of your
 1
   patience and your participation.
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               (Whereupon, the hearing was
 4
    adjourned at 4:40 p.m.)
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1	CERTIFICATE OF COURT REPORTER	· -
2		
3	I, Bonnie L. Russo, do hereby certify that	
4	the foregoing transcript is a true record of	
5	the proceedings to the best of my ability, that	
6	I am not related to or employed by any of the	
7	parties involved in these proceedings, and,	
8	further, that I am not a relative or employee	
9	of any attorney or counsel employed by the	
10	parties hereto, or financially interested in	
11	the proceedings.	
12		
13	Sonie L. Russo	
14	Notary Public	
15		
16	My Commission Expires:	
17	June 30, 2020	
18		
19		
20		
21		
22		

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